April 29, 2020

TO: Members of the Board of Trustees

FROM: Scott A. Jordan
Executive Vice President for Administration and Chief Financial Officer

John A. Elliott
Interim Provost and Executive Vice President for Academic Affairs

RE: Deferral of Fiscal Year 2021 Self-Supporting Program Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve the deferral of fee increases for certain self-supporting programs for one year.

RESOLUTION:

“Be it resolved, that the University shall defer for one year the implementation of the fee schedule for self-supporting programs approved by the Board of Trustees on December 11, 2019.”

BACKGROUND:

The University offers a number of professional programs through the Schools of Business, Law, and Nursing. Fees are set for these programs at market rate. The programs are self-supporting, that is, the fee revenue is sufficient to pay the expenses associated with each program. On December 11, 2019, the Board of Trustees approved the attached fee schedule for these programs that increased fees for Fiscal Year 2021, commensurate with the market. In the current COVID-19 crisis, the market for these programs has likely changed. The University administration recommends that the Board allow the deferral of implementation of the fee schedule for one year to allow a reassessment of the market before implementing fee increases.
December 11, 2019

TO: Members of the Board of Trustees

FROM: Scott A. Jordan
Executive Vice President for Administration and Chief Financial Officer

John A. Elliott
Interim Provost & Executive Vice President for Academic Affairs

RE: Fiscal Year 2021 Self-Supporting Program Fees for the University of Connecticut, Storrs and Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve a schedule of specific academic program and course fee adjustments effective beginning Fiscal Year 2021.

RESOLUTION:

"Be it resolved that the Board of Trustees approve the schedule of specific academic program and course fee adjustments effective Fiscal Year 2021"

BACKGROUND:

Academic Program fees include specific program or course fees and are approved by a committee led by the Provost's Office. Academic Program fees are applied to all students within a specific program. The majority of program fees are from self-supporting programs that are at the graduate level.

See attached for the summary of recommended rates adjustments and rational by academic program.
### University of Connecticut (Storrs & Regional Campuses)

**Summary of Recommended Adjustments to Academic Program Fees**

**Fiscal Year 2021**

<table>
<thead>
<tr>
<th>Rates are Per Credit Hour</th>
<th>FY2020</th>
<th>FY2021 Proposed</th>
<th>Dollar Increase</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>School of Business</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Part Time MBA</td>
<td>$975</td>
<td>$1,050</td>
<td>$75</td>
</tr>
<tr>
<td>MS in Business Analytics &amp; Project Management</td>
<td>$975</td>
<td>$1,050</td>
<td>$75</td>
</tr>
<tr>
<td>MS in Human Resource Management</td>
<td>$975</td>
<td>$1,050</td>
<td>$75</td>
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<tr>
<td>MS Financial Risk Management</td>
<td>$1,425</td>
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</tr>
<tr>
<td>MS in Accounting</td>
<td>$875</td>
<td>$900</td>
<td>$25</td>
</tr>
<tr>
<td>Certificates in Accounting Fundamentals and Accounting Analytics</td>
<td>$875</td>
<td>$900</td>
<td>$25</td>
</tr>
<tr>
<td>Other Certificates</td>
<td>$975</td>
<td>$1,050</td>
<td>$75</td>
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<tr>
<td><strong>School of Nursing</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Certificate Entry in Nursing BS (a)</td>
<td>$810</td>
<td>$867</td>
<td>$57</td>
</tr>
<tr>
<td><strong>School of Law</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>LL.M. Programs</td>
<td>$1,215</td>
<td>$1,276</td>
<td>$61</td>
</tr>
</tbody>
</table>

(a) CEIN BS program rates begin January 2021
University of Connecticut (Storrs & Regional Campuses)

Summary of Recommended Adjustments to Academic Program Fees

Fiscal Year 2021

FEE BASED PROGRAMS

School of Business

MS in Accounting
Accounting Fundamentals Certificate
Advanced Business Certificate in Accounting Analytics

**Recommendation**: To approve a fee increase from $875/credit to $900/credit (2.9%).

**Justification**: An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.

MS in Financial Risk Management

**Recommendation**: To approve a fee increase from $1,425/credit to $1,500/credit (5.3%).

**Justification**: An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. This program has a higher cost to deliver because it uses industry specialists to supplement classroom learning with real-world projects. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.

Part-time MBA
MS in Business Analytics & Project Management
MS in Human Resource Management
All Other Graduate Certificates

**Recommendation**: To approve a fee increase from $975/credit to $1,050/credit (7.7%).

**Justification**: An increase in program fees is necessary to deliver quality programs and offset reductions in university funding. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increases result in program fees that remain competitive with peer institutions.
School of Law

LL.M. – U.S. Legal Studies, Energy & Environmental Law, Human Rights & Social Justice Law, and Executive LLM

Recommendation: To approve a fee increase from $1,215/credit to $1,276/credit (5%).

Justification: The proposed fee increase covers increases in personnel costs to administer the program, additional programming costs such as marketing and recruitment, and supports student scholarships. The total program fee remains a competitive prices as compared to peers.

School of Nursing

Certificate Entry into Nursing BS Program Fee

Recommendation: To approve an increase of 7% to the CEIN_BS program fee. This would result in a total program fee increase from $34,650 to $39,000 for the cohort entering in January 2021. The proposed fee equates to $867 per credit.

Justification: The cost to administer this program continues to increase due to increasing salaries for regular and adjunct faculty salaries. Clinical agencies are now requiring clinical group faculty/student rations to move from 1:8 to 1:6, increasing the number of faculty needed to administer the program. Additional programming expenses are required to meet compliance requirements.