

UConn

UNIVERSITY OF CONNECTICUT

Board of



TRUSTEES

VOL. 229 APRIL 27, 2022

**MEETING OF THE BOARD OF TRUSTEES
UNIVERSITY OF CONNECTICUT**

AGENDA

University of Connecticut
Wilbur Cross Building
North Reading Room (109)
233 Glenbrook Road
Storrs, Connecticut

April 27, 2022

Public Access Link:
<http://ait.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

BOARD MEETING AGENDA

Call to order at **9:00 a.m.**

1. Public Participation*

*** Update for In Person Meetings:** As the Board returns to meeting on campus, the primary modality to address the Board will be in person. If members of the public wish to address the Board of Trustees during the Public Participation portion of the April 27 meeting, you must submit a request in writing **24 hours in advance of the start of the meeting (by Tuesday, April 26 @ 9:00 a.m.)** to the following email address: boardoftrustees@uconn.edu. Please indicate your name, affiliation, and topic to be discussed. Per the University By-Laws, the Board may limit the entirety of public comment to a maximum of 30 minutes. As an alternative, you may also submit your comments via email which will be shared with the Board.

2. Chairman's Report

(a) Matters outstanding

(b) Minutes of the meeting of March 30, 2022

(c) Consent Agenda Items:

- | | |
|---|----------------|
| (1) Contracts and Agreements | (Attachment 1) |
| (2) Project Budget (Revised Final) for North Eagleville Road and Discovery Drive Intersection Improvements | (Attachment 2) |
| (3) Project Budget (Revised Final) for Main Campus Substation Switchgear Relay Replacement AET 5P – 14G SCADA | (Attachment 3) |
| (4) Project Budget (Revised Final) for Facilities Operations Building Merger of Parking Services | (Attachment 4) |
| (5) Project Budget (Final) for Andover Infrastructure and Software Upgrade Phases I, II & III | (Attachment 5) |

- (6) Project Budget (Final) for UConn Health 836 Hopmeadow Street, Simsbury Clinical Practice Relocation (Attachment 6)
- (7) Easement with the co-trustees of the Norman Tehrani Marital Trust for 1194 Washington Street, Stamford, Connecticut (Attachment 7)
- (8) Recommendations for Designation as Board of Trustees Distinguished Professors, Academic Year 2021-2022 (Attachment 8)
- (9) Tenure at Hire (Attachment 9)
- (10) Promotion & Tenure Recommendations (Attachment 10)
- (11) Designation of Emeritus Status (Attachment 11)
- (12) Sabbatical Leave Recommendations (Attachment 12)
- (13) Appointment of Professor Cuihong Li to the Robert Cizik Chair in Manufacturing and Technology Management in the School of Business (Attachment 13)
- (14) Appointment of Professor Robert Day to the GE Capital Professor in Business in the School of Business (Attachment 14)
- (15) Appointment of Professor Xinxin Li to the Treibick Family Chair in the School of Business (Attachment 15)
- (16) Reappointment of Professor Matthew Singer to the Alan R. Bennett Honors Professorship in Political Science in the College of Liberal Arts and Sciences (Attachment 16)
- (17) Undergraduate Major in Environmental and Natural Resource Economics in the College of Agriculture, Health and Natural Resources (Attachment 17)
- (18) Undergraduate Major in Economics of Sustainable Development and Management in the College of Agriculture, Health and Natural Resources (Attachment 18)
- (19) Approval of Proposed Changes to the *By-Laws of the University of Connecticut* (Article XII – The Institutes and Centers in Academic Affairs) (Attachment 19)
- (20) Approval of Proposed Changes to the *By-Laws of the University of Connecticut* (Article XIV.K – Retirement) (Attachment 20)
- (21) Approval of Proposed Changes to the *By-Laws of the University of Connecticut* (Article XIV.L – Leaves of Absence) (Attachment 21)

3. President's Report

4. Academic Affairs Committee Report

- (a) Report on Committee activities
- (b) Community Engagement Presentation
Presenter: Dr. Michael P. Lynch, Director
Humanities Institute

5. Financial Affairs Committee Report
 - (a) Report on Committee activities
 - (b) Items requiring Board discussion and approval:
 - (1) Kualu Financials Migration to the Cloud (Attachment 22)
 - (2) Fiscal Year 2023 Student Fees for the University of Connecticut, Storrs, and Regional Campuses (Attachment 23)
6. Student Life Committee Report
 - (a) Report on Committee activities
7. Buildings, Grounds & Environment Committee Report
 - (a) Report on Committee activities
8. Construction Management Oversight Committee Report
 - (a) Report on Committee activities
9. Institutional Advancement Committee Report
 - (a) Report on Committee activities
10. Other business
11. Executive Session anticipated
12. Adjournment

PLEASE NOTE: *If you are an individual with a disability and require accommodations, please call or e-mail the Board of Trustees Office at (860) 486-2333 or boardoftrustees@uconn.edu prior to the meeting.*

ATTACHMENT 1

**CONTRACT AGREEMENTS
FOR APPROVAL
April 27, 2022**

PROCUREMENT - NEW* FOR APPROVAL

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review, if applicable.*

EXPERIENTIAL GLOBAL LEARNING PROGRAM

| No. | Contractor | Contract No. | Approval Amount | Term | Fund Source | Program Director | Purpose |
|-----|--|------------------|-----------------|--|--------------------|---|--|
| 1 | International Studies Institutes (d/b/a ISIABROAD) | UC-22-KA040122-8 | \$8,000,000 | Term Commences Upon Execution - Five (5) Years | Auxiliary Services | Daniel Weiner, Ph.D. Vice President for Global Affairs | Tuition, accommodations, visa and other immigrations documentation, emergency phone lines, and other services for the University's Italy study abroad program at the International Studies Institute and the Umbra Institute. All expenses associated with this contract will be borne by the participating students, not by the University. The term of this agreement will be for five years and will commence upon execution, contingent upon approval by the Board of Trustees. Zero extensions remain. |

NON-PROCUREMENT REVENUE AGREEMENT- NEW* FOR APPROVAL

ORGANIZATIONAL AND STAFF DEVELOPMENT SERVICES

| No. | Contractor | Contract No. | Approval Amount | Term | Fund Source | Program Director | Purpose |
|-----|----------------|------------------|-----------------|-------------------------------|--------------------|---|---|
| 2 | Avangrid, Inc. | Master Agreement | \$5,000,000 | Anticipated 07/01/23-06/30/27 | Auxiliary Services | Emmanouil Anagnostou, Interim Executive Director - Tech Park | This revenue generating Master Research Agreement is a partnership agreement between Avangrid, Inc. and UConn Tech Park to establish the Avangrid CLEAN EARTH initiative which supports decarbonization pathways, climate adaptation and grid modernization through innovative technologies and science-based solutions, providing needed data and analytical support for effective decision making in managing the risks of extreme weather and high levels of intermittent wind and solar power generation. This is a fixed price agreement wherein the University will be in receipt of payment twice a year. Full value of this agreement is not received up front and is anticipated to be up to \$5,000,000. The revenue received will be used to support the purpose of the program as described above. The majority of the funding will be used to fund CLEAN EARTH initiatives and research projects. |

PROCUREMENT - AMENDMENTS* FOR APPROVAL

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review, if applicable.*

BACKGROUND SCREENING SERVICES

| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
|-----|-------------------------------|----------------|---|-------------------|------------------|---|-----------------------------------|-------------------|-------------------|---|
| 3 | Security Services of CT, Inc. | UC-16-JW090215 | \$0 [Contract Value Previously \$1,350,000; Contract Value Remains the Same] | 09/15/16-12/31/22 | Multiple Sources | Joseph Thompson AVP for University Business Services and CPO | \$1,089,043 | \$125,440 | \$193,007 | Provide background-screening services on domestic and international prospective employees, student employees, student participants in clinical internships and programs and volunteer for all University campuses. Contract value remains the same. Amend to extend contract term six months, through 12/31/22. Zero extensions remain. The additional six months is requested to provide time for review of proposals received in response to a new RFP, selection of a vendor, and completion of a new contract that will replace the existing contract once completed. This is a CT-based business. |

FURNITURE, INSTALLATION & RELATED SERVICES

| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
|-----|---|--------------|--|-------------------|------------------|---|-----------------------------------|-------------------|-------------------|--|
| 4 | NBI New England Inc: Interscape Commercial Environments | R191816 | \$1,500,000 [Contract Value Previously \$500,000; Total New Contract Value \$2,000,000] | 05/01/20-04/30/23 | Multiple Sources | Joseph Thompson AVP for University Business Services and CPO | \$347,760 | \$305,587 | \$0 | Furniture and related services including Teknion product line and services (design services, project management and installation for all University campuses. Amend to increase contract value \$1,500,000, for total new contract value of \$2,000,000. Contract term remains the same. Two extensions of one year each remain. Sourced through an Omnia Partners Cooperative Agreement. The additional \$1,500,000 requested will be used to accommodate future furniture and project related needs which includes approximately \$700,000 for the New STEM Research Center - Science 1 project. |

**CONTRACT AGREEMENTS
FOR APPROVAL
April 27, 2022**

| IT CONSULTING & SUPPORT SERVICES | | | | | | | | | | |
|----------------------------------|--|------------------|---|-------------------|------------------|--|-----------------------------------|-------------------|-------------------|---|
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 5 | Vanasse Hangen Brustlin, Inc. | UC-151188 | \$160,000; [Contract Value Previously \$1,799,873; Total New Contract Value \$1,959,873] | 09/24/19-12/31/22 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$1,748,182 | \$1,415,737 | \$332,445 | Provide consulting and project development/ implementation support, as needed, for development of an enterprise geospatial data system, modify and redeploy an Atlas web application, as well as various other projects. These systems, once completed, will reside at the Connecticut Department of Transportation (CTDOT). Amend to increase contract value \$160,000, for total new contract value of \$1,959,873. Contract term remains the same. Zero extensions remain. The additional \$160,000 requested will provide funding to add VHB services for maintenance, support and development services associated with the CTDOT Atlas 2.0 project. These services include, but are not limited to, break-fix support, performance enhancements, improved integration and data handling. |
| IT HARDWARE AND RELATED SERVICES | | | | | | | | | | |
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 6 | Presidio Holdings, Inc. | UC-16-SF071116-J | \$600,000 (Previous Contract Value \$8,000,000; Total New Contract Value \$8,600,000) | 05/26/17-05/26/23 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$7,209,412 | \$1,520,418 | \$3,067,555 | Operating system, network and security hardware services for all University campuses. Amend to increase contract value by \$600,000, for total new contract value of \$8,600,000. Contract term remains the same. One extension of three years remains. The additional \$600,000 is requested to support large projects anticipated in the coming year (i.e. Wired Access Layer Refresh - WALR and/or voice over IP - VOIP), as well as typical average spend. |
| MECHANICAL SERVICES | | | | | | | | | | |
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 7 | New England Mechanical Services | DS020119-7 | \$0; [Contract Value Previously \$1,300,000; Contract Value Remains the Same] | 07/01/19-06/30/23 | Operating Funds | Michael Jednak, AVP Facilities Operations & Building Services | \$808,366 | \$247,174 | \$370,501 | Maintenance and repair services to mechanical systems at all University campuses. Amend to extend term one year, through 06/30/23. Contract value remains the same. Four extensions of one year each remain. Extension is requested to exercise available option under existing agreement. |
| 8 | Tucker Mechanical | DS020119-11 | \$0; [Contract Value Previously \$1,300,000; Contract Value Remains the Same] | 07/01/19-06/30/23 | Operating Funds | Michael Jednak, AVP Facilities Operations & Building Services | \$749,182 | \$447,792 | \$122,928 | Maintenance and repair services to mechanical systems at all University campuses. Amend to extend term one year, through 06/30/23. Contract value remains the same. Four extensions of one year each remain. Extension is requested to exercise available option under existing agreement. |
| MEDIA BUYING SERVICECS | | | | | | | | | | |
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 9 | Communications Corporation of Connecticut (d/b/a Makiaris Media) | UC-19-MF112618 | \$0; [Contract Value Previously \$13,500,000; Contract Value Remains the Same] | 07/01/19-06/30/23 | Multiple Sources | Joseph Thompson AVP for University Business Services and CPO | \$5,632,980 | \$888,641 | \$3,825,524 | Advertising services for all University campuses to be used to promote programs such as the clinical enterprise at UConn Health for very competitive graduate programs including EMBA and MBA, Law School recruitment, specialty programs, and media buying activities. Amend to extend term one year, through 06/30/23. Contract value remains the same. One extension of one year remains. Extension is requested to exercise available option under existing agreement. This is a CT-based, woman owned business. |
| NETWORK SERVICES AND SUPPORT | | | | | | | | | | |
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 10 | Internet2 | UC-19-SF071917 | \$500,000 (Previous Contract Value \$650,000; Total New Contract Value \$1,150,000) | 07/01/19-06/30/23 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$650,000 | \$224,000 | \$200,000 | Master service agreement for network services for all University campuses. Amend to increase contract value by \$500,000, for total new contract value of \$1,150,000. Amend to extend term one year, through 06/30/23. Four extensions of one year each remain. The \$500,000 increase is requested to support FY23 annual renewals. |

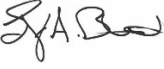
**CONTRACT AGREEMENTS
FOR APPROVAL
April 27, 2022**

| NO. 2 DIESEL FUEL, HEATING OIL | | | | | | | | | | |
|---|------------------------------------|----------------------|---|-------------------|------------------|---|-----------------------------------|-------------------|-------------------|--|
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 11 | Dime Oil | 15PSX0035 | \$0; [Contract Value Previously \$2,154,382; Contract Value Remains the Same] | 07/01/15-06/30/25 | Operating Funds | Michael Jednak, AVP Facilities Operations & Building Services | \$2,154,382 | \$208,558 | \$290,958 | Number 2 diesel fuel for all University campuses. Amend to extend term three years, through 06/30/25. Contract value remains the same. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State. Extension is requested to align with the terms of the current State contract. |
| 12 | East River Energy | 15PSX0035 | \$0; [Contract Value Previously \$12,000,000; Contract Value Remains the Same] | 07/01/15-06/30/25 | Operating Funds | Michael Jednak, AVP Facilities Operations & Building Services | \$5,185,558 | \$522,283 | \$542,738 | Number 2 ULS fuels for the Co-Generation Facility. Amend to extend term three years, through 06/30/25. Contract value remains the same. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State. Extension is requested to align with the terms of the current State contract. |
| SOFTWARE & SOFTWARE LICENSE AGREEMENTS | | | | | | | | | | |
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 13 | Oracle America, Inc. | A-94-005/94ITZ0005MB | \$2,500,000 [Contract Value Previously \$23,319,975 Total New Contract Value \$25,819,975] | 11/27/07-12/31/50 | Multiple Sources | Michael Mundrane, Vice President and Chief Information Officer | \$23,090,890 | \$1,709,861 | \$2,041,138 | Software licenses, maintenance and support for Oracle IT systems for all University campuses. Amend to increase contract value \$2,500,000, for total new contract value of \$25,819,975. Contract term remains the same. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State. The \$2,500,000 requested is to support FY23 renewal costs as well as ongoing software |
| 14 | Technolutions | UC-18-JL013017 | \$850,000 (Previous Contract Value \$750,000; Total New Contract Value \$1,600,000) | 07/01/17-06/30/27 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$717,203 | \$59,000 | \$145,000 | Provide Slate customer relationship manager (CRM) software to be used by both Undergraduate Admissions and the UConn Law School. Amend to increase contract value by \$850,000, for total new contract value of \$1,600,000. Amend to extend term five years, through 06/30/27. Zero extensions remain. The \$850,000 increase and the five-year extension are requested to support maintenance requirements for the software for the University and the Law School for the next five years. Both Admissions and the Law School have requested the extension of five years in order to lock in pricing for the duration of this agreement. This is a CT-based business. |
| 15 | Touchnet Information Systems, Inc. | WH110804 | \$250,000 (Previous Contract Value \$2,453,013; Total New Contract Value \$2,703,013) | 06/01/05-06/30/23 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$2,015,532 | \$253,968 | \$247,698 | Credit card processing software, services, and payment integration with PeopleSoft Student Administration System for all University campuses, excluding UCH. Amend to increase contract value by \$250,000, for total new contract value of \$2,703,013. Amend to extend term one year, through 06/30/23. This is a perpetual agreement. Future extensions may be exercised by agreement of all parties. The \$250,000 increase and the one-year extension are requested to support renewal requirements for the credit card software. |

ATTACHMENT 2

April 27, 2022

TO: Members of the Board of Trustees

FROM: Lloyd A. Blanchard 
Interim Vice President for Finance and Chief Financial Officer

RE: Project Budget for North Eagleville Road and Discovery Drive Intersection
Improvements (Revised Final: \$3,000,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$3,000,000, as detailed in the attached project budget, for the North Eagleville Road and Discovery Drive Intersection Improvements project, for Construction. The project provides essential safety-related improvements to signalization and pedestrian facilities at the intersection of North Eagleville Road and Discovery Drive. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$3,000,000 in UCONN 2000 Bond funds for the North Eagleville Road and Discovery Drive Intersection Improvements project.”

BACKGROUND:

The signalization at the intersection of North Eagleville Road and Discovery Drive is not fully operational when compared to industry standards and is less safe for pedestrians due to the lack of appropriate controls for those walking eastbound and westbound. The existing poles, arms, signal heads and other traffic control appurtenances are also outdated and not up to the standards of those at other intersections nearby.

This scope of this project includes, but is not limited to:

1. Pedestrian signal heads and push button pedestals
2. A dedicated left turn signal head for eastbound traffic on North Eagleville Road onto Discovery Drive
3. New poles, mast arms and traffic control appurtenances for the intersections of North Eagleville Road with Discovery Drive and Auditorium Road
4. Associated curb ramp and crosswalk improvements

After repeated lack of bid interest from prequalified contractors in 2020 and 2021, it was determined with Capital Projects & Facilities Procurement that preconstruction, bidding and construction services can be administered by the Construction Manager for Science 1 / Northwest Science Quad as these improvements directly relate to that project's traffic impact study and other factors.

The estimated total project cost is \$3,000,000. The Revised Final Budget is based upon bids received by the Construction Manager and represents a significant increase from previous cost estimates due to escalation, market conditions and material prices during the COVID-19 pandemic. An allowance and additional contingency is also included due to the continued uncertainty in the marketplace and procurement of long lead time materials.

The Revised Final Budget is attached for your information.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

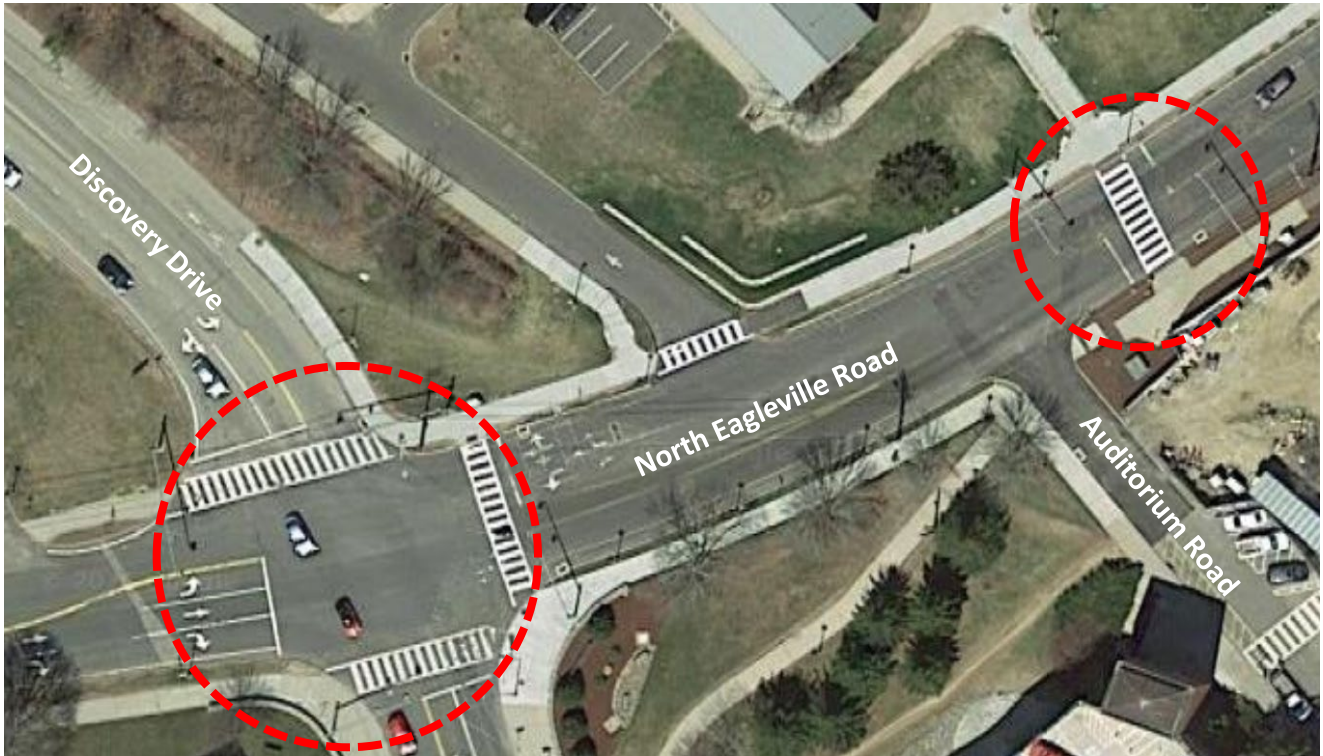
TYPE BUDGET: REVISED FINAL

PROJECT NAME: NORTH EAGLEVILLE ROAD and DISCOVERY DRIVE INTERSECTION IMPROVEMENTS

| | APPROVED PLANNING 1/8/2020 | APPROVED DESIGN 9/30/2020 | APPROVED FINAL 10/27/2021 | PROPOSED REVISED FINAL 4/27/2022 |
|--|----------------------------------|---------------------------------|---------------------------------|---|
| <u>BUDGETED EXPENDITURES</u> | | | | |
| | PRC | | | |
| CONSTRUCTION | \$ - | \$ 500,000 | \$ 550,000 | \$ 2,475,500 |
| DESIGN SERVICES | 109,500 | 109,500 | 109,500 | 109,500 |
| TELECOMMUNICATIONS | - | - | - | - |
| FURNITURE, FIXTURES AND EQUIPMENT | - | - | - | - |
| CONSTRUCTION ADMINISTRATION | - | - | - | - |
| OTHER AE SERVICES (including Project Management) | 14,500 | 37,500 | 37,500 | 102,000 |
| ART | - | - | - | - |
| RELOCATION | - | - | - | - |
| ENVIRONMENTAL | 5,000 | 5,000 | 5,000 | 5,000 |
| INSURANCE AND LEGAL | 1,000 | 3,000 | 3,000 | 3,000 |
| MISCELLANEOUS | 5,000 | 20,000 | 20,000 | 20,000 |
| OTHER SOFT COSTS | - | - | - | - |
| SUBTOTAL | \$ 135,000 | \$ 675,000 | \$ 725,000 | \$ 2,715,000 |
| PROJECT CONTINGENCY | 15,000 | 75,000 | 75,000 | 285,000 |
| TOTAL BUDGETED EXPENDITURES | \$ 150,000 | \$ 750,000 | \$ 800,000 | \$ 3,000,000 |
| <u>SOURCE(S) OF FUNDING*</u> | | | | |
| UCONN 2000 BOND FUNDS | \$ 150,000 | \$ 750,000 | \$ 800,000 | \$ 3,000,000 |
| TOTAL BUDGETED FUNDING | \$ 150,000 | \$ 750,000 | \$ 800,000 | \$ 3,000,000 |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

NORTH EAGLEVILLE ROAD and DISCOVERY DRIVE
INTERSECTION IMPROVEMENTS
Project Budget (REVISED FINAL)
April 27, 2022




Subject intersections: North Eagleville Road at Discovery Drive & Auditorium Road

ATTACHMENT 3

April 27, 2022

TO: Members of the Board of Trustees

FROM: Lloyd A. Blanchard 
Interim Vice President for Finance and Chief Financial Officer

RE: Project Budget for Main Campus Substation Switchgear Relay Replacement –
AET 5P-14G SCADA (Revised Final: \$592,000)

RECOMMENDATION:

That the Board of Trustees approve the Revised Final Budget of \$592,000, as detailed in the attached project budget, for Main Campus Substation Switchgear Relay Replacement AET 5P – 14G SCADA. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$592,000 in University Funds for the Main Campus Substation Switchgear Relay Replacement AET 5P – 14G SCADA project; and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.”

BACKGROUND:

The current main campus switchgear is outdated and requires replacement. American Electrical Testing Co., LLC (AET) will provide turn key engineering services associated with the replacement of nine (9) ABB relays at the UCONN 5P – 14G 13.8kV Main Campus Switchgear, with new SCADA SEL microprocessor based relaying, control, Sequence of Events Recording, and GPS satellite clock synchronization. The improved reliability and resilience of the switchgear will reduce carbon and GHG emissions by reducing the number of starts/stops of the Cogeneration Facility and reducing the amount of required imported electricity from the grid.

The Revised Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: REVISED FINAL

**PROJECT NAME: MAIN CAMPUS SUBSTATION SWITCHGEAR RELAY
REPLACEMENT AET 5P-14G SCADA**

| <u>BUDGETED EXPENDITURES</u> | <u>APPROVED FINAL 2/26/2020</u> | <u>PROPOSED REVISED FINAL 4/27/2022</u> |
|--|---|---|
| CONSTRUCTION | \$ 294,200 | \$ 363,052 |
| DESIGN SERVICES | 224,900 | 224,900 |
| TELECOMMUNICATIONS | - | - |
| FURNITURE, FIXTURES AND EQUIPMENT | - | - |
| CONSTRUCTION ADMINISTRATION | - | - |
| OTHER AE SERVICES (including Project Management) | - | - |
| ART | - | - |
| RELOCATION | - | - |
| ENVIRONMENTAL | - | - |
| INSURANCE AND LEGAL | - | - |
| MISCELLANEOUS | 4,048 | 4,048 |
| OTHER SOFT COSTS | - | - |
| SUBTOTAL | \$ 523,148 | \$ 592,000 |
| PROJECT CONTINGENCY | 41,852 | - |
| TOTAL BUDGETED EXPENDITURES | <u>\$ 565,000</u> | <u>\$ 592,000</u> |
| <u>SOURCE(S) OF FUNDING*</u> | | |
| UNIVERSITY FUNDS | <u>\$ 565,000</u> | <u>\$ 592,000</u> |
| TOTAL BUDGETED FUNDING | <u>\$ 565,000</u> | <u>\$ 592,000</u> |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.


BOT 4.27.22

FO500090

ATTACHMENT 4

April 27, 2022

TO: Members of the Board of Trustees

FROM: Lloyd A. Blanchard 
Interim Vice President for Finance and Chief Financial Officer

RE: Project Budget for Facilities Operations Building Merger of Parking Services
(Revised Final: \$ 682,000)

RECOMMENDATION:

That the Board of Trustees approves the Revised Final Budget of \$682,000 as detailed in the attached project budget, for Facilities Operations Building Merger of Parking Services for Design and Construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$682,000 in University Funds for FACOPS Bldg. Merger of Parking Services project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.”

BACKGROUND:

Facilities Operations (FACOPS) currently is housed at 25 LeDoyt Road. Parking and Services staff were previously located at 3 Discovery Drive (Central Warehouse). They were relocated to 25 LeDoyt Road location to make room for relocating University Planning, Design and Construction (UPDC) staff at Central Warehouse.

This project proposes the renovation of office space at 25 LeDoyt Road to accommodate the merger of parking services and the relocation of the University Planning, Design and Construction (UPDC).

The project area includes ~ 8,000 sf of available workspace to be renovated to accommodate the additional staff and optimize the use of available space. This includes a mix of private offices, open area workstations of various sizes, as well as meetings spaces, office support and drawing viewing areas, storage and kitchenette. Portions of the existing space will maintain the same configuration while other portions need to be altered to better accommodate functional needs of Facilities Operations.

The construction budget includes design, construction, furniture, audio visual and contingency.

The Revised Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **FACILITY OPERATIONS BUILDING MERGER OF PARKING SERVICES**


| | APPROVED DESIGN 6/14/2021 | APPROVED FINAL 9/29/2021 | PROPOSED REVISED FINAL 4/27/2022 |
|--|--|---|---|
| <u>BUDGETED EXPENDITURES</u> | | | |
| | PRC | | |
| CONSTRUCTION | \$ 165,000 | \$ 345,000 | \$ 417,000 |
| DESIGN SERVICES | 33,896 | 35,000 | 35,000 |
| TELECOMMUNICATIONS | - | - | - |
| FURNITURE, FIXTURES AND EQUIPMENT | 200,000 | 215,000 | 230,000 |
| CONSTRUCTION ADMINISTRATION | - | - | - |
| OTHER AE SERVICES (including Project Management) | - | - | - |
| ART | - | - | - |
| RELOCATION | - | - | - |
| ENVIRONMENTAL | - | - | - |
| INSURANCE AND LEGAL | - | - | - |
| MISCELLANEOUS | - | - | - |
| OTHER SOFT COSTS | - | - | - |
| | \$ 398,896 | \$ 595,000 | \$ 682,000 |
| SUBTOTAL | \$ 398,896 | \$ 595,000 | \$ 682,000 |
| PROJECT CONTINGENCY | 35,000 | 55,000 | - |
| TOTAL BUDGETED EXPENDITURES | \$ 433,896 | \$ 650,000 | \$ 682,000 |
| <u>SOURCE(S) OF FUNDING*</u> | | | |
| UNIVERSITY FUNDS | 433,896 | 650,000 | 682,000 |
| TOTAL BUDGETED FUNDING | \$ 433,896 | \$ 650,000 | \$ 682,000 |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

ATTACHMENT 5

April 27, 2022

TO: Members of the Board of Trustees

FROM: Lloyd A. Blanchard 
Interim Vice President for Finance and Chief Financial Officer

RE: Project Budget for Andover Infrastructure and Software Upgrade
Phases I, II, & III (Revised Final: \$3,346,000)

RECOMMENDATION:

That the Board of Trustees approves the Final Budget of \$3,346,000 as detailed in the attached project budget, for Andover Infrastructure and Software Upgrade for Construction. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$3,346,000 in University Funds for Andover Infrastructure and Software Upgrade project and approve the request for a waiver of the three-stage budget approval process to allow construction to proceed after bids have been received and evaluated for conformance with the project scope and budget.”

BACKGROUND:

UConn monitors buildings through Andover Building Management System. This system controls and monitors the building's mechanical and electrical equipment such as ventilation, lighting, power systems, fire systems, and security systems. Its useful life is ending. The system needs to be upgraded to the next-generation EcoStruxure Building Operation System over several years to securely facilitate the exchange of data from both ESC and third-party energy, lighting, HVAC, fire safety, security, and workplace management systems to create future-ready smart buildings.

This project has multiple phases. The cost of the entire project, at this time, is estimated at around \$8M. The sequence of the buildings, in a particular phase, will vary depending upon the funding availability and the building access. Thirty-nine campus buildings have been updated or are in the process of being updated now as part of Phases I and II. This request will add more buildings into Phase III for FY'23 construction. The final budget for Phases I & II was approved previously for \$2,596,000. The final budget for Phase III is \$750,000. The combined total is \$3,346,000. The final budget for Phase III is based on the consultant's preliminary opinion of construction costs during design.

The Final Budget is attached for your information.

Attachment

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: **REVISED FINAL**

PROJECT NAME: **ANDOVER INFRASTRUCTURE AND SOFTWARE UPGRADE
PHASES I, II & III**

| <u>BUDGETED EXPENDITURES</u> | <u>PHASE I & II APPROVED FINAL 2/24/2021</u> | <u>PHASES I,II&III PROPOSED REVISED FINAL 4/27/2022</u> |
|---|--|---|
| CONSTRUCTION | \$ 2,314,000 | \$ 3,011,400 |
| DESIGN SERVICES | - | - |
| TELECOMMUNICATIONS | - | - |
| FURNITURE, FIXTURES AND EQUIPMENT | - | - |
| CONSTRUCTION ADMINISTRATION | - | - |
| OTHER AE SERVICES (including PM) | - | - |
| ART | - | - |
| RELOCATION | - | - |
| ENVIRONMENTAL | - | - |
| INSURANCE AND LEGAL | - | - |
| MISCELLANEOUS | - | - |
| OTHER SOFT COSTS | - | - |
| SUBTOTAL | \$ 2,314,000 | \$ 3,011,400 |
| PROJECT CONTINGENCY | <u>282,000</u> | <u>334,600</u> |
| TOTAL BUDGETED EXPENDITURES | <u>\$ 2,596,000</u> | <u>\$ 3,346,000</u> |
| <u>SOURCE(S) OF FUNDING*</u> | | |
| UNIVERSITY FUNDS | <u>\$ 2,596,000</u> | <u>\$ 3,346,000</u> |
| TOTAL BUDGETED FUNDING | <u>\$ 2,596,000</u> | <u>\$ 3,346,000</u> |

* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

ATTACHMENT 6

UConn HEALTH

April 27, 2022

TO: Members of the Board of Trustees

FROM: Bruce T. Liang, MD, FACC *Bruce T. Liang*
Interim Executive Vice President for Health Affairs
Dean, UConn School of Medicine

Lloyd A. Blanchard *L.A. Blanchard*
Interim Executive Vice President for Administration and Chief Financial Officer

RE: Project Budget for the UConn Health 836 Hopmeadow St, Simsbury Clinical Practice Relocation (Final: \$4,297,000)

RECOMMENDATION:

That the Board of Trustees approve the Final Budget in the amount of \$4,297,000, as detailed in the attached project budget for the UConn Health 836 Hopmeadow St, Simsbury Clinical Practice Relocation Project.

RESOLUTION:

“Be it resolved that the Board of Trustees approve of the use of \$4,297,000 of UConn Health Capital Funds and a Fit-out Allowance from Twenty-Two GC 2012 (the “Landlord”) for the UConn Health 836 Hopmeadow St, Simsbury Clinical Practice Relocation Project.”

BACKGROUND:

UConn Health plans to combine the outpatient clinical sites of Simsbury Primary Care and Avon Orthopedic into one larger, new location in the center of Simsbury. This move facilitates program expansion and mitigates deteriorating operating conditions at the current Simsbury site.

The Medical services will include expanded Internal Medicine and Orthopedic offerings, on-site lab and x-ray and an expansion of outreach specialty services to include OB, MFM, Cardiology, Vascular Surgery, Neurology and Pulmonary. The new clinic will offer extended hours to the community.

This project is anticipated to raise contribution margin attributed to activity at this site and downstream revenue from \$1.5M (current practices) to near \$4.5M annually at maturity. On February 10, 2022 the UConn Finance Corporation executed the lease for the space (approximately 11,457 sq. ft). The lease terms provide the Health Center use of the space for 15 years plus two, five-year extensions. The base lease rate is \$24.00 per sq ft. with a 2% annual

increase. The lease does not include the tenant fit-out of the space. However, the lease does include a landlord fit-out allowance of \$30/rentable square foot (approximately \$343,710) to be used for tenant improvements / fit-out.

The Final Budget is attached for your consideration and upon approval will allow this project to proceed into construction. The budget is based upon estimates and may be subject to change when bids are received. This Final Budget is anticipated to be approved by the UConn Health Board of Directors at their meeting on June 13, 2022.

Attachments

CAPITAL PROJECT BUDGET REPORTING FORM

TYPE BUDGET: FINAL

PROJECT NAME: UCONN HEALTH - 836 HOPMEADOW STREET, SIMSBURY CLINICAL PRACTICE RELOCATION

| <u>BUDGETED EXPENDITURES</u> | APPROVED PLANNING 9/29/2021 | APPROVED DESIGN 12/8/2021 | PROPOSED FINAL 4/27/2022 |
|--|--|--|---|
| CONSTRUCTION | \$ 2,730,000 | \$2,730,000 | \$ 2,830,000 |
| DESIGN SERVICES | 124,000 | 124,000 | 124,000 |
| TELECOMMUNICATIONS | 290,000 | 290,000 | 407,000 |
| FURNITURE, FIXTURES AND EQUIPMENT | 348,000 | 348,000 | 448,000 |
| CONSTRUCTION ADMINISTRATION | - | - | - |
| OTHER AE SERVICES (including Project Management) | - | - | - |
| ART | 10,000 | 10,000 | 10,000 |
| RELOCATION | 17,000 | 17,000 | 84,000 |
| ENVIRONMENTAL | - | - | - |
| INSURANCE AND LEGAL | - | - | - |
| MISCELLANEOUS | 3,000 | 3,000 | 3,000 |
| SUBTOTAL | \$ 3,522,000 | \$3,522,000 | \$ 3,906,000 |
| PROJECT CONTINGENCY | 353,000 | 353,000 | 391,000 |
| TOTAL BUDGETED EXPENDITURES | <u>\$ 3,875,000</u> | <u>\$3,875,000</u> | <u>\$ 4,297,000</u> |
| <u>SOURCE(S) OF FUNDING*</u> | | | |
| UCONN HEALTH CAPITAL FUNDS | \$ 3,530,000 | \$3,531,290 | \$ 3,953,290 |
| LANDLORD TENANT FIT OUT ALLOWANCE | 345,000 | 343,710 | 343,710 |
| TOTAL BUDGETED FUNDING | <u>\$ 3,875,000</u> | <u>\$3,875,000</u> | <u>\$ 4,297,000</u> |

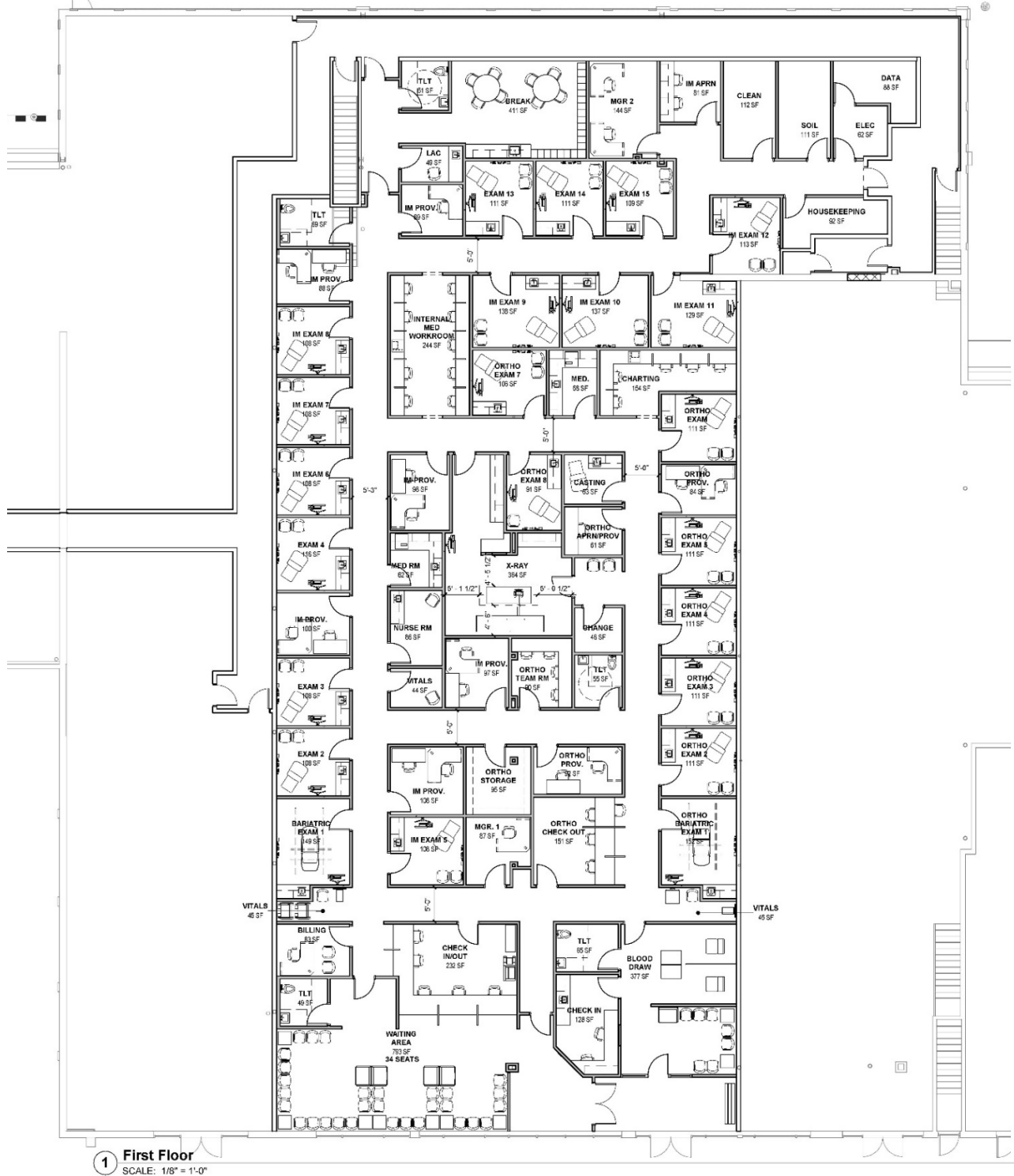
* This budget reflects the University's current intended source(s) of funding for the specified project. The University may adjust this funding plan in order to ensure compliance with applicable federal and state law(s) or to strategically utilize all fund sources, within the approved budget amount, as appropriate.

UCONN HEALTH/IMPROVEMENTS

UConn Health 836 Hopmeadow St, Simsbury Clinical Practice Relocation

Project Budget (Final) \$4,297,000

April 26, 2022





FLOOR PLAN OF NEW SIMSBURY CLINIC

ATTACHMENT 7

April 27, 2022

TO: Members of the Board of Trustees

FROM: Dr. Lloyd Blanchard 
Interim Vice President for Finance & CFO
Laura Cruickshank 
Associate Vice President for University Planning, Design and Construction

RE: Easement with the co-trustees of the Norman Tehrani Marital Trust for 1194 Washington Street, Stamford, Connecticut.

RECOMMENDATION:

That the Board of Trustees approves an easement with the co-trustees of the Norman Tehrani Marital Trust for 1194 Washington Street, Stamford, Connecticut. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

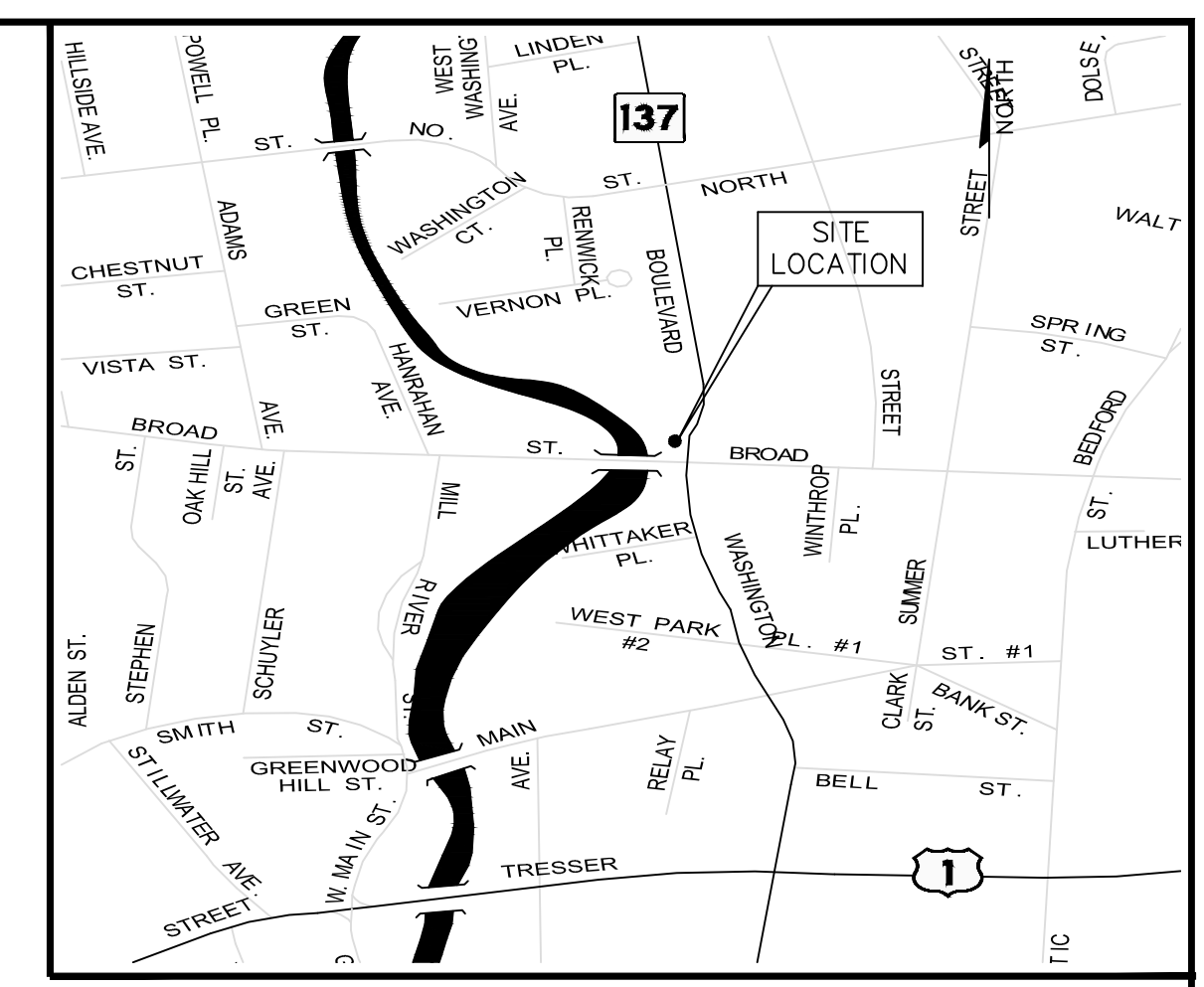
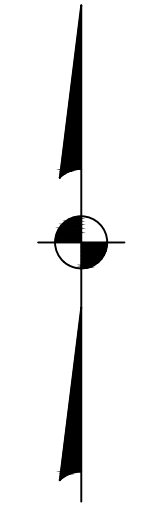
“Be it resolved that the Board of Trustees approves an easement with the co-trustees of the Norman Tehrani Marital Trust for 1194 Washington Street, Stamford, Connecticut.”

BACKGROUND:

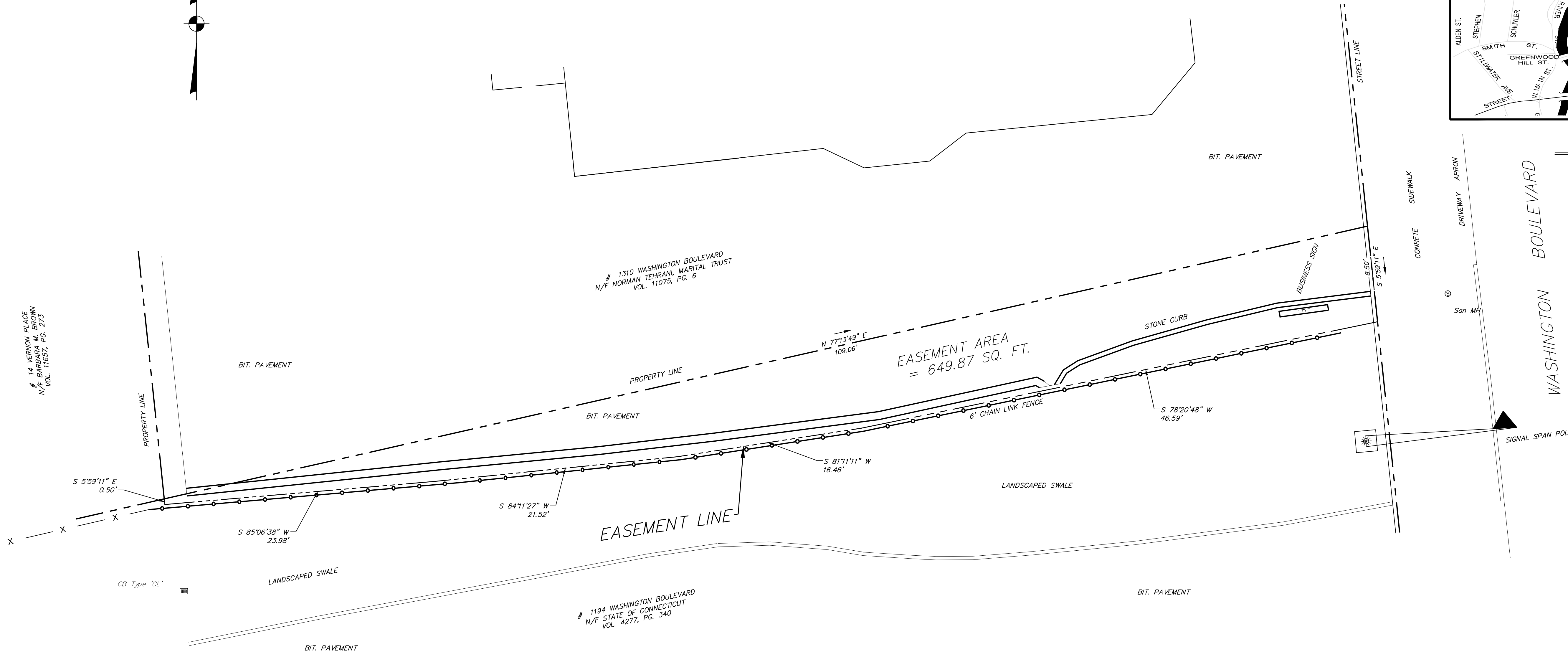
This easement is associated with the settlement of the quiet title action captioned *State of Connecticut v. Tehrani*, Docket No. FST-CV18-6037654-s.

UConn will convey a roughly triangular easement area of under 700 square feet over UConn’s undisputed underlying land at 1194 Washington Boulevard in Stamford. This easement is necessary to preserve the neighboring property’s continuing use of an existing driveway and sign area.

The easement area is shown on the attached draft “Easement Map, University of Connecticut 1310 Washington Boulevard, Stamford, Connecticut,” prepared by Freeman Companies, LLC and dated March 18, 2022. The final version of this easement map remains subject to final negotiations.



LOCATION MAP
NOT TO SCALE



14 VERNON PLACE
N/F BARBARA BROWN
VOL. 11657, PG. 273

1310 WASHINGTON BOULEVARD
N/F NORMAN TEHRANI, MARITAL TRUST
VOL. 11075, PG. 6

1194 WASHINGTON BOULEVARD
N/F STATE OF CONNECTICUT
VOL. 4277, PG. 340

EASEMENT AREA
= 649.87 SQ. FT.

MAP REFERENCE(S)

- "PROPERTY SURVEY, UNIVERSITY OF CONNECTICUT, NEW DOWNTOWN CAMPUS AT STAMFORD, CONNECTICUT, WASHINGTON BOULEVARD & BROAD STREET, SHEET A-13 CONSTRUCTION DOCUMENTS, JUNE 17, 1996" BY EDWARD J. FRATTAROLI, INC. LAND SURVEYORS.
- "EXISTING SITE CONDITIONS, BUILDING AND GARAGE, SCALE: 1"=40', DATE: 31 MAY 1996, UNIVERSITY OF CONNECTICUT, NEW DOWNTOWN CAMPUS AT STAMFORD, CONNECTICUT, WASHINGTON BOULEVARD & BROAD STREET, SHEET SP-1.0"
- "PLAN OF PROPERTY IN STAMFORD, CONNECTICUT, SURVEYED FOR NORMAN H. DORFLINGER, OCT. 20, 1945" BY ALBERT B. TERRY, SURVEYOR.
- "SUBDIVISION OF PROPERTY LOCATED AT 1231 WASHINGTON BOULEVARD, STAMFORD, CONNECTICUT, PREPARED FOR PARISH OF ST. ANDREWS PROTESTANT CHURCH, 1"=20', MARCH 8, 2010, JUNE 22, 2010 (ADDITIONAL NOTES)" BY ROCCO V. D'ANDREA, INC.
- "SURVEY SHOWING EXISTING CONDITIONS, UNIVERSITY OF CONNECTICUT, 1 UNIVERSITY PLACE, STAMFORD, CONNECTICUT, SCALE: 1"=30', DATE: 06/03/2020, BOUNDARY & TOPOGRAPHIC SURVEY, SHEET: EX-1" BY FREEMAN COMPANIES, LLC.

GENERAL NOTES

- THIS SURVEY HAS BEEN PREPARED BY FREEMAN COMPANIES, LLC. IN ACCORDANCE WITH THE REGULATIONS OF CONNECTICUT STATE AGENCIES, SECTIONS 20-300b-1 THRU 20-300b-20, AS REVISED AND THE "STANDARDS AND SUGGESTED METHODS AND PROCEDURES FOR SURVEYS AND MAPS IN THE STATE OF CONNECTICUT" ADOPTED BY THE CONNECTICUT ASSOCIATION OF LAND SURVEYORS, INC. ON AUGUST 29, 2019.
- THIS PLAN CONFORMS TO HORIZONTAL ACCURACY CLASS A-2.
 - BOUNDARY DETERMINATION IS A RESURVEY.
 - THE TYPE OF SURVEY PERFORMED IS AN EASEMENT MAP.
- NORTH ARROW AND BEARINGS REFER TO NAD83, BASED UPON GPS OBSERVATIONS PERFORMED BY FREEMAN COMPANIES.
- UNDERGROUND FEATURES ARE NOT DEPICTED FOR THE PURPOSES OF THIS SURVEY. VERIFY UNDERGROUND UTILITY LOCATIONS BEFORE ANY DIGGING OR SITE EXCAVATION. "CALL BEFORE YOU DIG" 1800-922-4455 OR 811.
- PROJECT AREA IS LOCATED IN FLOOD HAZARD ZONE X, "AREAS OF MINIMAL FLOODING OUTSIDE THE 0.2% ANNUAL CHANCE FLOODPLAIN" AS DEPICTED ON FIRM MAP NUMBER 09001C0516G, EFFECTIVE DATE 07/08/2013.

LEGEND

| | |
|--|------------------|
| | PROPERTY LINE |
| | EASEMENT LINE |
| | CHAIN LINK FENCE |
| | VINYL FENCE |
| | CATCH BASIN |
| | DRAINAGE MANHOLE |
| | SANITARY MANHOLE |

DRAFT

TO MY KNOWLEDGE AND BELIEF THIS MAP IS SUBSTANTIALLY CORRECT AS NOTED HEREON.

PETER PARIZO, L.S. #14653

NO CERTIFICATION IS EXPRESSED OR IMPLIED UNLESS THIS MAP BEARS THE ORIGINAL SIGNATURE AND EMBOSSED SEAL OF THE ABOVE NAMED LAND SURVEYOR.

| NO. | DATE | DESCRIPTION | REVISIONS |
|-----|------|-------------|-----------|
| | | | |
| | | | |

FREEMAN COMPANIES
INC. 158E | MBE | SBA (B) CERTIFIED
LAND DEVELOPMENT
ENGINEERING DESIGN
CONSTRUCTION SERVICES

FREEMAN COMPANIES, LLC
36 JOHN STREET
HARTFORD, CT 06106
WWW.FREEMANCO.COM
(860)219-9500
FAX: (860)986-7161

EASEMENT MAP
UNIVERSITY OF CONNECTICUT
1310 WASHINGTON BOULEVARD
STAMFORD, CONNECTICUT

SURVEYED: L.K.
DRAFTED: P.P.
APPROVED: T.D.
SCALE: 1" = 5'
PROJECT NO.: 2017-1205B:01
DATE: 03/18/2022
CAD FILE: 2017-1205

TITLE:
EASEMENT MAP

SHEET NUMBER:
EX-1

ATTACHMENT 8

April 27, 2022

TO: Members of the Board of Trustees

FROM: Radenka Maric, Ph.D.



Interim President | University of Connecticut

RE: Recommendations for Designation as Board of Trustees Distinguished Professors,
Academic Year 2021-2022

RECOMMENDATION:

That the Board of Trustees accept the recommendation of the Distinguished Professor Review Committee and designate the following faculty members as University of Connecticut Board of Trustees Distinguished Professors: Dr. Laurinda Jaffe (Department of Cell Biology, School of Medicine), Dr. Rachel O'Neill (Department of Molecular and Cell Biology, College of Liberal Arts and Sciences), and Professor Richard Pomp (School of Law).

BACKGROUND:

On November 10, 1998, the Board of Trustees voted to establish the title of Board of Trustees Distinguished Professor. This designation is the University's highest academic honor.

Pursuant to the By-Laws of the University of Connecticut, the Board of Trustees Distinguished Professor award is reserved exclusively to recognize faculty who have achieved exceptional distinction in scholarship, teaching, and service while at the University of Connecticut. Faculty chosen must have distinguished themselves in all three of these categories. The designation process occurs annually, as a result of a peer review process.

After careful deliberations, the Review Committee recommended the three individuals named above. I am recommending that the Board of Trustees designate these faculty as its Distinguished Professors.

Dr. Laurinda Jaffe

In her research, Dr. Jaffe has repeatedly made discoveries that have been key to moving forward our understanding of the physiological mechanisms that produce a fertilization-competent egg and initiate embryonic development upon fertilization. Another major focus in her lab has been how membrane receptors and cyclic nucleotides function in the signaling pathways by which the cells that surround the oocyte in the mammalian ovarian follicle control meiosis. These discoveries have contributed greatly to our understanding of fertility mechanisms. They also provide important paradigms for understanding how cyclic nucleotides can coordinate intercellular communication in multicellular systems.

Over her career, Dr. Jaffe has published over 100 scientific papers and book chapters, including five single author or senior author original research papers in *Nature* and *Science*. In 2021, she was elected a member of the prestigious National Academy of Sciences in 2021, one of only three members at UConn.

Dr. Jaffe has actively participated in formal and informal teaching of graduate, medical and dental students at UConn Health as well as in the mentoring and laboratory teaching of doctoral students and postdoctoral fellows. She came to UConn Health in 1981 and has served UConn and the community for over 40 years. Early in her career, she developed and directed the medical and dental school curriculum in Tissue Biology, which was recognized by the 1988 Loeser Award for Outstanding Teaching. She has also contributed to the summer program for incoming medical students with disadvantaged backgrounds, a program designed to improve diversity in education at UConn Health. In 2018, she was honored with the Excellence in Research Mentoring award given by the UConn School of Medicine. Dr. Jaffe also serves on the Graduate Women in Medicine and Science steering committee and has led an initiative to advocate for an increase in endowed chairs for female faculty. For the past 14 years, she has chaired the organizing committee for the annual “Richard D. Berlin Lectureship”, a campus wide event that brings together many departments. In 2015, she helped to organize an event that brought author Rebecca Skloot and the family of Henrietta Lacks to the Storrs campus.

Dr. Rachel O’Neill

Dr. O’Neill’s work centers on how genomes function and evolve. She uses cutting-edge genomic, computational and imaging approaches to gain fundamental insights into chromosome biology and genome evolution in a wide variety of organisms. Her studies on the structure and function of chromosome centromeres, essential for proper chromosome segregation during cell division, have shaped the field of centromere biology. She is highly sought-after as a collaborator on large-scale national and international projects that require a high-level expertise in genome assembly curation.

Dr. O’Neill’s work on repetitive DNA, which makes up about 50% of the human genome but is frequently dismissed as “junk DNA”, has had far-reaching impact, including on normal fetal and placental development, the discovery of novel retroelements, evolutionary breakpoints and chromosome evolution, and continuing challenges to the centromere paradox. She is part of the team that released the first complete human genome sequence, published in a series of papers in *Science*. Her 2010 publication titled “Chromosomes, Conflict, and Epigenetics: Chromosomal Speciation Revisited”, remains one of the most cited reviews from the *Annual Review of Genomics and Human Genetics*. Collectively, Dr. O’Neill has published more than 100 peer-reviewed articles and led or contributed to projects that have brought over \$23 million in extramural funding to UConn.

Dr. O’Neill is also the director of the Institute for Systems Genomics (ISG). As Director of the ISG, she has developed multiple new degree programs, initiated core facilities and programs (including the SARS-COV2 Surveillance Program) and established the iGEM and Genome Ambassadors outreach programs. Most recently, Dr. O’Neill organized and hosted Nobel Laureate Dr. Jennifer Doudna for the ISG Distinguished Lecture series, an event that attracted about 1,800 attendees for the live virtual presentation.

Dr. O’Neill also is part of the team that spearheaded the COVID-19 testing efforts at UConn that have helped UConn remain safe, efforts that were widely praised throughout the country including by White House Coronavirus Response Coordinator (2020-2021), Dr. Deborah Birx.

Dr. O’Neill has been recognized with several honors for her teaching, research and service, including a UConn Excellence in Teaching award, a Connecticut Women of Innovation - Academic Leadership Award, and is an elected member of the Connecticut Academy of Science and Engineering.

Professor Richard Pomp

Professor Pomp has dedicated his career to promoting fair, efficient, and progressive taxation. States, cities, and countries have valued his guidance on building ethical and sound tax regimes. He is sought after both nationally and globally as a visiting scholar, advisor, and expert witness, counseling cities, states, Indian tribes, the U.S. Congress, the U.S. Treasury, the White House, the Department of Justice, the IRS, the United Nations, the IMF, the World Bank, and numerous foreign countries, including Zambia, Indonesia, Gambia, Mexico, the Philippines, India, the People's Republic of China, Vietnam, and the Republic of China.

He served as the hearing officer for the Multistate Tax Commission, revising the existing rules on state corporate income taxation and drafting alternative solutions. He helped design or draft the Navajo tax code, the Connecticut income tax, the Alaska personal income tax (adoption pending), and the federal Internet Tax Freedom Act. He was Director of the NY Tax Study Commission, and was described by the then-governor as “the father of fundamental tax reform in NY.” He was the only non-resident appointed to the California Commission on the 21st Century Economy. He participates in various capacities in Supreme Court litigation.

Professor Pomp's more than 140 publications and 13 books and monographs consistently place him in the top 10% of the 30,000 authors on SSRN. Professor Pomp's interdisciplinary work has been relied on by judges to justify their decisions in high-profile cases. His casebook, now in its 9th edition, has been translated in part into seven languages. His work has been described as challenging orthodoxy, exposing fallacies and myths, connecting seemingly disparate concepts, and fundamentally changing the profession's views of classical problems.

He has won two awards for his teaching. His classes have been consistently described as transformative, inspirational, innovative, and creative, the reason for coming to UConn Law School.

His views are regularly sought by the media, including CNN, NPR, Bloomberg Radio, Sirius Radio, KCBS, The New York Times, The Wall Street Journal, The Washington Post, the Christian Science Monitor, the Los Angeles Times, the Minneapolis Star Tribune, The International Herald Tribune, and the Hill.

Professor Pomp has received every major award in his field, including NYU's “Outstanding Achievement in State and Local Taxation,” the Bureau of National Affairs “Lifetime Achievement Award,” Tax Analysts “State Tax Lawyer and Academic of the Year,” the Council on State Taxation's “Excellence in State Taxation Award,” and the Connecticut Law Tribune's “Professional Excellence Award.”

ATTACHMENT 9

UNIVERSITY OF CONNECTICUT
TENURE AT HIRE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

SCHOOL/COLLEGE

TENURE AS PROFESSOR

Maldonado-Torres, Nelson

Philosophy

Liberal Arts and Sciences

ATTACHMENT 10

UNIVERSITY OF CONNECTICUT - Agriculture, Health and Natural Resources
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Associate Professor and Tenure

Fahey, Robert

Natural Resources and the Environment

Lawrence, Beth

Natural Resources and the Environment

Promotion to Associate Professor In-Residence (Non-Tenure Track)

Devaney, Laurie

Kinesiology

Promotion to Extension Educator (Non-Tenure Track)

Wilson, Emily

Extension

Promotion to Professor

Lubell-Brand, Jessica

Plant Science and Landscape Architecture

Promotion to Professor In-Residence (Non-Tenure Track)

Ebbin, Syma

Agricultural and Resource Economics

UNIVERSITY OF CONNECTICUT - Business
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

| <u>NAME</u> | <u>DEPARTMENT</u> |
|---|---------------------------------------|
| Promotion to Associate Professor and Tenure | |
| Bai, Hang | Finance |
| He, Shu | Operations and Information Management |
| Herd, Kelly | Marketing |
| Shenoy, Jaideep | Finance |
| Wang, Lingling | Finance |
| Promotion to Associate Professor In-Residence (Non-Tenure Track) | |
| Racca, Joshua | Accounting |
| Promotion to Professor | |
| Plesko, George | Accounting |
| Promotion to Professor In-Residence (Non-Tenure Track) | |
| Rakotomavo, Michel | Finance |

UNIVERSITY OF CONNECTICUT - Education
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Professor

Anagnostopoulos, Dorothea

Curriculum and Instruction

Dostal, Hannah

Curriculum and Instruction

Gabriel, Rachael

Curriculum and Instruction

Promotion to Associate Clinical Professor (Non-Tenure Track)

Evanovich, Justin

Educational Leadership

UNIVERSITY OF CONNECTICUT - Engineering
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Associate Professor and Tenure

Fuller, Benjamin

Computer Science & Engineering

Li, Ying

Mechanical Engineering

Nguyen, Thanh

Mechanical Engineering

Promotion to Associate Professor In-Residence (Non-Tenure Track)

Roy, Mousumi

Civil & Environmental Engineering

Promotion to Professor

Esmaili Zaghi, Arash

Civil & Environmental Engineering

Gokirmak, Ali

Electrical & Computer Engineering

Tenure as Associate Professor

Chen, Yupeng

Biomedical Engineering

UNIVERSITY OF CONNECTICUT - Fine Arts
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Associate Professor and Tenure

Ceglio, Clarissa

Digital Media & Design

Guerra, Oscar

Digital Media & Design

Promotion to Professor

Greeley, Robin

Art & Art History

Rice, Eric

Music

UNIVERSITY OF CONNECTICUT - Law
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

Promotion to Professor and Tenure

Brennan-Marquez, Kiel

Cogan, John

de Figueiredo, Miguel

UNIVERSITY OF CONNECTICUT - Liberal Arts and Sciences
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Associate Professor and Tenure

| | |
|------------------------|--------------------------------------|
| Cai, Meina | Political Science |
| Core, Leighton | Molecular and Cell Biology |
| Davis, Sharde | Communication |
| Garcia-Robledo, Carlos | Ecology & Evolutionary Biology |
| Garcia-Sierra, Adrian | Speech, Language, & Hearing Sciences |
| Hwang, Jungbin | Economics |
| Menuz, Karen | Physiology & Neurobiology |
| Morse, Yonatan | Political Science |
| Tran, Nu-Anh | History |

Promotion to Associate Professor In-Residence (Non-Tenure Track)

| | |
|--------------------|----------------------------|
| Pelletier, Linda | Linguistics |
| Abbott, Thomas | Molecular and Cell Biology |
| Courtmanche, Jason | English |
| Daggett, David | Molecular and Cell Biology |
| Meade, Thomas | Communication |
| Rossi, Patricia | Molecular and Cell Biology |
| Smirnova, Natalia | Economics |
| Winston, Howard | Physics |
| Wu, Xian | Physics |

Promotion to Associate Research Professor (Non-Tenure Track)

| | |
|----------------|-----------------|
| Baumann, Zofia | Marine Sciences |
|----------------|-----------------|

Promotion to Clinical Professor (Non-Tenure Track)

| | |
|----------------|--------------------------------------|
| Yanaway, Terry | Speech, Language, & Hearing Sciences |
|----------------|--------------------------------------|

Promotion to Professor

| | |
|----------------------|-------------------|
| Bercaw-Edwards, Mary | English |
| Bolnick, Deborah | Anthropology |
| Dormidontova, Elena | Physics |
| Duane, Anna Mae | English |
| Lund, David | Marine Sciences |
| Singer, Matthew | Political Science |
| Trallero, Carlos | Physics |

Promotion to Professor In-Residence (Non-Tenure Track)

| | |
|-------------------------------|---------------|
| Blanchard, Lloyd | Public Policy |
| Godfrey, Phoebe | Sociology |
| Jolly-Ballantine, John Andrew | Geography |

UNIVERSITY OF CONNECTICUT - Library
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

Promotion to Librarian 3

Rodriguez, Michael

Promotion to Librarian 4

McNeil, Erika

UNIVERSITY OF CONNECTICUT - Nursing
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

Promotion to Associate Professor and Tenure

Lucas, Ruth

UNIVERSITY OF CONNECTICUT - Pharmacy
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

DEPARTMENT

Promotion to Associate Professor and Tenure

Bahal, Raman

Pharmaceutical Sciences

Promotion to Professor

Lu, Xiuling

Pharmaceutical Sciences

Tenure as Associate Professor

Hernandez, Adrian

Pharmacy Practice

UNIVERSITY OF CONNECTICUT - Social Work
PROMOTION AND TENURE RECOMMENDATIONS
PRESENTED TO THE BOARD OF TRUSTEES - April 27, 2022

NAME

Promotion to Professor

Wilson, Cristina

ATTACHMENT 11

University of Connecticut Department of Human Resources
Emeritus Retirees
APRIL 27, 2022 Board of Trustees Meeting

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE*</u> | <u>RETIRED</u> | <u>HIRED</u> |
|---------------------|------------------------------|--------------------------|-------------------------------|-----------------------|---------------------|
| Conklin, Mary | Extension Educator | Cooperative Extension | CAHNR | 1/14/2022 | 2/01/2012 |
| Fitzgerald, Jill M. | Associate Clinical Professor | Pharmacy Practice | Pharmacy | 4/01/2022 | 9/01/2007 |

*Key
CAHNR – College of Agriculture, Health & Natural Resources

ATTACHMENT 12

University of Connecticut Office of the Provost
Sabbatical Leave Recommendations Requiring Board of Trustees Approval
April 27, 2022 Board of Trustees Meeting

SABBATICAL MODIFICATIONS/POSTPONEMENTS

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> | <u>PAY</u> | <u>PERIOD</u> |
|-------------------------|--------------------------------|-------------------|--|--------------|-----------------------------|
| Atkinson-Palombo, Carol | Associate Professor | Geography | Liberal Arts and Sciences Change to | Half Full | AY 2022-2023 Spring 2023 |
| Land, Molly K | Associate Director & Professor | | Law Change to | Half Full | AY 2022-2023 Fall 2022 |

SABBATICAL LEAVE REQUESTS

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> | <u>PAY</u> | <u>PERIOD</u> |
|-------------------|---------------------|---------------------|---|------------|---------------|
| Bai, Hang | Assistant Professor | Finance | Business | Full | Fall 2022 |
| Breen, Margaret S | Professor | English | Liberal Arts and Sciences | Full | Spring 2024 |
| Lambe, Ariel Mae | Associate Professor | History | Liberal Arts and Sciences | Full | Spring 2023 |
| Orwicz, Michael R | Associate Professor | Art and Art History | Fine Arts | Full | Fall 2022 |
| Sanchez, Lisa M | Professor | English | Liberal Arts and Sciences | Full | Fall 2023 |
| Squibbs, Ronald J | Associate Professor | Music | Fine Arts | Full | Spring 2023 |
| Weber, David P | Professor | Accounting | Business | Full | Spring 2023 |
| Zhou, Xiaohui | Associate Professor | Pathobiology | Agriculture, Health and Natural Resources | Half | AY 2023-2024 |

ATTACHMENT 13

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Appointment of Professor Cuihong Li to the Robert Cizik Chair in Manufacturing and Technology Management in the School of Business

RECOMMENDATION:

That the Board of Trustees appoint Professor Cuihong Li to the Robert Cizik Chair in Manufacturing and Technology Management in the School of Business for the period June 1, 2022, through August 22, 2026.

BACKGROUND:

The Robert Cizik Chair in Manufacturing and Technology Management was established to foster excellence in manufacturing and technology management through the support of a nationally and internationally eminent scholar in the area of manufacturing and technology management. The decision to recommend this appointment was made following the School of Business policy; Dean Elliott is making his recommendation based on consultation with the associate deans and department heads in the School of Business.

Professor Li (Ph.D. Carnegie Mellon University) joined the UConn faculty in 2005 and was promoted to the rank of Professor in 2020. Her research explores operations and supply chain management, with a focus on the strategic interactions in the upstream and downstream supply chains, interfacing with economics, marketing, and information technology. Her current research studies problems in procurement and sourcing, supplier and consumer behavior, and operations in the Industry 4.0 era. Her research work has been published in *Management Science*, *Manufacturing and Service Operations Management*, *Production and Operations Management*, and other leading academic journals. She serves as an Associate Editor for *Manufacturing and Service Operations Management*, *Production and Operations Management*, and *Decision Support Systems*.

In addition to research, Professor Li teaches core operations management and business decision modeling to undergraduate, MBA, and BAPM master program students. She currently serves as the Department Head of the Operations and Information Management department (OPIM) and previously she served as the Co-Director of the Management and Engineering for Manufacturing (MEM) Program offered jointly by the School of Business and School of Engineering.

ATTACHMENT 14

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Appointment of Professor Robert Day to the GE Capital Professor in Business in the School of Business

RECOMMENDATION:

That the Board of Trustees appoint Professor Robert Day to the GE Capital Professor in Business in the School of Business for the period June 1, 2022, through August 22, 2026.

BACKGROUND:

The GE Capital Professor in Business was established to support a Professor who is a nationally recognized researcher, scholar, teacher, or business leader who has made significant contributions to the field of commerce. The decision to recommend this appointment was made following the School of Business policy; Dean Elliott is making his recommendation based on consultation with the associate deans and department heads in the School of Business.

Professor Day (Ph.D. Maryland University) joined the UConn faculty in 2004 and was promoted to the rank of Professor in 2020. His research examines auctions, combinatorial (Package) auctions, airport landing-slot auctions, bidding languages, core allocations, matching and allocation problems, healthcare management, operations research, mathematical programming, and optimization. His research has been published in many of the top journals including Management Science, Production and Operations Management, Operations Research, Decision Support Systems, and many other leading academic journals. He serves as the President of INFORMS Section on Auctions and Market Design and has won several best paper, service, and teaching awards throughout his career including the INFORMS Computing Society Prize in 2008 and the Dantzig Dissertation Award in 2005.

In addition to research, Professor Day serves as the Associate Dean for Undergraduate Programs in the School of Business and teaches operations management and project management to undergraduate, masters, and PhD level students. Professor Day previously served as the Director of the Management and Engineering for Manufacturing (MEM) Program offered jointly by the School of Business and School of Engineering. Professor Day also serves on UConn's Delta General Education committee, a multi-year committee tasked with redesigning the Universities general education curriculum.

ATTACHMENT 15

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Appointment of Professor Xinxin Li to the Treibick Family Chair in the School of Business

RECOMMENDATION:

That the Board of Trustees appoint Professor Xinxin Li to the Treibick Family Chair in the School of Business for the period August 23, 2022, through August 22, 2027.

BACKGROUND:

The Treibick Family Chair was established to support a top scholar within the department of Operations and Information Management (OPIM) in the School of Business to support a renowned leader in information technology. The decision to recommend this appointment was made following the School of Business policy; Dean Elliott is making his recommendation based on consultation with the associate deans, and department heads in the School of Business.

Professor Li (Ph.D. The Wharton School, University of Pennsylvania) joined the UConn faculty in 2004 and was promoted to the rank of Professor in 2020. Professor Li's research interests are in economics of information systems with an emphasis on the implications of new technologies on consumer welfare, firm pricing, and competitive strategies. Her research is interdisciplinary and spans information systems, marketing, economics, and sociology. She employs both game theoretic modeling and econometric analysis in her research. Her work has been published in Management Science, MIS Quarterly, Information Systems Research, Marketing Science, Strategic Management Journal, Production and Operations Management, Journal of Management Information Systems, among other top journals. She is a recipient of ISR Best Reviewer Award, CIST Best Paper Award, and UConn School of Business 5-year Research Excellence Award, Best Paper Award, and Ackerman Scholar Award. She serves as a Senior Editor and was an Associate Editor for MIS Quarterly as well as a Special Issue Associate Editor for Information Systems Research.

In addition to being a top researcher, Professor Li serves as the Director of the Management and Engineering for Manufacturing (MEM) Program offered jointly by the School of Business and School of Engineering and teaches MIS at the PhD, graduate, and undergraduate levels.

ATTACHMENT 16

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Reappointment of Professor Matthew Singer to the Alan R. Bennett Honors Professorship in Political Science in the College of Liberal Arts and Sciences

RECOMMENDATION:

That the Board of Trustees approve the reappointment of Professor Matthew Singer to the Alan R. Bennett Honors Professorship in Political Science in the College of Liberal Arts and Sciences.

BACKGROUND:

The Alan R Bennett Honors Professorship was endowed in 2010 by alumnus Alan Bennett, a member of the board of directors of the UConn Foundation and a regular contributor to the College of Liberal Arts and Sciences and to the Honors Program. The Honors Professorship recognizes and supports a distinguished faculty member to strengthen Honors opportunities in Political Science and support the University-wide Honors Program by working to enhance academic and professional opportunities for Political Science Honors majors through teaching, research, advising, mentoring, and special events.


The Bennett Honors Professorship is held by the Director of the Political Science Honors Program on a term basis. Upon the recommendation of the faculty and the department head of Political Sciences and from the Director of the University Honors Program, I am pleased to recommend Professor Matthew Singer to this position for a second three-year term beginning on August 23, 2022. Professor Singer joined the UConn faculty in 2007, earning tenure in 2014. He will be promoted to full Professor effective August 23, 2022. Professor Singer's primary responsibility in this role has been to support and promote honors education in the political science department to help our students have transformative experiences, which he has continued to accomplish all while furthering his own research activities and enhancing the visibility of the Department, College, and the University. No additional funding, support or investment is necessary in order to fulfill the terms of this appointment.

Professor Jeremy Pressman was honored to hold the inaugural Alan Bennett Honors Professorship in Political Science from 2010 to 2013. Professor Jennifer Sterling-Folker was the second holder of this named professorship from 2013 to 2016 and again from 2016 to 2019. Professor Matthew Singer has held this honor from 2019 to 2022 and with the Board's approval will continue from 2022 to 2025.

ATTACHMENT 17

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D. 
Provost and Executive Vice President for Academic Affairs

RE: Undergraduate Major in Environmental and Natural Resource Economics

RECOMMENDATION:

That the Board of Trustees approve a new undergraduate major in Environmental and Natural Resource Economics in the College of Agriculture, Health and Natural Resources.

BACKGROUND:

The Department of Agricultural and Resource Economics (ARE) within the College of Agriculture, Health and Natural Resources currently offers an undergraduate major in Applied Resource Economics with three areas of concentration (Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy). ARE is proposing to split the current major into two majors, Environmental and Natural Resource Economics, and Economics of Sustainable Development and Management.

The proposed new major name will align the name of the major with the curriculum and with professional fields. This will allow prospective students to more easily understand the content of the major and will also enhance employer's ability to the student's field of expertise. The name for this new major found in the American Economic Association classification codes which are used by the profession to categorize fields and literature in the discipline. The proposed new name and breakdown of areas of concentration in this major will be the same as the ARE major. Existing students may choose to keep the ARE name for their major, or they may choose to enter into this new major if it corresponds with their area of concentration. Once all existing ARE major students have matriculated out of the program, the Department will seek to close the current ARE major.

Environmental and Natural Resource Economics

Major in the Department of Agricultural and Resource Economics (ARE)

We propose to split our current major (Applied and Resource Economics) and three areas of concentration (Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy) into two majors, **Environmental and Natural Resource Economics**, and **Economics of Sustainable Development and Management**. We have prepared a separate formal proposal for each. This proposal describes **Environmental and Natural Resource Economics** – which is designed to be similar to the current ARE major plus the Environmental Economics and Policy concentration.

Rationale: The current major name, “Applied and Resource Economics”, was chosen at one time to encompass three separate areas of concentration; however, the name is so overly general that it does not describe any of these areas very well. The existing name provides too little information to prospective students or employers. The areas of concentration differ in their focus, yet all share a common core of applied economic theory and quantitative methods. Because these areas of concentration have been in high demand nationally and internationally, ARE had over time created new courses for structured study of these areas. These areas became so well ingrained into the ARE curriculum that by 2016 the Department changed the name of its major from “Agricultural and Resource Economics” to “Applied and Resource Economics.” However, words to describe the specific areas of concentration were not included with the new name. The goal at that time was to keep the name short with the acronym ARE to match the acronym for the name of the Department (ARE). Thus, the term “Applied” was chosen. We now know that this poses two problems for our students. The first is that the name does not adequately align with major fields as they are commonly understood in applied economics. The second is that the name of the major is an inadequate signal to employers of our students’ fields of expertise.

We propose to split our one major into two with names that are recognized nationally and internationally. The names for the new majors are found in the American Economic Association [classification codes](#) which are used by the profession to categorize fields and literature in the discipline. Additionally, the [classification of instructional programs](#) (CIP) codes distinguish fields within economics using words similar to those we propose for our two majors. Because the new names will better align with content and with professional fields, prospective students will more easily find these majors through the UConn admissions materials, and the new names will enhance students’ employment prospects, as they are more descriptive of their fields.

The CIP code for this major is: Environmental/Natural Resource Economics 03.0204.

“A program that focuses on the application of economic concepts and methods to the analysis of issues such as air and water pollution, land use planning, waste disposal, invasive species and pest control, conservation policies, and related environmental problems. Includes instruction in cost-benefit analysis, environmental impact assessment, evaluation and assessment of alternative resource management strategies, policy evaluation and monitoring, and descriptive and analytic tools for studying how environmental developments affect the economic system.”

Implementation: The proposed new names and breakdown of areas of concentration in each major will not be different from what students now have available in the existing ARE major. Thus, existing students may choose to keep the ARE name for their major, or they may choose whichever of the two

new majors corresponds with their areas of concentration. We have structured the two majors such that there will be no difference in their graduation requirements. We will retain the name of the current major and its areas of concentration until the last current student with this major has graduated or changed to one of the new majors. The old ARE major will no longer be available for new students once the change is approved.

Proposed Catalogue Copy

Description of the Major: Environmental and Natural Resource Economics

The B.S degree in Environmental and Natural Resource Economics prepares students to use economic analysis and quantitative methods to understand and evaluate complex interactions between economic markets, societal values, human needs and wants, and government policies. After graduation, students will be able to apply their acquired analytical and quantitative skills in a variety of jobs and for graduate school preparation. Environmental and Natural Resource Economists work for firms and consulting companies in the private sector, and for public agencies. The curriculum incorporates economics into the study of: pollution (air, water and land), waste disposal and recycling, business and consumer behavior, sustainable development, climate change and adaptation, pollution control, energy, renewable resources, environmental justice, poverty, economic valuation of environmental protection, benefit cost analysis, and policy evaluation. Students are encouraged to enroll in independent study to work individually with a faculty member on a chosen topic related to environmental and natural resource economics. Students can also receive academic credit through internships and participation in study abroad programs. For detailed information, please refer to are.uconn.edu.

Competency Requirements

All Environmental and Natural Resource Economics majors must pass [ARE 1150](#) or [ECON 1200](#) or [ECON 1201](#); [ARE 2150](#); and a minimum of 15 additional credits of ARE courses at the 2000 level or above. Students must also pass either [ARE 2261W](#) or [ARE 2435W](#) to fulfill their writing in the major requirement. The advanced information literacy requirement is fulfilled with either [ARE 2261W](#) or [ARE 2435W](#). The courses used to satisfy the 15 additional credit ARE minimum can also be used to fulfill the CAHNR 36-credit requirement.

Students choosing this major must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2434E](#), [2464](#), [3333](#), [4438E](#), [4444](#), [4462E](#).

Elective Courses: [ARE 2235](#), [3436](#), [4217](#), [4305](#); [GEOG 2320](#), [2400](#), [2500](#), [3340](#); [NRE 3245E](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the CAHNR 36-credit requirement for the major.

Note: Students can add one or more minors offered by the ARE Department except for the Environmental Economics and Policy minor.

Minors in [Business Management and Marketing](#), [Development Economics and Policy](#), and [Equine Business Management](#) are described in the [Minors](#) section.

Appendix 1

Current ARE Major Plan of Study (AY 2022-2023)

Competency Requirements

All Applied and Resource Economics majors must pass [ARE 1150](#) or [ECON 1200](#) or [ECON 1201](#); [ARE 2150](#); and a minimum of 15 additional credits of ARE courses at the 2000 level or above. Students must also pass either [ARE 2261W](#) or [ARE 2435W](#) to fulfill their writing in the major requirement. The advanced information literacy requirement is fulfilled with either [ARE 2261W](#) or [ARE 2435W](#). The courses used to satisfy the 15 additional credit ARE minimum can also be used to fulfill the 36-credit requirement and the concentrations.

Concentrations

Applied and Resource Economics majors can choose a concentration in one or more of the following areas: Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy.

1) Business Management and Marketing Concentration

Majors choosing a concentration in Business Management and Marketing must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2210](#), [2215](#), [3221](#), [3222](#), [3223](#), [3333](#).

Elective Courses: [ARE 2260](#), [2464](#), [3225](#), [4205](#), [4217](#), [4279](#); [4476](#); [ECON 2411](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major with this area of concentration.

2) Environmental Economics and Policy Concentration

Majors choosing a concentration in Environmental Economics and Policy must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2434E](#), [2464](#), [3333](#), [4438E](#), [4444](#), [4462E](#).

Elective Courses: [ARE 2235](#), [3436](#), [4217](#), [4305](#); [GEOG 2320](#), [2400](#), [2500](#), [3340](#); [NRE 3245E](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major.

3) Development Economics and Policy Concentration

Majors choosing a concentration in Development Economics and Policy must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2260](#), [2464](#), [3333](#), [4279](#), [4305](#), [4444](#).

Elective Courses: [ARE 2434E](#), [4205](#); [ANTH 3325](#); [ECON 2440](#), [2456](#), [2474](#), [3421W](#), [3473](#), [3479](#); [GEOG 3100](#); [POLS 3406](#), [3410](#); [SOCL 3701](#); [WGSS 2267](#), [3216](#); with approval of advisor up to three credits of any 3000-level or above course.


With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major with this area of concentration.

Minors in [Business Management and Marketing](#), [Environmental Economics and Policy](#), and [Equine Business Management](#) are described in the [Minors](#) section.

ATTACHMENT 18

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D. 
Provost and Executive Vice President for Academic Affairs

RE: Undergraduate Major in Economics of Sustainable Development and Management

RECOMMENDATION:

That the Board of Trustees approve a new undergraduate major in Economics of Sustainable Development and Management in the College of Agriculture, Health and Natural Resources.

BACKGROUND:

The Department of Agricultural and Resource Economics (ARE) within the College of Agriculture, Health and Natural Resources currently offers an undergraduate major in Applied Resource Economics with three areas of concentration (Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy). ARE is proposing to split the current major into two majors, Environmental and Natural Resource Economics, and Economics of Sustainable Development and Management.

The proposed new major name will align the name of the major with the curriculum and with professional fields. This will allow prospective students to more easily understand the content of the major and will also enhance employer's ability to the student's field of expertise. The name for this new major found in the American Economic Association classification codes which are used by the profession to categorize fields and literature in the discipline. The proposed new name and breakdown of areas of concentration in this major will be the same as the ARE major. Existing students may choose to keep the ARE name for their major, or they may choose to enter into this new major if it corresponds with their area of concentration. Once all existing ARE major students have matriculated out of the program, the Department will seek to close the current ARE major.

Economics of Sustainable Development and of Management Major in the Department of Agricultural and Resource Economics (ARE)

We propose to split our current major (Applied and Resource Economics) and three areas of concentration (Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy) into two majors, **Environmental and Natural Resource Economics**, and **Economics of Sustainable Development and Management**. We have prepared a separate formal proposal for each. This proposal describes **Economics of Sustainable Development and Management** – which is designed to be similar to the current ARE major plus the Business Management and Marketing and Development Economics and Policy concentrations.

Rationale: The current major name, “Applied and Resource Economics”, was chosen at one time to encompass three separate areas of concentration; however, the name is so overly general that it does not describe any of these areas very well. The existing name provides too little information to prospective students or employers. The areas of concentration differ in their focus, yet all share a common core of applied economic theory and quantitative methods. Because these areas of concentration have been in high demand nationally and internationally, ARE had over time created new courses for structured study of these areas. These areas became so well ingrained into the ARE curriculum that by 2016 the Department changed the name of its major from “Agricultural and Resource Economics” to “Applied and Resource Economics.” However, words to describe the specific areas of concentration were not included with the new name. The goal at that time was to keep the name short with the acronym ARE to match the acronym for the name of the Department (ARE). Thus, the term “Applied” was chosen. We now know that this poses two problems for our students. The first is that the name does not adequately align with major fields as they are commonly understood in applied economics. The second is that the name of the major is an inadequate signal to employers of our students’ fields of expertise.

We propose to split our one major into two with names that are recognized nationally and internationally. The names for the new majors are found in the American Economic Association [classification codes](#) which are used by the profession to categorize fields and literature in the discipline. Additionally, the [classification of instructional programs](#) (CIP) codes distinguish fields within economics using words similar to those we propose for our two majors. Because the new names will better align with content and with professional fields, prospective students will more easily find these majors through the UConn admissions materials, and the new names will enhance students’ employment prospects, as they are more descriptive of their fields.

The CIP code for this major is: Applied Economics (45.0602)

“A program that focuses on the application of economic principles and analytical techniques to the study of particular industries, activities, or the exploitation of particular resources. Includes instruction in economic theory; microeconomic analysis and modeling of specific industries, commodities; the economic consequences of resource allocation decisions; regulatory and consumer factors; and the technical aspects of specific subjects as they relate to economic analysis.”

Implementation: The proposed new names and breakdown of areas of concentration in each major will not be different from what students now have available in the existing ARE major. Thus, existing students may choose to keep the ARE name for their major, or they may choose whichever of the two new majors corresponds with their areas of concentration. We have structured the two majors such

that there will be no difference in their graduation requirements. We will retain the name of the current major and its areas of concentration until the last current student with this major has graduated or changed to one of the new majors. The old ARE major will no longer be available for new students once the change is approved.

Proposed Catalogue Copy

Description of the Major: Economics of Sustainable Development and Management

The B.S. degree in Economics of Sustainable Development and Management prepares students to use economic analysis and quantitative methods to understand and evaluate decision problems faced by individuals, firms, and public agencies. Students will learn how to apply economic analysis to the organization and operation of businesses and industries, the economic development process, and its application to specific regions and communities. The curriculum incorporates business management, marketing and finance, production, investment choices, international trade, consumer behavior, sustainable development, economics of the food system, economic analysis of policies and programs that target human wellbeing, including health and nutrition, and the economics of poverty. Students in this major may choose no concentration, one concentration, or two concentrations from the following: Business Management and Marketing and Development Economics and Policy.

Competency Requirements

All Economics of Sustainable Development and Management majors must pass [ARE 1150](#) or [ECON 1200](#) or [ECON 1201](#); [ARE 2150](#); and a minimum of 15 additional credits of ARE courses at the 2000 level or above. Students must also pass either [ARE 2261W](#) or [ARE 2435W](#) to fulfill their writing in the major requirement. The advanced information literacy requirement is fulfilled with either [ARE 2261W](#) or [ARE 2435W](#). The courses used to satisfy the 15 additional credit ARE minimum can also be used to fulfill the CAHNR 36-credit requirement and the concentrations.

Business Management and Marketing Concentration

Majors choosing a concentration in Business Management and Marketing must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2210](#), [2215](#), [3221](#), [3222](#), [3223](#), [3333](#).

Elective Courses: [ARE 2260](#), [2464](#), [3225](#), [4205](#), [4217](#), [4279](#), [4476](#); [ECON 2411](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the CAHNR 36-credit requirement for the major with this area of concentration.

Development Economics and Policy Concentration

Majors choosing a concentration in Development Economics and Policy must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2260](#), [2464](#), [3333](#), [4279](#), [4305](#), [4444](#).

Elective Courses: [ARE 2434E](#), [4205](#); [ANTH 3325](#); [ECON 2440](#), [2456](#), [2474](#), [3421W](#), [3473](#), [3479](#); [GEOG 3100](#); [POLS 3406](#), [3410](#); [SOC 3701](#); [WGSS 2267](#), [3216](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the CAHNR 36-credit requirement for the major with this area of concentration.

No Concentration

Competency Requirements

Students must pass [ARE 1150](#) or [ECON 1200](#) or [ECON 1201](#); [ARE 2150](#); and a minimum of 15 additional credits of ARE courses at the 2000 level or above. Students must also pass either [ARE 2261W](#) or [ARE 2435W](#) to fulfill their writing in the major requirement. The advanced information literacy requirement is fulfilled with either [ARE 2261W](#) or [ARE 2435W](#). The courses used to satisfy the 15 additional credit ARE minimum can also be used to fulfill the 36-credit requirement.

Note: Students can add one or more minors offered by the ARE Department except for the minor(s) with the same name as the chosen concentration.

Minors in [Business Management and Marketing](#), [Environmental Economics and Policy](#), [Development Economics and Policy](#), and [Equine Business Management](#) are described in the [Minors](#) section.

Appendix 1

Current ARE Major Plan of Study (AY 2022-2023)

Competency Requirements

All Applied and Resource Economics majors must pass [ARE 1150](#) or [ECON 1200](#) or [ECON 1201](#); [ARE 2150](#); and a minimum of 15 additional credits of ARE courses at the 2000 level or above. Students must also pass either [ARE 2261W](#) or [ARE 2435W](#) to fulfill their writing in the major requirement. The advanced information literacy requirement is fulfilled with either [ARE 2261W](#) or [ARE 2435W](#). The courses used to satisfy the 15 additional credit ARE minimum can also be used to fulfill the 36-credit requirement and the concentrations.

Concentrations

Applied and Resource Economics majors can choose a concentration in one or more of the following areas: Business Management and Marketing, Environmental Economics and Policy, and Development Economics and Policy.

1) Business Management and Marketing Concentration

Majors choosing a concentration in Business Management and Marketing must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2210](#), [2215](#), [3221](#), [3222](#), [3223](#), [3333](#).

Elective Courses: [ARE 2260](#), [2464](#), [3225](#), [4205](#), [4217](#), [4279](#); [4476](#); [ECON 2411](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major with this area of concentration.

2) Environmental Economics and Policy Concentration

Majors choosing a concentration in Environmental Economics and Policy must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2434E](#), [2464](#), [3333](#), [4438E](#), [4444](#), [4462E](#).

Elective Courses: [ARE 2235](#), [3436](#), [4217](#), [4305](#); [GEOG 2320](#), [2400](#), [2500](#), [3340](#); [NRE 3245E](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major.

3) Development Economics and Policy Concentration

Majors choosing a concentration in Development Economics and Policy must take a total of at least 18 credits from the courses listed below. At least 12 credits must be taken from the Core Courses and up to six credits must be taken from the Elective Courses.

Core Courses: [ARE 2260](#), [2464](#), [3333](#), [4279](#), [4305](#), [4444](#).

Elective Courses: [ARE 2434E](#), [4205](#); [ANTH 3325](#); [ECON 2440](#), [2456](#), [2474](#), [3421W](#), [3473](#), [3479](#); [GEOG 3100](#); [POLS 3406](#), [3410](#); [SOCL 3701](#); [WGSS 2267](#), [3216](#); with approval of advisor up to three credits of any 3000-level or above course.

With approval of advisor, additional courses in ARE or in related fields can be used to fulfill the 36-credit requirement for the major with this area of concentration.

Minors in [Business Management and Marketing](#), [Environmental Economics and Policy](#), and [Equine Business Management](#) are described in the [Minors](#) section.

ATTACHMENT 19

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Proposed Changes to the *By-Laws of the University of Connecticut*

RECOMMENDATION:

That the Board of Trustees amend the By-Laws of the University of Connecticut, Article XII – The Institutes and Centers in Academic Affairs.

BACKGROUND:

The *By-Laws of the University of Connecticut* may be amended at any regular meeting of the Board by a recorded majority of all members of the Board provided that notice of any proposed amendment, including a draft thereof, shall have been given at a previous regular meeting. Such notice and the resolution calling for the described amendments to be acted upon at one of the next three meetings of the Board was given at the meeting dated March 30, 2022.

The recommended changes to Article XII clarify the functions, structure, establishment, and review of Institutes and Centers in Academic Affairs. In proposing these changes, the Office of the Provost consulted with the Provost's Institute and Center Review Committee.

For the information of the Board, also attached is the original language of Article XII, with indications of the proposed amendments.

Article XII – The Institutes and Centers in Academic Affairs

(Deleted items struck through, new language underlined)

A. Functions:

The ability to make significant contributions to the University's teaching, research and outreach mission, and to solve increasingly complex problems, may be facilitated by interdisciplinary approaches that enable and encourage collaborative contributions from different disciplines. A center or institute provides a venue for activities that cannot flourish within existing academic structures. The goals of the center or institute should be congruent with those of the institution and capable of enhancing the achievement of these goals more efficiently than existing departments.

A Center is a unit that ordinarily has a focused mission and a clearly defined objective. It may involve a group of faculty from one or more departments from a single school/college or from different schools/colleges.

An Institute is a unit that ordinarily is larger, has a broader mission, and a more complex interdisciplinary focus than a center. It is expected that most institutes would involve faculty from multiple departments and schools/colleges. ~~Unlike centers, a primary mission of institutes is an academic one.~~

B. Membership Structure

Each institute or center shall consist of a director and ~~a minimum of four affiliated~~ participating faculty. The director will be appointed by the dean or other officer to whom the unit reports, in consultation with the Provost. The director shall be responsible for appointing any staff associated with the center or institute. Faculty appointments and consideration for promotion and/or tenure continue to be granted through academic departments of the University.

Each institute or center must have clear lines of responsibility, usually through a dean to the Provost or to the Vice President for Research. Centers may be primarily responsible to a department head, if department heads of affiliated faculty and the relevant dean approve. Externally sponsored activities (e.g., research/training grants, donations/gifts, fees for services and contracts and letters of agreement) of institutes and centers must have prior approval from the responsible administrative officers. Each center and institute will report annually on its activities for the year to the dean or other officer to whom the unit reports.

C. Reports Establishment and Review

~~Each institute or center must have clear lines of responsibility, usually through a dean to the Provost or to the Vice President for Research. Centers may be primarily responsible to a department head, if department heads of affiliated faculty and the relevant dean approve. Externally sponsored activities (e.g., research/training grants, donations/gifts, fees for services and contracts and letters of agreement) of institutes and centers must have prior approval from the responsible administrative officers.~~

The establishment of a new center or institute requires formal application to and approval from the Provost.

All centers and institutes will ~~be reviewed~~ undergo formal review on a five-year cycle to determine their continued contribution to the University's mission, except that centers and institutes in the Schools of Medicine and Dental Medicine will be reviewed at least every seven years. ~~Each center and institute will submit an Annual Report that documents scholarly accomplishments and productivity, including funding obtained during the year and any changes in the membership of participating faculty. The report is to be submitted to the department head(s) and dean(s) of the participating department(s) and school(s)/college(s) and a copy provided to the Provost.~~ Centers and institutes with academic programs shall have written procedures to conduct reviews of those academic programs on a regular cycle. The Provost will routinely inform the Board of Trustees, and if appropriate, the Health Center Board of Directors, of the establishment and discontinuation of all centers and institutes.

ATTACHMENT 20

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Proposed Changes to the *By-Laws of the University of Connecticut*

RECOMMENDATION:

That the Board of Trustees amend the By-Laws of the University of Connecticut, Article XIV.K – Retirement.

BACKGROUND:

The *By-Laws of the University of Connecticut* may be amended at any regular meeting of the Board by a recorded majority of all members of the Board provided that notice of any proposed amendment, including a draft thereof, shall have been given at a previous regular meeting. Such notice and the resolution calling for the described amendments to be acted upon at one of the next three meetings of the Board was given at the meeting dated March 30, 2022.

The recommended changes to Article XIV.K – Retirement support the process of determining emeritus status for faculty at UConn Health, where clinical privileges are also associated with emeritus status. These changes reflect the importance of having UConn Health faculty and the UConn Health Center Board of Directors evaluate any recommendations for emeritus status for any faculty who retire unless they are at the rank of full professor at the time of their retirement.

For the information of the Board, also attached is the original language of Article XIV.K, with indications of the proposed amendments.

Section XIV.K Retirement

(Deleted items struck through, new language underlined)

1. A faculty member's decision to retire is understood to be an individual one, but in the interests of continuity and proper academic planning, it is expected that the faculty member will give notice of ~~his/her~~ their plans at the earliest opportunity.

2. Any member of the faculty, who at the time of retirement is at the University of Connecticut and either retires under the provisions of the State Retirement Act or the Alternate Retirement Plan, may be awarded emeritus status. Also eligible is any member of the faculty who retires from an affiliated institution and whose promotion to rank of Professor in the School of Medicine or School of Dental Medicine was based on scholarship after review by the Senior Appointments and Promotions Committee, Dean, and Provost.

Appointment to emeritus status requires a positive vote of the Board of Trustees or Health Center Board of Directors (for faculty members with primary appointments in the School of Medicine or School of Dental Medicine).

Candidates from Storrs or regional campuses may be presented to the ~~appropriate~~ Board of Trustees when both of the following conditions are met:

- a. The faculty member holds the rank of Associate Professor or full Professor or equivalent titles for clinical, in-residence and extension [CIRE] faculty at the University of Connecticut.
- b. The faculty member has served at the University of Connecticut for at least five years.

Candidates from the School of Medicine or School of Dental Medicine may be presented to the Health Center Board of Directors when both of the following conditions are met:

- c. The faculty member holds the rank of Professor.
- d. The faculty member has served at the University of Connecticut for at least five years at this rank.

There shall be a standing University of Connecticut Emeritus Committee and a standing University of Connecticut Health Center Emeritus Committee. Faculty members who do not meet both conditions described in Section 2a and Section 2b, or Section 2c and 2d, above may become emeriti by vote of the Board of Trustees or the Health Center Board of Directors following recommendation of the President and the appropriate Emeritus Committee. Other professional staff are also eligible for this designation following recommendation of the President and the appropriate Emeritus Committee.

3. It is in the interest of the University that faculty emeriti continue their scholarly, teaching, and/or service activities. The University encourages the maintenance of informal and scholarly contacts between retired faculty members and their active colleagues and may provide working space, equipment, library facilities, and the like to all who can demonstrate reasonable need.

Such support will be contingent upon availability of resources. Deans and department heads, where appropriate, may invite emeriti for professional activities such as lecturing, serving on academic committees, and advising students.

4. Emeritus status is a privilege, not a right, and can be revoked at any time at the request of the President and/or ~~Retirement~~ appropriate Emeritus Committee with approval of the Board of Trustees or the Health Center Board of Directors for emeritus School of Medicine and School of Dental Medicine faculty.

ATTACHMENT 21

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs



RE: Proposed Changes to the *By-Laws of the University of Connecticut*

RECOMMENDATION:

That the Board of Trustees amend the By-Laws of the University of Connecticut, Article XIV.L – Leaves of Absence.

BACKGROUND:

The *By-Laws of the University of Connecticut* may be amended at any regular meeting of the Board by a recorded majority of all members of the Board provided that notice of any proposed amendment, including a draft thereof, shall have been given at a previous regular meeting. Such notice and the resolution calling for the described amendments to be acted upon at one of the next three meetings of the Board was given at the meeting dated March 30, 2022.

The recommended changes to Article XIV.L – Leaves of Absence clarify sabbatical effort and the administration of additional pay for sabbaticals taken at half pay for a full year. These changes do not alter existing practice in this area; rather, these changes direct faculty to different policies for greater applicable detail.

For the information of the Board, also attached is the original language of Article XIV.L, with indications of the proposed amendments.

Section XIV.L. Leaves of Absence

(Deleted items struck through, new language underlined)


1. Sabbatical Leaves


- c. All sabbatical leaves, regardless of whether they are at full or reduced pay, are considered regular full-time active service to the University. Any compensation the faculty member will receive during a sabbatical must be addressed through applicable University policies. ~~Sabbatical leave, whether at full or reduced pay, is considered full-time service, and therefore, persons on sabbatical leave are not permitted to engage in paid employment elsewhere. If a staff member is considering an arrangement in which he/she will receive compensation for services from the University and from outside agencies which will together exceed his/her regular University salary, the staff member is expected to take a leave without pay rather than a sabbatical leave.~~

ATTACHMENT 22

DATE: April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl Lejuez 
Provost and Executive Vice President for Academic Affairs

Lloyd A. Blanchard 
Interim Vice President for Finance and Chief Financial Officer

RE: Kualiti Financials Migration to the Cloud

RECOMMENDATION:

That the Board of Trustees approve a budget of \$1,400,000 in UCONN 2000 Bond Funds for consulting and contingency required to upgrade the Kualiti Financials system to the cloud and \$230,456 in operating funds for FY23 for the Software as a Service (SaaS) offering. The funding request is split over two fiscal years: \$700,000 in FY23 and \$700,000 in FY24. The Administration recommends that the Board of Trustees adopt the Resolution below.

RESOLUTION:

“Be it resolved that the Board of Trustees approve the use of \$1,400,000 in UCONN 2000 Bond Funds for consulting and contingency required to upgrade the Kualiti Financials system to the cloud and \$230,456 in operating funds for FY23 for the Software as a Service (SaaS) offering.”

BACKGROUND:

Kualiti Financials is a comprehensive software suite that serves as the University’s financial system of record for accounting and other fiscal operations. ITS currently pays \$384,286 in partnership and support fees for the Kualiti Financials Enterprise Resource Planning (ERP) software. This service is self-hosted in the University’s data center across multiple virtual servers and databases for development, testing, and production. ITS manages and maintains all application and database servers, the code base, and UConn customizations.

ITS is proposing to transition our Kualiti Financials service to a cloud environment hosted by KualitiCo. Once migrated, KualitiCo will be responsible for code management, unit testing, and deployment; management of the databases and application servers for the UConn environments; and release of new features, upgrades, and bug fixes to the code hosted in their environment. UConn will always be on the

current version of the Kualo code, and because updates and functionality improvements will be delivered incrementally, functional, departmental, and technical staff will no longer need to implement extensive upgrades. UConn will also receive new functionality only available to cloud customers, such as financial reporting dashboards for each module.



The implementation would begin in the Summer of 2022 and take approximately nine to twelve months. Hosting fees are projected to increase to approximately \$800K annually. The full operating budget is not required in the first three years of the cloud implementation because UConn has credits with KualoCo that will offset the annual hosting expense at a rate of \$251K in FY23 and \$165K for fiscal years FY24, FY25, and FY26.

This project is sponsored by Information Technology Services (ITS) with support from the Controller's Office. The budget consists of consulting services and the ongoing operating costs of the SaaS, which will be procured in accordance with State contracting requirements and University policies and procedures.

ATTACHMENT 23

April 27, 2022

TO: Members of the Board of Trustees

FROM: Lloyd A. Blanchard 
Interim Vice President for Finance & Chief Financial Officer
Carl Lejuez 
Provost and Executive Vice President for Academic Affairs

RE: Fiscal Year 2023 Student Fees for the University of Connecticut, Storrs, and
Regional Campuses

RECOMMENDATION:

That the Board of Trustees approve increases to the General University Fee, Student Health and Wellness Fee, Infrastructure Maintenance Fee, Technology Fee, Transit Fee, Housing and Board rates, and select Academic Program Fees for Fiscal Year 2023, as detailed in the attachments.

RESOLUTION:

“Be it resolved that the University’s Student Fees for Fiscal Year 2023 shall be set according to the attached Rate Schedule.”

BACKGROUND:

Tuition

On December 11, 2019, the Board of Trustees approved a five-year tuition plan for Fiscal Years 2021 – 2025, applying to all undergraduate and graduate tuition-based programs excluding the School of Law. The approved increase for Fiscal Year 2023 was set at \$642 for in-state and out-of-state students.

Institutional Fees

Institutional Fees require central administrative approval and include fees such as Housing and Board, specific fees (e.g., Infrastructure Maintenance Fee, Transit Fee, etc.), and other fees such as late fees, escrow fees, etc.

Housing and Board: A 2.75% rate increase, resulting in \$99 per semester or \$198 per academic year, to Housing (Double) rates and \$83 per semester or \$166 per academic year to Board (Value Plan) rates on the Storrs campus. Both Housing and Board rates have been flat since Fiscal Year 2020. Housing and Board rate changes are driven by increased costs associated with maintaining existing programming and program investment, off-campus housing competitors, and student demand. The proposed increase will align Housing and Board rates with the off-campus housing market and inflation, keeping the program pricing competitive. New revenues will be used to fund, in part, future investments in the University's housing stock. All Storrs and Stamford rates will increase 2.75% per the attached rate schedule.

Infrastructure Maintenance Fee: An increase of \$45 per semester or \$90 per academic year across all campuses. The fee directly supports many University facilities' maintenance costs and payments towards select debt-financed infrastructure improvements. The fee has been held flat since Fiscal Year 2014 despite increased costs and significant work to improve the University's infrastructure. Additional revenues will go towards continued facility and infrastructure improvements.

Technology Fee: An increase of \$12 per semester or \$24 per academic year across all campuses. The fee supports various IT services for all students such as enterprise-wide software products for educational and personal use, high-tech classrooms and computer lab equipment, wireless capacity in student-centric areas, and media-related library services. The fee has been held flat since Fiscal Year 2014. However, technology costs and new services have put pressure on the program.

Transit Fee: An increase of \$5 per semester or \$10 per academic year to the Storrs rate. Although the rate has increased in prior years, all new revenues have been used to fund the State's UPass program directly. These new revenues will offset rising costs in the University's transit program. Regional campus students only pay the UPass portion of the fee; therefore, regional rates will not change.

Student Fees

Student Fees are reviewed and proposed through the Student Activity and Service Fee Advisory Committee (SASFAC), including students, faculty, and administrative representatives. Increases are requested for the General University Fee and the Student Health and Wellness Fee.

General University Fee (GUF): An increase of \$47 per semester or \$94 per academic year to the Storrs rate and \$4 per semester or \$8 per academic year to the regional rate. The fee supports student-related programs. These programs are, by definition, supplementary to the educational mission of the University and must generate operating revenue through fees or use charges. Since Fiscal Year 2017, the fee has only increased 2.4% while expenses, primarily contractual salaries and benefits, have exceeded the fee increase,

causing the program to run into deficit. The new revenue will offset contractual salary increases in Fiscal Year 2023 and partially offset the existing operating deficit.

Student Health and Wellness (SHaW) Fee: An increase of \$25 per semester or \$50 per academic year. Only Storrs-based students pay this fee. In Fiscal Year 2022, the fee increased by \$56 to expand mental health service offerings. However, most SHaW costs are personnel expenses that have grown due to contractual agreements and additional student service needs. The program has relied on fund balances in recent years to operate. These balances will be thoroughly exhausted in Fiscal Year 2023. New revenues will fund contractual salary increases and partially offset the program operating deficit.

Academic Program Fees

Academic Program fees include specific program or course fees and are approved by a committee led by the Provost's Office. Academic Program fees are applied to all students within a specific program.

School of Business

MS in Accounting, Accounting Fundamentals Certificate, and Advanced Business Certificate in Accounting Analytics fee increase from \$925/credit to \$975/credit

An increase in program fees is necessary to deliver quality programs. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increase results in program fees that remain competitive with peer institutions and below the national average for comparable-quality programs.

MS in Business Analytics & Project Management fee from \$1,050/credit to \$1,100/credit

An increase in program fees is necessary to deliver quality programs. Direct expenses to deliver programs are increasing to improve the quality of teaching faculty, enhance programmatic support, enhance marketing and recruitment efforts, and hire skilled faculty and staff. The proposed increase results in program fees that remain competitive with peer institutions and below the national average for comparable-quality programs.

School of Law

Law School Evening Division decrease from \$1,108/credit to \$1,059/credit for resident \$2,209/credit to \$2,142/credit for non-resident, and \$1,872/credit to \$1,807/credit for New England Regional

Because the evening program is part-time, the current tuition structure results in a higher total degree cost for the evening program than the full-time day program. The requested adjustment brings the total cost of the evening program in line with the day program. The School of Law aims to provide an equitable, accessible, and affordable education to all students regardless of the division in which they are enrolled.

School of Nursing

Health Professions Education Certificate, Holistic Nursing Certificate, Pain Management Certificate, and Healthcare Innovation Certificate increase from \$825/credit to \$925/credit

The cost of delivering these programs continues to increase. The School of Nursing recently developed two new graduate certificate programs at the rate of \$925/credit, which more adequately covers the cost of delivery. The School of Nursing requests to increase the other four certificate programs to \$925/credit for consistency across all programs.

Graduate School

MS in Data Science, a new program, previously approved by the Board of Trustees will begin in Fall 2022 at a rate of \$1,325/credit.

Other Changes

Experiential Global Learning (EGL)

Effective Spring 2023, the Experiential Global Learning program, known as Education Abroad, will move from a fee-based program to a tuition-based one. Under the current program, students pay a fee rather than tuition to participate in these semester-long programs. Moving from a fee to a tuition model will allow equal access and affordability for all students to participate. Under a tuition model, students may apply their financial aid and university scholarships to various EGL programs, which were limited under a fee model.

Barnes & Noble First Day Complete Program

Effective Spring 2023, the First Day Complete program will be offered to all full-time undergraduate students at Storrs and Regional Campuses. Students will be charged a \$285 per semester fee for textbooks and course materials for all registered courses at no additional cost from the bookstore. This is an optional program; students can elect not to participate and not be charged.

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Common Fees

| | FY22 | | | FY23 Proposed | | |
|--------------------------------|-----------------|---------------------|--------------------|-----------------|---------------------|--------------------|
| | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> |
| STORRS | | | | | | |
| Tuition | \$ 15,030 | \$ 37,698 | \$ 24,048 | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 1,380 | 1,380 | 1,380 | 1,474 | 1,474 | 1,474 |
| Student Health Services | 636 | 636 | 636 | 686 | 686 | 686 |
| Student Recreation Center Fee | 500 | 500 | 500 | 500 | 500 | 500 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Connecticut Daily Campus Fee | 20 | 20 | 20 | 20 | 20 | 20 |
| Student Government Fee | 98 | 98 | 98 | 98 | 98 | 98 |
| WHUS Fee | 18 | 18 | 18 | 18 | 18 | 18 |
| UConn TV | 10 | 10 | 10 | 10 | 10 | 10 |
| Student Union Fee | 46 | 46 | 46 | 46 | 46 | 46 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Transit Fee | 168 | 168 | 168 | 178 | 178 | 178 |
| Total, Commuting Student | \$ 18,524 | \$ 41,192 | \$ 27,542 | \$ 19,434 | \$ 42,102 | \$ 28,452 |
| Room Fee (Double) | 7,238 | 7,238 | 7,238 | 7,436 | 7,436 | 7,436 |
| Board Fee ^(A) | 6,020 | 6,020 | 6,020 | 6,186 | 6,186 | 6,186 |
| Total, Dormitory Student | \$ 31,782 | \$ 54,450 | \$ 40,800 | \$ 33,056 | \$ 55,724 | \$ 42,074 |
| AVERY POINT | | | | | | |
| Tuition | \$ 15,030 | \$ 37,698 | \$ 24,048 | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Government | 70 | 70 | 70 | 70 | 70 | 70 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | \$ 15,878 | \$ 38,546 | \$ 24,896 | \$ 16,640 | \$ 39,308 | \$ 25,658 |
| HARTFORD | | | | | | |
| Tuition | \$ 15,030 | \$ 37,698 | \$ 24,048 | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Government | 80 | 80 | 80 | 80 | 80 | 80 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | \$ 15,888 | \$ 38,556 | \$ 24,906 | \$ 16,650 | \$ 39,318 | \$ 25,668 |
| STAMFORD | | | | | | |
| Tuition | \$ 15,030 | \$ 37,698 | \$ 24,048 | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Government | 80 | 80 | 80 | 80 | 80 | 80 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total, Commuting Student | \$ 15,888 | \$ 38,556 | \$ 24,906 | \$ 16,650 | \$ 39,318 | \$ 25,668 |
| Room Fee (Stamford Rate 1) | \$10,554 | \$10,554 | \$10,554 | \$10,844 | \$10,844 | \$10,844 |
| Total, Dormitory Student | \$ 15,888 | \$ 38,556 | \$ 24,906 | \$ 27,494 | \$ 50,162 | \$ 36,512 |

UNIVERSITY OF CONNECTICUT
Undergraduate Schedule of Full-time Tuition and Common Fees

| | FY22 | | | FY23 Proposed | | |
|--------------------------------|-----------------|---------------------|--------------------|-----------------|---------------------|--------------------|
| | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> |
| WATERBURY | | | | | | |
| Tuition | \$ 15,030 | \$ 37,698 | \$ 24,048 | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Government | 70 | 70 | 70 | 70 | 70 | 70 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | \$ 15,878 | \$ 38,546 | \$ 24,896 | \$ 16,640 | \$ 39,308 | \$ 25,658 |
| PHARMACY (Pharm. D.) | | | | | | |
| Tuition | \$ 27,862 | \$ 56,034 | \$ 46,500 | \$ 28,504 | \$ 56,676 | \$ 47,142 |
| General University Fee | 1,380 | 1,380 | 1,380 | 1,474 | 1,474 | 1,474 |
| Student Health Services | 636 | 636 | 636 | 686 | 686 | 686 |
| Student Recreation Center Fee | 500 | 500 | 500 | 500 | 500 | 500 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Connecticut Daily Campus Fee | 20 | 20 | 20 | 20 | 20 | 20 |
| Student Government Fee | 98 | 98 | 98 | 98 | 98 | 98 |
| WHUS Fee | 18 | 18 | 18 | 18 | 18 | 18 |
| UConn TV | 10 | 10 | 10 | 10 | 10 | 10 |
| Student Union Fee | 46 | 46 | 46 | 46 | 46 | 46 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Transit Fee | 168 | 168 | 168 | 178 | 178 | 178 |
| Total, Commuting Student | \$ 31,356 | \$ 59,528 | \$ 49,994 | \$ 32,266 | \$ 60,438 | \$ 50,904 |
| Room Fee (Double) | 7,238 | 7,238 | 7,238 | 7,436 | 7,436 | 7,436 |
| Board Fee ^(A) | 6,020 | 6,020 | 6,020 | 6,186 | 6,186 | 6,186 |
| Total, Dormitory Student | \$ 44,614 | \$ 72,786 | \$ 63,252 | \$ 45,888 | \$ 74,060 | \$ 64,526 |

(A) Board fee represents the value meal plan

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Common Fees

| | FY22 | | | FY23 Proposed | | |
|---|-----------------|---------------------|--------------------|-----------------|---------------------|--------------------|
| | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> | <u>Resident</u> | <u>Non-Resident</u> | <u>NE Regional</u> |
| STORRS | | | | | | |
| Tuition | \$ 17,532 | \$ 39,444 | \$ 28,428 | \$ 18,174 | \$ 40,086 | \$ 29,070 |
| General University Fee | 882 | 882 | 882 | 976 | 976 | 976 |
| Student Health Services | 636 | 636 | 636 | 686 | 686 | 686 |
| Student Recreation Center Fee | 400 | 400 | 400 | 400 | 400 | 400 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Activity Fee | 32 | 32 | 32 | 32 | 32 | 32 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Transit Fee | 168 | 168 | 168 | 178 | 178 | 178 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total, Commuting Student | \$ 20,352 | \$ 42,264 | \$ 31,248 | \$ 21,262 | \$ 43,174 | \$ 32,158 |
| Room Fee | 8,868 | 8,868 | 8,868 | 9,112 | 9,112 | 9,112 |
| Board Fee (A) | 6,020 | 6,020 | 6,020 | 6,186 | 6,186 | 6,186 |
| Total, Dormitory Student | \$ 35,240 | \$ 57,152 | \$ 46,136 | \$ 36,560 | \$ 58,472 | \$ 47,456 |
| STORRS-DPT (PHYSICAL THERAPY) | | | | | | |
| Tuition | \$ 22,990 | \$ 44,920 | \$ 33,874 | \$ 23,632 | \$ 45,562 | \$ 34,516 |
| General University Fee | 882 | 882 | 882 | 976 | 976 | 976 |
| Student Health Services | 636 | 636 | 636 | 686 | 686 | 686 |
| Student Recreation Center Fee | 400 | 400 | 400 | 400 | 400 | 400 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Activity Fee | 32 | 32 | 32 | 32 | 32 | 32 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Transit Fee | 168 | 168 | 168 | 178 | 178 | 178 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total, Commuting Student | \$ 25,810 | \$ 47,740 | \$ 36,694 | \$ 26,720 | \$ 48,650 | \$ 37,604 |
| Room Fee (Double) | 8,868 | 8,868 | 8,868 | 9,112 | 9,112 | 9,112 |
| Board Fee ^(A) | \$6,020 | \$6,020 | \$6,020 | \$6,186 | \$6,186 | \$6,186 |
| Total, Dormitory Student | \$ 40,698 | \$ 62,628 | \$ 51,582 | \$ 42,018 | \$ 63,948 | \$ 52,902 |
| LAW SCHOOL-Day | | | | | | |
| Tuition | \$ 30,354 | \$ 61,396 | \$ 51,786 | \$ 30,354 | \$ 61,396 | \$ 51,786 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | \$ 31,296 | \$ 62,338 | \$ 52,728 | \$ 31,416 | \$ 62,458 | \$ 52,848 |
| (A) Board fee represents the value meal plan | | | | | | |
| SOCIAL WORK | | | | | | |
| Tuition | \$ 17,532 | \$ 39,444 | \$ 28,428 | \$ 18,174 | \$ 40,086 | \$ 29,070 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Student Activity Fee | 50 | 50 | 50 | 50 | 50 | 50 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | \$ 18,444 | \$ 40,356 | \$ 29,340 | \$ 19,206 | \$ 41,118 | \$ 30,102 |

UNIVERSITY OF CONNECTICUT
Graduate Schedule of Full-time Tuition and Common Fees

| | FY22 | | | FY23 Proposed | | |
|--------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| STAMFORD Ph. D. | | | | | | |
| Tuition | \$ 21,032 | \$ 39,444 | \$ 34,550 | \$ 21,674 | \$ 40,086 | \$ 35,192 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Graduate Matriculation Fee | 84 | 84 | 84 | 84 | 84 | 84 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | <u>\$ 21,894</u> | <u>\$ 40,306</u> | <u>\$ 35,412</u> | <u>\$ 22,656</u> | <u>\$ 41,068</u> | <u>\$ 36,174</u> |
| LAW SCHOOL-Evening | | | | | | |
| Tuition | \$ 22,160 | \$ 44,180 | \$ 37,440 | \$ 22,160 | \$ 44,180 | \$ 37,440 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | <u>\$ 23,102</u> | <u>\$ 45,122</u> | <u>\$ 38,382</u> | <u>\$ 23,222</u> | <u>\$ 45,242</u> | <u>\$ 38,502</u> |
| LAW SCHOOL-SJD | | | | | | |
| Tuition | \$ 10,538 | \$ 18,902 | \$ 17,108 | \$ 10,538 | \$ 18,902 | \$ 17,108 |
| General University Fee | 112 | 112 | 112 | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 468 | 468 | 468 | 558 | 558 | 558 |
| Student Activity Fee | 164 | 164 | 164 | 164 | 164 | 164 |
| Transit Fee | 48 | 48 | 48 | 48 | 48 | 48 |
| Technology Fee | 150 | 150 | 150 | 174 | 174 | 174 |
| Total | <u>\$ 11,480</u> | <u>\$ 19,844</u> | <u>\$ 18,050</u> | <u>\$ 11,600</u> | <u>\$ 19,964</u> | <u>\$ 18,170</u> |

UNIVERSITY OF CONNECTICUT
Tuition Rates Per Credit

| Credits | Undergraduate | | | Graduate / Social Work | | | Law - Day Division | | | Law - Evening Division | | |
|-----------------------|---------------|-----------|--------|------------------------|-----------|--------|--------------------|-----------|--------|------------------------|-----------|--------|
| | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg |
| 2022-23 | | | | | | | | | | | | |
| 1 | 653 | 1,598 | 1,029 | 1,010 | 2,227 | 1,615 | 1,265 | 2,559 | 2,158 | 1,059 | 2,142 | 1,807 |
| 2 | 1,306 | 3,196 | 2,058 | 2,020 | 4,454 | 3,230 | 2,530 | 5,118 | 4,316 | 2,118 | 4,284 | 3,614 |
| 3 | 1,959 | 4,794 | 3,087 | 3,030 | 6,681 | 4,845 | 3,795 | 7,677 | 6,474 | 3,177 | 6,426 | 5,421 |
| 4 | 2,612 | 6,392 | 4,116 | 4,040 | 8,908 | 6,460 | 5,060 | 10,236 | 8,632 | 4,236 | 8,568 | 7,228 |
| 5 | 3,265 | 7,990 | 5,145 | 5,050 | 11,135 | 8,075 | 6,325 | 12,795 | 10,790 | 5,295 | 10,710 | 9,035 |
| 6 | 3,918 | 9,588 | 6,174 | 6,060 | 13,362 | 9,690 | 7,590 | 15,354 | 12,948 | 6,354 | 12,852 | 10,842 |
| 7 | 4,571 | 11,186 | 7,203 | 7,070 | 15,589 | 11,305 | 8,855 | 17,913 | 15,106 | 7,413 | 14,994 | 12,649 |
| 8 | 5,224 | 12,784 | 8,232 | 8,080 | 17,816 | 12,920 | 10,120 | 20,472 | 17,264 | 8,472 | 17,136 | 14,456 |
| 9 | 5,877 | 14,382 | 9,261 | 9,087 | 20,043 | 14,535 | 11,385 | 23,031 | 19,422 | 9,531 | 19,278 | 16,263 |
| 10 | 6,530 | 15,980 | 10,290 | | | | 12,650 | 25,590 | 21,580 | 10,590 | 21,420 | 18,070 |
| 11 | 7,183 | 17,578 | 11,319 | | | | 13,915 | 28,149 | 23,738 | | | |
| 12 | 7,836 | 19,170 | 12,345 | | | | 15,177 | 30,698 | 25,893 | | | |
| annual - full time | 15,672 | 38,340 | 24,690 | 18,174 | 40,086 | 29,070 | 30,354 | 61,396 | 51,786 | 21,180 | 42,840 | 36,140 |

UNIVERSITY OF CONNECTICUT
Tuition Rates Per Credit

| Credits | Stamford Ph.D | | | Pharmacy (Pharm.D.) | | | Physical Therapy (DPT) | | | SJD Law | | |
|-----------------------|---------------|-----------|--------|---------------------|-----------|--------|------------------------|-----------|--------|----------|-----------|--------|
| | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg | Resident | Non-Resid | NE Reg |
| 2022-23 | | | | | | | | | | | | |
| 1 | 1,205 | 2,227 | 1,956 | 1,584 | 3,149 | 2,619 | 1,313 | 2,532 | 1,918 | 586 | 1,051 | 951 |
| 2 | 2,410 | 4,454 | 3,912 | 3,168 | 6,298 | 5,238 | 2,626 | 5,064 | 3,836 | 1,172 | 2,102 | 1,902 |
| 3 | 3,615 | 6,681 | 5,868 | 4,752 | 9,447 | 7,857 | 3,939 | 7,596 | 5,754 | 1,758 | 3,153 | 2,853 |
| 4 | 4,820 | 8,908 | 7,824 | 6,336 | 12,596 | 10,476 | 5,252 | 10,128 | 7,672 | 2,344 | 4,204 | 3,804 |
| 5 | 6,025 | 11,135 | 9,780 | 7,920 | 15,745 | 13,095 | 6,565 | 12,660 | 9,590 | 2,930 | 5,255 | 4,755 |
| 6 | 7,230 | 13,362 | 11,736 | 9,504 | 18,894 | 15,714 | 7,878 | 15,192 | 11,508 | 3,516 | 6,306 | 5,706 |
| 7 | 8,435 | 15,589 | 13,692 | 11,088 | 22,043 | 18,333 | 9,191 | 17,724 | 13,426 | 4,102 | 7,357 | 6,657 |
| 8 | 9,640 | 17,816 | 15,648 | 12,672 | 25,192 | 20,952 | 10,504 | 20,256 | 15,344 | 4,688 | 8,408 | 7,608 |
| 9 | 10,837 | 20,043 | 17,596 | 14,252 | 28,338 | 23,571 | 11,816 | 22,781 | 17,258 | 5,269 | 9,451 | 8,554 |
| 10 | | | | | | | | | | | | |
| 11 | | | | | | | | | | | | |
| 12 | | | | | | | | | | | | |
| annual - full time | 21,674 | 40,086 | 35,192 | 28,504 | 56,676 | 47,142 | 23,632 | 45,562 | 34,516 | 10,538 | 18,902 | 17,108 |

UNIVERSITY OF CONNECTICUT
Fee Charges By Credit

| Per Semester | | | | | | | | | | | | | | Per Credit | | | | | | |
|----------------|--------------------------------|------|------------------------|-----------------|---------------------|----------------------|--------------------------------------|------|-------------------------|---------------------------------------|----------------|------|------------|---|---|-------|----------------------|--------|---------|--|
| Credits | Infrastructure Maintenance Fee | | General University Fee | | | | Student Rec Center Fee (Storrs Only) | | Student Health Services | | Technology Fee | | Online Fee | Storrs Non-Degree Fall/Spring | Summer, Intersession and Winter Session | | June and Winter Term | | | |
| | Undergrad | Grad | Storrs Undergrad | Storrs Grad (c) | Off-Campus Grad (a) | Other Reg Campus (a) | Undergrad | Grad | (UG Storrs) | Student Health Services (Grad Storrs) | Undergrad | Grad | Non-degree | Grad and Non-degree, & all students in intersessions and summer | Undergrad BGS, BPS | Grad | Undergrad | Grad | Law (b) | |
| <u>2022-23</u> | | | | | | | | | | | | | | | | | | | | |
| 1 | 70 | 70 | 184 | 163 | 59 | 59 | 250 | 200 | 86 | 114 | 87 | 87 | 30 | 25 | 653 | 1,010 | 653 | 1,010 | 1,112 | |
| 2 | 70 | 70 | 184 | 163 | 59 | 59 | 250 | 200 | 86 | 114 | 87 | 87 | 30 | 25 | 1,306 | 2,020 | 1,306 | 2,020 | 2,224 | |
| 3 | 70 | 70 | 184 | 163 | 59 | 59 | 250 | 200 | 86 | 114 | 87 | 87 | 30 | 25 | 1,959 | 3,030 | 1,959 | 3,030 | 3,336 | |
| 4 | 70 | 70 | 184 | 163 | 59 | 59 | 250 | 200 | 86 | 114 | 87 | 87 | 30 | 25 | 2,612 | 4,040 | 2,612 | 4,040 | 4,448 | |
| 5 | 70 | 140 | 184 | 327 | 59 | 59 | 250 | 200 | 86 | 229 | 87 | 87 | 30 | 25 | 3,265 | 5,050 | 3,265 | 5,050 | 5,560 | |
| 6 | 140 | 140 | 369 | 327 | 59 | 59 | 250 | 200 | 172 | 229 | 87 | 87 | 30 | 25 | 3,918 | 6,060 | 3,918 | 6,060 | 6,672 | |
| 7 | 140 | 140 | 369 | 327 | 59 | 59 | 250 | 200 | 172 | 229 | 87 | 87 | 30 | 25 | 4,571 | 7,070 | 4,571 | 7,070 | 7,784 | |
| 8 | 140 | 140 | 369 | 327 | 59 | 59 | 250 | 200 | 172 | 229 | 87 | 87 | 30 | 25 | 5,224 | 8,080 | 5,224 | 8,080 | 8,896 | |
| 9 | 140 | 279 | 369 | 488 | 59 | 59 | 250 | 200 | 172 | 343 | 87 | 87 | 30 | 25 | 5,877 | 9,087 | 5,877 | 9,090 | 10,008 | |
| 10 | 140 | 279 | 369 | 488 | 59 | 59 | 250 | 200 | 172 | 343 | 87 | 87 | 30 | 25 | 6,530 | | 6,530 | 10,100 | 11,120 | |
| 11 | 140 | 279 | 369 | 488 | 59 | 59 | 250 | 200 | 172 | 343 | 87 | 87 | 30 | 25 | 7,183 | | 7,183 | 11,110 | 12,232 | |
| 12 | 279 | 279 | 737 | 488 | 59 | 59 | 250 | 200 | 343 | 343 | 87 | 87 | 30 | 25 | 7,836 | | 7,836 | 12,120 | 13,344 | |
| 13 | 279 | 279 | 737 | 488 | 59 | 59 | 250 | 200 | 343 | 343 | 87 | 87 | 30 | 25 | | | 8,489 | 13,130 | 14,456 | |

(a) The General University Fees for SSW, MPA HFTD, Law Day/Eve, Full Time MBA as well as for the other regional campuses are not prorated per credit.
(b) Law School summer and winter charges per credit are based on the evening division tuition plus prorated General University Fee.
(c) Executive MBA program at \$90,000 AY23

**UNIVERSITY OF CONNECTICUT
Program Fee Charges By Credit**

| Credits | Master of Engineering | Master in Data Science | Nursing - Doctorate in Nursing (PM/DNP) | Nursing - Nurse Practitioner (AGPCNP/AGACNP/FNP/NNP) | Nursing - Certificate (HPE,HN,PM,HI) | Nursing - Certificate Entry in Nursing BS (CEIN_BS) | Social Work Extension | Survey Research, MPA Fellows, Nonprofit Management and Leadership & Public Management | Online Graduate Certificates and Programs, GIS and Post Secondary Disability Cert |
|----------------|------------------------------|-------------------------------|--|---|---|--|------------------------------|--|--|
| 2022-23 | | | | | | | | | |
| 1 | 1,300 | 1,325 | 925 | 925 | 925 | 867 | 1,010 | 900 | 825 |
| 2 | 2,600 | 2,650 | 1,850 | 1,850 | 1,850 | 1,734 | 2,020 | 1,800 | 1,650 |
| 3 | 3,900 | 3,975 | 2,775 | 2,775 | 2,775 | 2,601 | 3,030 | 2,700 | 2,475 |
| 4 | 5,200 | 5,300 | 3,700 | 3,700 | 3,700 | 3,468 | 4,040 | 3,600 | 3,300 |
| 5 | 6,500 | 6,625 | 4,625 | 4,625 | 4,625 | 4,335 | 5,050 | 4,500 | 4,125 |
| 6 | 7,800 | 7,950 | 5,550 | 5,550 | 5,550 | 5,202 | 6,060 | 5,400 | 4,950 |
| 7 | 9,100 | 9,275 | 6,475 | 6,475 | 6,475 | 6,069 | 7,070 | 6,300 | 5,775 |
| 8 | 10,400 | 10,600 | 7,400 | 7,400 | 7,400 | 6,936 | 8,080 | 7,200 | 6,600 |
| 9 | 11,700 | 11,925 | 8,325 | 8,325 | 8,325 | 7,803 | 9,090 | 8,100 | 7,425 |
| 10 | 13,000 | 13,250 | 9,250 | 9,250 | 9,250 | 8,670 | 10,100 | 9,000 | 8,250 |
| 11 | 14,300 | 14,575 | 10,175 | 10,175 | 10,175 | 9,537 | 11,110 | 9,900 | 9,075 |
| 12 | 15,600 | 15,900 | 11,100 | 11,100 | 11,100 | 10,404 | 12,120 | 10,800 | 9,900 |
| 13 | 16,900 | 17,225 | 12,025 | 12,025 | 12,025 | 11,271 | 13,130 | 11,700 | 10,725 |

**UNIVERSITY OF CONNECTICUT
Program Fee Charges By Credit**

| Credits | Business MSFRM / FINTECH per credit/ | Business (PTMBA) / (MSHRM) per credit | Business MSBAPM per credit | Business MSA per credit | Business Accounting Certificate Program (ACP) | Business Fee-Based Programs (Other) Non ACP- Per Credit | LL.M. INSURANCE LAW | LL.M. U.S. Legal LAW, Executive LLM, LLM-Energy & Environmental Law & LLM-Human Rights & Social Justice |
|----------------|---|--|---------------------------------------|------------------------------------|--|--|--------------------------------|--|
| 2022-23 | | | | | | | | |
| 1 | 1,500 | 1,050 | 1,100 | 975 | 975 | 1,050 | 1,326 | 1,276 |
| 2 | 3,000 | 2,100 | 2,200 | 1,950 | 1,950 | 2,100 | 2,652 | 2,552 |
| 3 | 4,500 | 3,150 | 3,300 | 2,925 | 2,925 | 3,150 | 3,978 | 3,828 |
| 4 | 6,000 | 4,200 | 4,400 | 3,900 | 3,900 | 4,200 | 5,304 | 5,104 |
| 5 | 7,500 | 5,250 | 5,500 | 4,875 | 4,875 | 5,250 | 6,630 | 6,380 |
| 6 | 9,000 | 6,300 | 6,600 | 5,850 | 5,850 | 6,300 | 7,956 | 7,656 |
| 7 | 10,500 | 7,350 | 7,700 | 6,825 | 6,825 | 7,350 | 9,282 | 8,932 |
| 8 | 12,000 | 8,400 | 8,800 | 7,800 | 7,800 | 8,400 | 10,608 | 10,208 |
| 9 | 13,500 | 9,450 | 9,900 | 8,775 | 8,775 | 9,450 | 11,934 | 11,484 |
| 10 | 15,000 | 10,500 | 11,000 | 9,750 | 9,750 | 10,500 | 13,260 | 12,760 |
| 11 | 16,500 | 11,550 | 12,100 | 10,725 | 10,725 | 11,550 | 14,586 | 14,036 |
| 12 | 18,000 | 12,600 | 13,200 | 11,700 | 11,700 | 12,600 | 15,912 | 15,312 |
| 13 | 19,500 | 13,650 | 14,300 | 12,675 | 12,675 | 13,650 | 17,238 | 16,588 |

Note: The University also offers an Executive MBA program at \$90,000

UNIVERSITY OF CONNECTICUT
Fee Summary - Non-mandatory Tier II

| | <u>FY2022</u> | <u>FY2023</u> | <u>\$ Change</u> | <u>% Change</u> | |
|--|---------------|---------------|------------------|-----------------|---|
| Acceptance Fees | | | | | |
| Enrollment Deposit | \$ 400 | \$ 400 | \$ - | 0.0% | Enrollment deposit to \$400 (will not be posted on fee bill) |
| Law (day and evening) | \$ 250 | \$ 250 | \$ - | 0.0% | Law School charges incoming JD students two separate \$250 seat deposits for a total of \$500 |
| Law LLM | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Law SJD | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Executive MBA | \$ 1,800 | \$ 1,800 | \$ - | 0.0% | |
| Full-time MBA | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Business BAPM | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Business MDFRM | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Certification in Risk Management | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Business MS HR Management | \$ 500 | \$ 500 | \$ - | 0.0% | |
| Business ABC HR Management | \$ 100 | \$ 100 | \$ - | 0.0% | |
| Social Work (MS) | \$ 60 | \$ 60 | \$ - | 0.0% | |
| Doctor of Physical Therapy | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Nursing (MS) | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Nursing (MD/DMP) | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Nursing (DNP) | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Nursing (PhD) | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Nursing (CEIN) | \$ 1,000 | \$ 1,000 | \$ - | 0.0% | |
| Activity Fee | | | | | |
| Storrs Graduate | \$ 16 | \$ 16 | \$ - | 0.0% | |
| Law (day and evening) | \$ 82 | \$ 82 | \$ - | 0.0% | |
| Law LLM | \$ 82 | \$ 82 | \$ - | 0.0% | |
| Social Work | \$ 25 | \$ 25 | \$ - | 0.0% | |
| Summer Session (undergrad/graduate) | \$ 16 | \$ 16 | \$ - | 0.0% | |
| Full-time MBA | \$ 16 | \$ 16 | \$ - | 0.0% | |
| Application Fee | | | | | |
| Storrs Undergraduate | \$ 80 | \$ 80 | \$ - | 0.0% | |
| Regionals Undergraduate | \$ 80 | \$ 80 | \$ - | 0.0% | |
| Law (day and evening) | \$ 60 | \$ 60 | \$ - | 0.0% | |
| Law SJD | \$ 100 | \$ 100 | \$ - | 0.0% | |
| Law LLM | \$ 75 | \$ 75 | \$ - | 0.0% | |
| Social Work | \$ 55 | \$ 55 | \$ - | 0.0% | |
| BGS | \$ 95 | \$ 95 | \$ - | 0.0% | |
| Graduate | \$ 75 | \$ 75 | \$ - | 0.0% | |
| Study Abroad | \$ 25 | \$ 25 | \$ - | 0.0% | |
| Bad Check Charge | \$ 25 | \$ 25 | \$ - | 0.0% | |
| Continuous Registration Fee | | | | | |
| Storrs Campus & Law Students | \$ 400 | \$ 400 | \$ - | 0.0% | |
| Regional Campus Students | \$ 100 | \$ 100 | \$ - | 0.0% | |
| Course Credit by Exam - Storrs | \$ 10 | \$ 10 | \$ - | 0.0% | |
| German Section Admin Charge (summer) | \$ 350 | \$ 350 | \$ - | 0.0% | |
| ID Card Replacement | \$ 30 | \$ 30 | \$ - | 0.0% | |
| Late Fee | | | | | |
| Storrs Undergrad | \$ 150 | \$ 150 | \$ - | 0.0% | Additional \$150 after add/drop period |
| Storrs Graduate, MBA (per day) | \$ 150 | \$ 150 | \$ - | 0.0% | Additional \$150 after add/drop period |
| Law (per day) | \$ 150 | \$ 150 | \$ - | 0.0% | Additional \$150 after add/drop period |
| Social Work Step | \$ 150 | \$ 150 | \$ - | 0.0% | Additional \$150 after add/drop period |
| Social Work | \$ 150 | \$ 150 | \$ - | 0.0% | Additional \$150 after add/drop period |
| Materials Fees - Majors (per semester) | | | | | |
| Post-Baccalaureate Certificate in Pre-Medicine / Dentistry | \$ 1,500 | \$ 1,500 | \$ - | 0.0% | |
| Parking Decal (Temporary) Storrs, MBA | \$ 2 | \$ 2 | \$ - | 0.0% | |
| Parking Decal (Replacement) Storrs, MBA | \$ 10 | \$ 10 | \$ - | 0.0% | |
| Parking Fees - Commuters | | | | | |
| Storrs | \$72 - \$188 | \$72 - \$188 | \$ - | 0.0% | |

UNIVERSITY OF CONNECTICUT
Fee Summary - Non-mandatory Tier II

| | <u>FY2022</u> | <u>FY2023</u> | <u>\$ Change</u> | <u>% Change</u> | |
|--|---------------|---------------|------------------|-----------------|--|
| Regional Campuses | | | | | |
| Law School | | | | | |
| Garages | \$ 440 | \$ 440 | \$ - | 0.0% | |
| Parking Fees | | | | | |
| Graduate Assistants - Storrs | \$72 - \$188 | \$72 - \$188 | \$ - | 0.0% | |
| Residents | \$72 - \$188 | \$72 - \$188 | \$ - | 0.0% | |
| Summer | \$ 10 | \$ 10 | \$ - | 0.0% | |
| 'C' Lot Storage/Remote | \$ 48 | \$ 48 | \$ - | 0.0% | |
| Ratcliffe Hicks Degree Process (One-time) | \$ 300 | \$ 300 | \$ - | 0.0% | |
| Reinstatement Fee | | | | | |
| Storrs - Graduate & MBA | \$ 65 | \$ 65 | \$ - | 0.0% | |
| Law | \$ 10 | \$ 10 | \$ - | 0.0% | |
| Senior Citizen Audit Fee - Credit Ext. | \$ 15 | \$ 15 | \$ - | 0.0% | |
| Social Work Enrollment Fee Step Program | \$ 20 | \$ 45 | \$ 25 | 0.0% | Fee should be \$45 per SSW |
| Study Abroad - undergrad/one-time | \$ 475 | \$ 475 | \$ - | 0.0% | |
| Study Abroad - Law School/one-time | \$ 475 | \$ 475 | \$ - | 0.0% | |
| Summer Enrollment Fee | | | | | |
| Degree | \$ 45 | \$ 45 | \$ - | 0.0% | |
| Non-Degree | \$ 65 | \$ 65 | \$ - | 0.0% | |
| UconnPIRG (optional) | | | | | |
| Storrs | \$ 5 | \$ 5 | \$ - | 0.0% | |
| VISA Compliance Fee | \$ 700 | \$ 700 | \$ - | 0.0% | J-1 and F-1 Visa Holders. Waived for Graduate Assistants (\$350 per/semester Fall and Spring) Per semester. Full time undergraduate only. |
| Barnes and Noble First Day | \$ - | \$ 285 | \$ 285 | 0.0% | Student may opt out |

University of Connecticut
Summary of Recommended adjustments to Housing and Dining Rates

| Storrs Campus Rates | | | | |
|----------------------------|---|-------------|----------------------|------------------------|
| Rate | Room Type | FY22 | FY23 Proposed | Dollar Increase |
| Rate 1 | Regular Double | \$7,238 | \$7,436 | \$198 |
| Rate 1 | Triple Traditional Residence Hall | \$7,238 | \$7,436 | |
| Rate 1 | Quad Four Person Room | \$7,238 | \$7,436 | |
| Rate 1 | Northwood Apartments (Double in 2 Bedroom/3 Person) | \$7,238 | \$7,436 | |
| Rate 2 | NextGen Hall Double (new) | \$7,422 | \$7,626 | \$204 |
| Rate 3 | Busby/Garrigus Suites Triples | \$7,956 | \$8,174 | \$218 |
| Rate 3 | Nathan Hale Inn Triple | \$7,956 | \$8,174 | |
| Rate 4 | Busby/Garrigus/South Suites Double | \$8,868 | \$9,112 | \$244 |
| Rate 4 | Husky Village | \$8,868 | \$9,112 | |
| Rate 4 | Mansfield Apartments | \$8,868 | \$9,112 | |
| Rate 4 | Northwood Apartments (Single in 2 Bed/2 Person) | \$8,868 | \$9,112 | |
| Rate 4 | Regular Single | \$8,868 | \$9,112 | |
| Rate 4 | Shippee C Section | \$8,868 | \$9,112 | |
| Rate 5 | NextGen Hall Single (new) | \$9,006 | \$9,254 | \$248 |
| Rate 6 | Busby/Garrigus/South Suites Single | \$9,452 | \$9,712 | \$260 |
| Rate 6 | Charter Oak/Hilltop Apartments 2 Bedroom/4 Person | \$9,452 | \$9,712 | |
| Rate 6 | Hilltop Apartments Double Efficiency | \$9,452 | \$9,712 | |
| Rate 7 | Charter Oak/Hilltop Apartments 4 Bedroom/4 Person | \$12,194 | \$12,528 | \$334 |
| Rate 8 | Charter Oak/Hilltop Apartments – 2 Bedroom/2 Person (new) | \$14,130 | \$14,518 | \$388 |

| Stamford Campus Rates - Board not required | | | | |
|---|--------------------------|-------------|----------------------|------------------------|
| Rate | Room Type | FY21 | FY23 Proposed | Dollar Increase |
| Stamford Rate 1 | Standard Shared Bedroom | \$10,554 | \$10,844 | \$290 |
| Stamford Rate 2 | Premium Shared Bedroom | \$12,800 | \$13,152 | \$352 |
| Stamford Rate 3 | Penthouse Shared Bedroom | \$13,368 | \$13,736 | \$368 |

| Storrs Campus Dining Rates | | | | |
|-----------------------------------|------------------|-------------|----------------------|------------------------|
| Rate | Room Type | FY21 | FY23 Proposed | Dollar Increase |
| Rate 1 | Ultimate | \$6,308 | \$6,480 | \$172 |
| Rate 2 | Value | \$6,020 | \$6,186 | \$166 |
| Rate 3 | Custom | \$5,710 | \$5,866 | \$156 |



FY23 Fee Proposal

April 2022

FY23 Fee Proposal

A \$268 increase is proposed for Storrs based mandatory fees and a \$364 increase in Housing and Dining rates, keeping rate adjustments in line with inflation while supporting programming

Over the past 5 years, these mandatory fees have only increased by 3.8% while expenses have grown by 18.0%

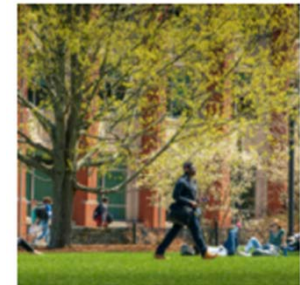
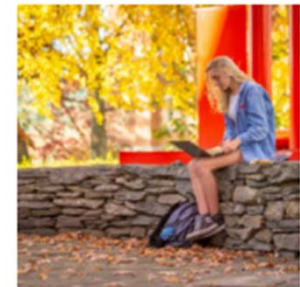
| Mandatory Fees - Storrs Undergraduate | | | | | |
|---------------------------------------|----------|---------------|---------------|---------------|-----------------|
| | FY22 | FY17-FY22 | | FY23 Proposed | Dollar Increase |
| | | Rate Increase | Cost Increase | | |
| General University Fee | \$ 1,380 | 3.4% | 8.5% | \$ 1,474 | \$ 94 |
| Student Health Services* | 636 | 9.7% | 56.1% | 686 | 50 |
| Infrastructure Maintenance Fee | 468 | 0.0% | 16.3% | 558 | 90 |
| Technology Fee | 150 | 0.0% | 0.0% | 174 | 24 |
| Transit Fee** | 168 | 0.0% | 4.2% | 178 | 10 |
| Total Mandatory Fees | | 3.8% | 18.0% | | \$ 268 |

| Housing and Dining | | | | | |
|---------------------------------|----------|-------------|--------------|----------|---------------|
| Housing | \$ 7,238 | 8.7% | 8.9% | \$ 7,436 | \$ 198 |
| Dining | 6,020 | 9.2% | 23.6% | 6,186 | 166 |
| Total Housing and Dining | | 8.9% | 15.6% | | \$ 364 |

*Includes COVID related expenditures. Excluding COVID, costs increased 33%

**Excludes UPass rate increase

FY22 full year forecast as of 4/22



Commitment to Students with Need

UConn is committed to support students with financial need

- University Supported aid has increased 28% since FY19
- Approximately 65% of undergraduates receive some form of gift aid
- With every tuition increase, UConn increases funding for need-based financial aid

| Undergraduate & Graduate Aid (\$M) | FY19 | FY20 | FY21 | FY22 Forecast | FY19-FY22 Change |
|--|----------------|----------------|----------------|----------------|------------------|
| University Supported* | \$129.2 | \$142.8 | \$150.2 | \$164.8 | \$35.6 |
| State (includes R. Willis Scholarship) | 9.0 | 9.7 | 10.7 | 9.9 | 0.9 |
| Federal (Pell/SEOG) | 35.3 | 46.2 | 51.4 | 68.8 | 33.5 |
| Other** | 14.8 | 12.9 | 17.5 | 19.7 | 4.9 |
| Total Aid | \$188.3 | \$211.7 | \$229.8 | \$263.2 | \$74.9 |

*University Supported includes undergraduate and graduate aid funded by tuition, departmental revenue, and work-study

**Other funding comes from the private sources such as the Foundation and Endowments

General University Fee

The General University Fee supports student programming and services



The fee supports student-related programs and institutional services of those programs

- Athletics
- Career Development Center
- Fraternity and Sorority Life
- Jorgensen Performing Arts Center
- Marching Band
- Off-Campus Student Services
- One Card
- Student Activities

Last Rate Change: 2020

Current Rate: \$1,380

Proposed Rate: \$1,474

Increase +\$94

Regional Campus increase +\$8

Student Health and Wellness

Student Health and Wellness offers a comprehensive set of services to ensure the health and well-being of our students

- Immediate Care
- Alcohol and other Substance Support
- Allergy Clinic
- Injury & Illness
- Lab Testing
- Mental Health
- Nutrition
- Overnight Care
- Pharmacy
- Preventive Care & Health Screenings
- Radiology
- Recovery Support Services
- Sexual Health & Reproductive Care
- Sports Medicine
- Travel Medicine
- Immunizations

Last Rate Change: 2022

Current Rate: \$636

Proposed Rate: \$686

Increase +\$50



Commitment to Mental Health and Wellness

SHaW continues to strengthen and grow its mental health practice, improve access to care, and develop expertise in diversity and inclusion best practices within a clinical setting

Infrastructure Maintenance Fee

The University continues to make improvements to campus and modernize its infrastructure

Infrastructure Maintenance Fee

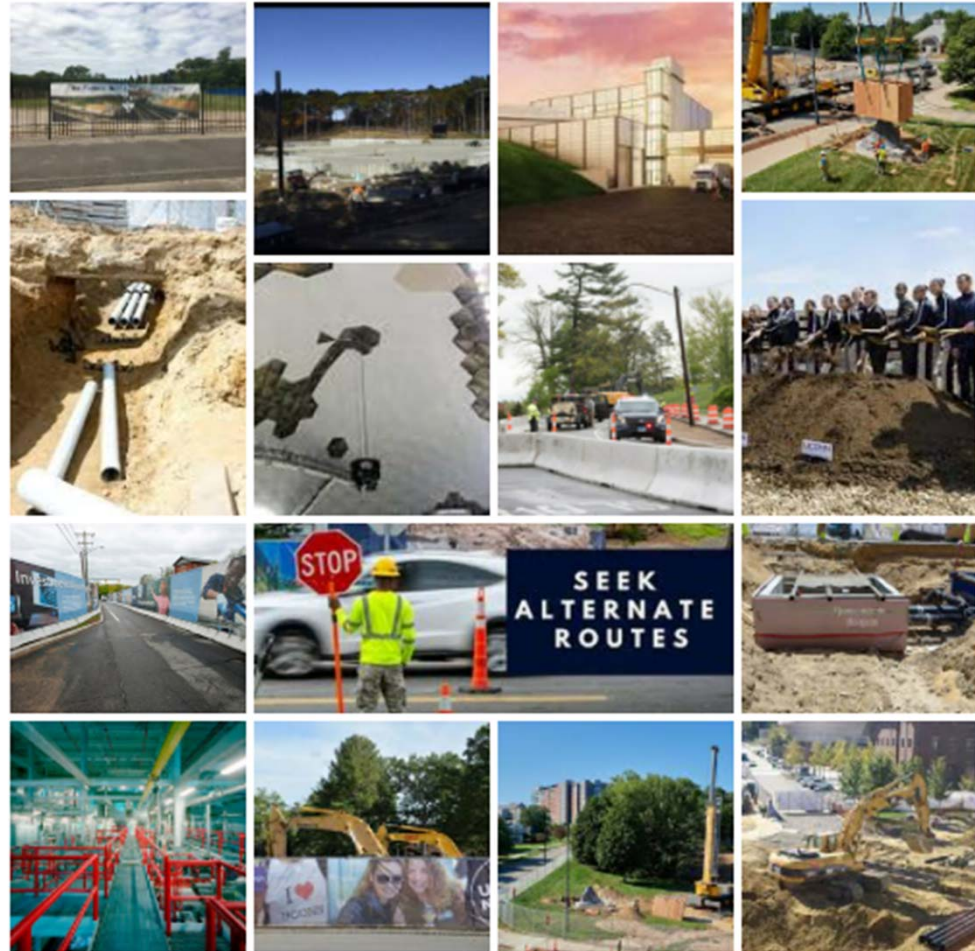
- Directly supports maintenance costs for classrooms, buildings, and infrastructure; and payments towards select debt-financed infrastructure improvements.
- Preventative maintenance of assets is required to drive down operational expenses

Last Rate Change: 2014

Current Rate: \$468

Proposed Rate: \$558

Increase +\$90



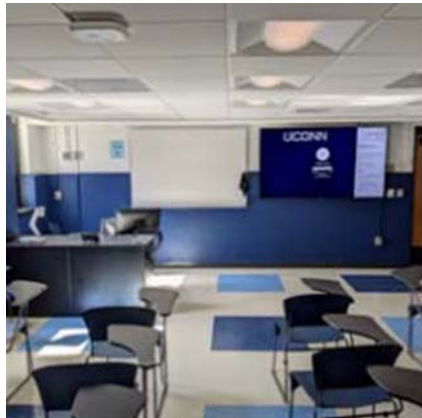
Technology Fee

Classroom upgrades in 2022 focus on providing professors the ability to instruct hybrid audiences

Typical Classroom Before



Typical Classroom After



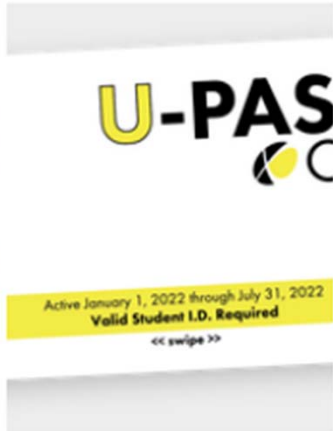
Technology Fee

- Supports various IT services for all students, such as enterprise-wide software products for student academic and personal use, equipment for high tech classrooms and computer labs, wireless capacity in student-centric areas, and media-related library services.

Last Rate Change: 2014
Current Rate: \$150
Proposed Rate: \$174
Increase +\$24

Transit Fee

Students can ride on campus or across the State



Transit Fee

- Funds campus shuttle bus service.
- Students receive access to the State's UPass program.
- Electric bus conversion in 2024
- Although the fee has increased by \$48 from FY15, the revenues are used to directly fund the State's UPass program and provide students with free CT Transit passes

Last Rate Change: 2022

Current Rate: \$168

Proposed Rate: \$178

Increase +\$10

Housing and Dining

A 2.75% rate increase to both Housing and Dining will be used for continued investment in the on-campus housing program



Competitor Schools

- UConn has the 2nd lowest Housing rate out of 14.
- UConn's Dining rate, however, is the 3rd highest.
- Combined, UConn has the 4th lowest rates out of its competitors.

Last Rate Change 2020
 Housing \$7,436 (+\$198)
 Dining \$6,186 (+\$166)

Ranking by total Room and Board Rates

| School | Room Rate | Board Rate | Total |
|-----------------------------------|-----------|------------|-----------|
| (1) Northeastern University | \$ 9,634 | \$ 7,910 | \$ 17,544 |
| (2) Boston University | \$ 10,990 | \$ 5,850 | \$ 16,840 |
| (3) Fordham University | \$ 10,444 | \$ 6,129 | \$ 16,573 |
| (4) Quinnipiac University | \$ 11,960 | \$ 3,710 | \$ 15,670 |
| (5) Boston College | \$ 9,780 | \$ 5,822 | \$ 15,602 |
| (6) Stony Brook | \$ 9,914 | \$ 5,590 | \$ 15,504 |
| (7) University of Delaware | \$ 8,316 | \$ 5,426 | \$ 13,742 |
| (8) University of Massachusetts | \$ 7,611 | \$ 5,984 | \$ 13,595 |
| (9) Rutgers | \$ 8,196 | \$ 5,232 | \$ 13,428 |
| (10) University of Vermont | \$ 8,786 | \$ 4,568 | \$ 13,354 |
| (11) UConn* | \$ 7,238 | \$ 6,020 | \$ 13,258 |
| (12) University of Rhode Island | \$ 8,340 | \$ 4,750 | \$ 13,090 |
| (13) University of Maryland | \$ 8,072 | \$ 4,916 | \$ 12,988 |
| (14) University of North Carolina | \$ 6,878 | \$ 5,004 | \$ 11,882 |

Published 2021-22
 Academic year rates

Other

First Day Complete Program

- Students will receive all required textbooks and course materials for a flat fee added to their fee bill each semester starting Spring 2023.
- \$285 per semester fee will be charged to the student's fee bill.
- Program is optional and students can opt-out.
- Full-time undergraduate students only.



Experiential Global Learning

- Convert from a Fee-based to tuition-based program.
- Under a tuition-based model, a student will now be able to use merit scholarships and tuition waivers.
- Changing the program to tuition-based is budget neutral to the University.



Program Fees

Academic Program Fees FY23

| | FY22 Rate | FY23 Proposed | Dollar Change | Percent Change | Comment |
|--|--------------|------------------|------------------|-------------------|---|
| School of Business | | | | | |
| MSBAPM | \$ 1,050 | \$ 1,100 | \$ 50 | 4.8% | Proposed increases result in program fees that remain competitive with peer institutions and below the national average for comparable-quality programs. |
| MSA, AFC, ABC in Accounting Analytics | \$ 925 | \$ 975 | \$ 50 | 5.4% | |
| School of Law | | | | | |
| Evening Division | | | | | |
| Resident | \$ 1,108 | \$ 1,059 | \$ (49) | -4.4% | Current tuition structure results in a higher total cost of degree for the evening program compared to the full-time day program. The requested adjustment brings the total cost of evening program in line with the day program. |
| Non-Resident | \$ 2,209 | \$ 2,142 | \$ (67) | -3.0% | |
| NE Reg | \$ 1,872 | \$ 1,807 | \$ (65) | -3.5% | |
| School of Nursing | | | | | |
| Health Professions Education Certificate | \$ 825 | \$ 925 | \$ 100 | 12.1% | Cost of delivering these programs continues to increase. |
| Holistic Nursing Certificate | \$ 825 | \$ 925 | \$ 100 | 12.1% | |
| Pain Management Certificate | \$ 825 | \$ 925 | \$ 100 | 12.1% | |
| Healthcare Innovation Certificate | \$ 825 | \$ 925 | \$ 100 | 12.1% | |
| MS in Data Science | \$ - | \$ 1,325 | \$ 1,325 | | New Program |

Proposed Cost of Attendance

| Storrs Campus | Undergraduate | | | Graduate | | |
|---------------------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| | In-State | Out-of-State | NE Regional | In-State | Out-of-State | NE Regional |
| Tuition (Approved Dec 2019) | \$ 15,672 | \$ 38,340 | \$ 24,690 | \$ 18,174 | \$ 40,086 | \$ 29,070 |
| General University Fee | 1,474 | 1,474 | 1,474 | 976 | 976 | 976 |
| Student Health Services | 686 | 686 | 686 | 686 | 686 | 686 |
| Student Recreation Center Fee | 500 | 500 | 500 | 400 | 400 | 400 |
| Infrastructure Maintenance Fee | 558 | 558 | 558 | 558 | 558 | 558 |
| Student Activity Fees | 192 | 192 | 192 | 32 | 32 | 32 |
| Technology Fee | 174 | 174 | 174 | 174 | 174 | 174 |
| Transit Fee | 178 | 178 | 178 | 178 | 178 | 178 |
| Graduate Matriculation Fee | - | - | - | 84 | 84 | 84 |
| Total, Commuting Student | \$ 19,434 | \$ 42,102 | \$ 28,452 | \$ 21,262 | \$ 43,174 | \$ 32,158 |
| Housing | 7,436 | 7,436 | 7,436 | 9,066 | 9,066 | 9,066 |
| Dining | 6,186 | 6,186 | 6,186 | 6,186 | 6,186 | 6,186 |
| Total, Housing Student | \$ 13,622 | \$ 13,622 | \$ 13,622 | \$ 15,252 | \$ 15,252 | \$ 15,252 |
| Total On-Campus Student | \$ 33,056 | \$ 55,724 | \$ 42,074 | \$ 36,514 | \$ 58,426 | \$ 47,410 |

| Regional Campus | Undergraduate | | |
|---------------------------------|------------------|------------------|------------------|
| | In-State | Out-of-State | NE Regional |
| Tuition (Approved Dec 2019) | \$ 15,672 | \$ 38,340 | \$ 24,690 |
| General University Fee | 118 | 118 | 118 |
| Infrastructure Maintenance Fee | 558 | 558 | 558 |
| Student Government | 70 | 70 | 70 |
| Technology Fee | 174 | 174 | 174 |
| Transit Fee | 48 | 48 | 48 |
| Total, Commuting Student | \$ 16,640 | \$ 39,308 | \$ 25,658 |

UConn

UNIVERSITY OF CONNECTICUT

**Town Hall Presentation posted at:
cfo.uconn.edu**

**Email questions to:
evpacfo@uconn.edu**

Appendix

Inflation

| Year | HEPI | CPI | National Rental |
|------|------|-------|-----------------|
| 2013 | 1.6% | 1.50% | 2.70% |
| 2014 | 3.0% | 1.60% | 5.62% |
| 2015 | 2.0% | 0.10% | 3.58% |
| 2016 | 1.3% | 1.30% | 6.63% |
| 2017 | 3.4% | 2.10% | 4.69% |
| 2018 | 2.9% | 2.40% | 2.61% |
| 2019 | 2.5% | 1.80% | 5.63% |
| 2020 | 2.0% | 1.20% | 16.60% |
| 2021 | 2.7% | 4.80% | 13.50% |

| | | | |
|------------------|---------------|---------------|---------------|
| FY17-FY21 | 10.52% | 10.56% | 43.45% |
|------------------|---------------|---------------|---------------|

Historical Rate Increases

| Fiscal Year | Housing | Dining | Total | Increase |
|-----------------|---------|---------|----------|----------|
| FY13 | \$6,096 | \$5,284 | \$11,380 | 2.99% |
| FY14 | \$6,278 | \$5,444 | \$11,722 | 3.01% |
| FY15 | \$6,466 | \$5,608 | \$12,074 | 3.00% |
| FY16 | \$6,660 | \$5,514 | \$12,174 | 0.83% |
| FY17 | \$6,660 | \$5,514 | \$12,174 | 0.00% |
| FY18 | \$6,838 | \$5,676 | \$12,514 | 2.79% |
| FY19 | \$7,028 | \$5,846 | \$12,874 | 2.88% |
| FY20 | \$7,238 | \$6,020 | \$13,258 | 2.98% |
| FY21 | \$7,238 | \$6,020 | \$13,258 | 0.00% |
| FY22 | \$7,238 | \$6,020 | \$13,258 | 0.00% |
| FY23 (Proposed) | \$7,436 | \$6,186 | \$13,622 | 2.75% |

| | | | |
|------------------|--------------|--------------|--------------|
| FY17-FY21 | 8.68% | 9.18% | 8.90% |
|------------------|--------------|--------------|--------------|

Historical Rate Increases - GUF UG Storrs

| Fiscal Year | GUF (other) | SHaW | Student Recreation | Total | Increase |
|-----------------|-------------|-------|--------------------|---------|----------|
| FY13 | \$1,776 | | | \$1,776 | 2.99% |
| FY14 | \$1,848 | | | \$1,848 | 4.05% |
| FY15 | \$1,914 | | | \$1,914 | 3.57% |
| FY16 | \$1,914 | | | \$1,914 | 0.00% |
| FY17 | \$1,914 | | | \$1,914 | 0.00% |
| FY18 | \$1,914 | | | \$1,914 | 0.00% |
| FY19 | \$1,334 | \$580 | | \$1,914 | 0.00% |
| FY20 | \$1,380 | \$580 | \$500 | \$2,460 | 28.53% |
| FY21 | \$1,380 | \$580 | \$500 | \$2,460 | 0.00% |
| FY22 | \$1,380 | \$636 | \$500 | \$2,516 | 2.28% |
| FY23 (Proposed) | \$1,474 | \$686 | \$500 | \$2,660 | 5.72% |

| | | | | |
|------------------|--------------|--|--|---------------|
| FY17-FY21 | 2.40% | | | 28.53% |
|------------------|--------------|--|--|---------------|

Other Institutional Fees - UG Storrs

| Fiscal Year | IMF | Tech Fee | Transit Fee | Total | Increase |
|-----------------|-------|----------|-------------|-------|----------|
| FY13 | \$454 | \$120 | \$100 | \$674 | 2.99% |
| FY14 | \$468 | \$150 | \$110 | \$728 | 8.01% |
| FY15 | \$468 | \$150 | \$120 | \$738 | 1.37% |
| FY16 | \$468 | \$150 | \$120 | \$738 | 0.00% |
| FY17 | \$468 | \$150 | \$120 | \$738 | 0.00% |
| FY18 | \$468 | \$150 | \$120 | \$738 | 0.00% |
| FY19 | \$468 | \$150 | \$160 | \$778 | 5.42% |
| FY20 | \$468 | \$150 | \$160 | \$778 | 0.00% |
| FY21 | \$468 | \$150 | \$160 | \$778 | 0.00% |
| FY22 | \$468 | \$150 | \$168 | \$786 | 1.03% |
| FY23 (Proposed) | \$558 | \$174 | \$178 | \$910 | 15.78% |

| | | | | |
|------------------|--------------|--------------|---------------|--------------|
| FY17-FY21 | 0.00% | 0.00% | 33.33% | 5.42% |
|------------------|--------------|--------------|---------------|--------------|

INFORMATIONAL ITEMS

University of Connecticut Department of Human Resources
Hires Processed from March 7, 2022 to April 4, 2022
Presented to the Board of Trustees for Information on Professional Employees

| NAME | TITLE | DEPARTMENT | DATE |
|---------------------------|--------------------------------|--------------------------------|-------------|
| Ali, Tabassum | Student Clinical MHS Manager | Student Health and Wellness | 4/8/2022 |
| Alton, Jeffrey R | Student Services Prog Assist 2 | Asian American Cultural Center | 3/25/2022 |
| Bilodeau, Kelley R | Admin Program Support 2 | Research | 3/25/2022 |
| Dimberg, Allison M | Ed Program Assistant 1 | Psychological Sciences | 3/25/2022 |
| Er, Gulizar | Financial Assistant 1 | Agriculture,Health,Natural Rcs | 3/25/2022 |
| Fetter, Karl C | Postdoctoral Research Assoc | Ecology and Evolutionary Bio | 3/11/2022 |
| Grace, Michelle | Specialist IA | Athletics MI Football | 3/25/2022 |
| Heon, Montana M | Financial Assistant 1 | Fine Arts | 3/25/2022 |
| LeClair, Jessica H | Asst Coop Ext Edu | Department of Extension | 4/8/2022 |
| Letot, John R | IT Project Manager 2 | Information Technology Svcs | 3/25/2022 |
| Liebscher, Ryan J | Facilities Manager 1 | CLAS Facility Services | 3/25/2022 |
| Mackin, Janesa | Admin Program Support 1 | UTC Inst Advanced Systems Engr | 4/8/2022 |
| Masood, Ahmer M | Computer Support Specialist 2 | Student Affairs Info Tech | 4/8/2022 |
| McManus, Erin M | Admin Program Support 3 | Students with Disabilities Ctr | 3/25/2022 |
| Mowbray, Santana K | Student Services Prog Coord | Business | 3/25/2022 |
| Moylan, Heather M | Editor 2 | Liberal Arts and Sciences | 3/25/2022 |
| Perera, Porege Lalanthi R | Software Developer 1 | CLAS Information Technology | 3/25/2022 |
| Peterson, Cole | Specialist IA | Athletics MI Football | 3/25/2022 |
| Quigley, Emily R | Media Producer 1 | Athletics Marketing | 3/25/2022 |
| Redeker, Nancy S | Professor | Nursing Instruct and Research | 3/11/2022 |
| Reid, Eloise | Research Asst 2 | CT Inst Resilience and Adapt | 4/8/2022 |
| Roston, Caitlin | Admin Program Support 2 | Bursar | 3/25/2022 |
| Warren, Chandler A | Software Developer 2 | Campus Technology Services | 3/25/2022 |

**University of Connecticut Department of Human Resources
Hires Processed from March 7, 2022 to April 4, 2022
Presented to the Board of Trustees for Information on Professional Employees**

| NAME | TITLE | DEPARTMENT | DATE |
|---------------|-----------------------------|--------------------------|-------------|
| Xiao, Lixiang | Financial Assistant 1 | Student Activities | 3/25/2022 |
| Yang, Qing | Postdoctoral Research Assoc | Eversource Energy Center | 3/11/2022 |

**University of Connecticut Department of Human Resources
 Separations Processed from March 7, 2022 to April 4, 2022
 Presented to the Board of Trustees for Information on Professional Employees**

| NAME | TITLE | SEPARATION REASON | DEPARTMENT | DATE |
|----------------------|-------------------------------|--------------------------|--------------------------------|-------------|
| Brangan, Kyle P | Research Asst 1 | Separation | CT Transportation Institute | 3/25/2022 |
| Bravo-Ureta, Boris E | Professor | Retirement | Agricultural and Resource Econ | 3/1/2022 |
| Bray, Jade | Mental Health Clinician | Separation | Student Health and Wellness | 3/19/2022 |
| Brehant, Therese M | Finance Manager 1 | Retirement | Environmental Sci and Engr Ctr | 3/1/2022 |
| Brome, Charles A | Plan Dsgn Const Project S Mgr | Separation | Planning, Design and Construct | 3/1/2022 |
| Buccheri, Christina | Admin Program Support 1 | Separation | Athletics | 3/25/2022 |
| Capriotti, Martina | Postdoctoral Research Assoc | Separation | Marine Sciences | 3/5/2022 |
| Carlin, Linda L | Admin Program Support 3 | Separation | Nursing | 3/22/2022 |
| Carlson, Benjamin E | IT Team Lead 2 | Separation | Law Library and Technology | 3/19/2022 |
| Carr, Kristen J | Student Services Prog Coord | Separation | Student Activities | 3/4/2022 |
| Desjardin, Shelly | Ed Program Assistant 1 | Retirement | CT Transportation Institute | 3/1/2022 |
| Fry, Vicki | U Staff Professional 3 | Separation | Human Resources Operations | 3/25/2022 |
| Godbout, Sylvie M | Financial Assistant 2 | Retirement | Student Activities | 3/1/2022 |
| Golden, Lisa | Laboratory Assistant | Separation | Plant Sci and Landscape Arch | 2/12/2022 |
| Goldstein, Sarah | IT Team Lead 2 | Separation | UConn Library | 3/2/2022 |
| Hanlon, Suzanne A | Financial Aid Officer | Separation | Financial Aid | 3/3/2022 |
| Hashimoto, Masako | Career Consultant | Separation | MS BAPM | 3/5/2022 |
| Hopson, James R | Admissions Officer 3 | Retirement | Admissions | 3/1/2022 |
| Joe, Errin | Specialist IA | Separation | Athletics MI Football | 3/24/2022 |
| Kruger, Eric A | Executive Director | Separation | Facilities Trade Services | 3/11/2022 |
| Langevin, Shelby | Financial Assistant 1 | Separation | Student Activities | 3/11/2022 |
| Larkin, Jamie | Admin Program Support 2 | Separation | Student Union | 3/11/2022 |
| LaRosa, Frank | Assoc Vice President | Death | Audit and Mgmt Advisory Svcs | 2/16/2022 |

**University of Connecticut Department of Human Resources
 Separations Processed from March 7, 2022 to April 4, 2022
 Presented to the Board of Trustees for Information on Professional Employees**

| NAME | TITLE | SEPARATION REASON | DEPARTMENT | DATE |
|----------------------|-----------------------------|--------------------------|------------------------------|-------------|
| Li, Lu | Postdoctoral Research Assoc | Separation | Materials Science Institute | 3/16/2022 |
| Mannaa, Ossama | Postdoctoral Research Assoc | Separation | Mechanical Engineering | 3/2/2022 |
| McCardell, Grant | Postdoctoral Research Assoc | Separation | Marine Sciences | 3/1/2022 |
| Messina, Kristin | Publicity/Marketing Admin | Separation | InCHIP Rudd Center | 3/25/2022 |
| Mills, Carolyn V | Librarian 4 | Retirement | UConn Library | 3/1/2022 |
| Milvae, Robert A | Assoc Professor | Death | Animal Science | 3/22/2022 |
| Nduati, Andrew S | Ed Program Assistant 1 | Separation | Orientation Services | 2/25/2022 |
| Nedjoika, Dianne I | Business Ops Specialist 3 | Retirement | Design and Document Prod Ctr | 3/1/2022 |
| Shrestha, Bikash | Postdoctoral Research Assoc | Separation | Ecology and Evolutionary Bio | 3/1/2022 |
| Sneeden, Brian A | Visiting Instructor | Separation | Lit, Cultures and Languages | 3/1/2022 |
| Starkweather, Angela | Assoc Dean & Professor | Separation | Nursing | 3/1/2022 |
| Taylor, Cherie L | Admin Program Support 3 | Retirement | Office of Sustainability | 3/1/2022 |
| Venters, Ravon M | Postdoctoral Research Assoc | Separation | Mechanical Engineering | 3/14/2022 |

COMMITTEE AGENDAS

AGENDA

Meeting of the
BUILDINGS, GROUNDS AND ENVIRONMENT COMMITTEE
April 12, 2022 at 10:00 a.m.
University of Connecticut

Meeting held by Telephone

Public Call In Number:
(415) 655-0002 US Toll
Access Code: 2620 777 8566

Public Access Link: <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **10:00 a.m.**

1. Public Participation (limited to agenda items) *

* If members of the public wish to address the Committee during the Public Participation portion of the meeting, limited to agenda items, you must submit a request in writing 30 minutes prior to the start of the meeting (by 9:30 a.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.

2. Executive Session (*As Needed*)

APPROVAL ITEM:

TAB

3. Approval of the Minutes of the Buildings, Grounds and Environment Committee Meeting of November 30, 2021, as circulated. 1

PRESENTATION/DISCUSSION ITEMS:

4. Office of Construction Assurance 2
➤ Presenter: David Hook, Construction Auditor
5. UConn Health Updates, Facilities Development and Operations 3
➤ Presenter: George Karsanow, Interim Associate Vice President for UConn Health Campus Planning, Design & Construction
6. University Business Services – Capital Projects and Facilities Procurement (CPFP) Operational Activities and Organizational Improvements 4
➤ Presenter: Joseph Thompson, Associate Vice President of University Business Services and Chief Procurement Officer

7. Project Updates ~ Storrs Based Programs 5
 ➤ Presenter: Laura Cruickshank, Associate Vice President for University Planning, Design and Construction

Projects Reviewed by BGE and to be presented to Financial Affairs on 04/26/22:

| <u>STORRS BASED PROGRAMS</u> | <u>Phase</u> | <u>Budget</u> | |
|---|---------------|---------------|----|
| Alumni Residence Halls Roof Replacement project | Final | \$9,500,000 | 6 |
| Von Der Mehden Recital Hall Roof Restoration | Final | \$1-1.5M | 7 |
| North Eagleville Road and Discovery Drive Intersection Improvements | Revised Final | \$3,000,000 | 8 |
| Main Campus Substation Switchgear Relay Replacement | Revised Final | \$592,000 | 9 |
| Facilities Operations Building Merger of Parking Services | Revised Final | \$682,000 | 10 |
| Andover Infrastructure and Software Upgrade Phases I, II & III | Final | \$3,346,000 | 11 |

| <u>UCONN HEALTH BASED PROGRAMS</u> | <u>Phase</u> | <u>Budget</u> | |
|---|--------------|---------------|----|
| 836 Hopmeadow Street, Simsbury Clinical Practice Relocation | Final | \$4,297,000 | 12 |

INFORMATION ITEMS:

8. Summary of Individual Change Orders Greater Than 3% of Project Cost (Storrs based projects) 13
9. Status of Code Correction Projects 14
 ➤ Construction Management Oversight Committee Quarterly Code Correction Status Report – Code Exception Report
 ➤ Quarterly Construction Status Report, Period Ending December 31, 2021
https://updc.uconn.edu/wp-content/uploads/sites/1525/2022/01/UConn_Quarterly_Construction_Status_Report_12312021_web.pdf
10. Capital Projects Status Report ~ as of March 30, 2022
<https://bpir.uconn.edu/wp-content/uploads/sites/1441/2022/03/Construction-Status-Report-3.30.22.pdf>

11. Other Business

12. Adjournment

AGENDA

Meeting of the
CONSTRUCTION MANAGEMENT OVERSIGHT COMMITTEE (CMOC)
April 12, 2022 at 10:00 a.m.
University of Connecticut

Meeting held by Telephone

Public Call In Number:
(415) 655-0002 US Toll
Access Code: 2620 777 8566

Livestream: <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **10:00 a.m.**

1. Public Participation (limited to agenda items)*
* If members of the public wish to address the Committee during the Public Participation portion of the meeting, limited to agenda items, you must submit a request in writing 30 minutes prior to the start of the meeting (by 9:30 a.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.
2. Construction Management Oversight Committee Membership
3. Executive Session (*As Needed*)
4. Adjournment

Telephone Meeting

**University of Connecticut Board of Trustees
Institutional Advancement Committee**

Monday, April 11, 2022 at 1:00 p.m.

AGENDA

Meeting held by Telephone

Public Call-In Number:

(415) 655-0002 US Toll

Access Code: 2620 971 7912 # #

Public Access Link:

<http://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website

<https://boardoftrustees.uconn.edu/> *within seven days of the meeting.)*

1. Public Participation*Dr. Dennis-LaVigne
*If members of the public wish to address the Committee during the Public Participation portion of the meeting, you must submit a request in writing 30 minutes prior to the start of the meeting (by 12:30 p.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.
2. Acceptance of February 8, 2022 Meeting Minutes.....Dr. Dennis-LaVigne
Attachment 1
3. Naming ResolutionsMr. Lemon
Attachment 2
 - Modification of United Technologies Engineering Building
 - Modification of United Technologies Naming Recommendations
4. Legislative Update.....Ms. Lombardo
5. UConn Foundation / Alumni / Communications Update.....Ms. Cotton Kelly & Mr. Lemon
6. Enrollment Planning and Management Report.....Mr. Fuerst
7. University Communications Update.....Mr. Kendig
Attachment 3
8. Other Business
9. Executive Session (as needed)
10. Adjournment

TELEPHONE MEETING

UNIVERSITY OF CONNECTICUT BOARD OF TRUSTEES

STUDENT LIFE COMMITTEE

April 13, 2022, at 4:00 p.m.

AGENDA

Meeting held by Telephone

Public Call-In Number:
(415) 655-0002 US Toll
Access Code: 2621 483 9550

Public Access Link:
<http://ait.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

1. Call to Order
2. Public Participation*
* If members of the public wish to address the Committee during the Public Participation portion of the meeting, you must submit a request in writing 30 minutes prior to the start of the meeting (by 3:30 p.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.
3. Approval of the Minutes of the Student Life Committee Meeting of February 16, 2022
4. Student Trustee Reports
5. UConn Praxis Discussion
6. President's Task Force on Combatting Sexual Violence and Supporting our Students
<https://president.uconn.edu/communications/combating-sexual-violence-supporting-our-students/>
7. Spring Weekend Update
8. Other Business
9. Executive Session (as needed)
10. Adjournment

Academic Affairs

Board of Trustees
ACADEMIC AFFAIRS COMMITTEE
University of Connecticut
Tuesday, April 26, 2022
1:00 p.m.

Meeting held by Telephone

Public Call-In Number:

(415) 655-0002 US Toll

Access Code: 2623 478 8714

Public Access Link:

<http://ait.uconn.edu/bot>

*(A recording of the meeting will be posted on the Board website
<https://boardoftrustees.uconn.edu/> within seven days of the meeting.)*

Call to order at **1:00 p.m.**

1. Public Participation*

* If members of the public wish to address the Committee during the Public Participation portion of the meeting, you must submit a request in writing 30 minutes prior to the start of the meeting (by 12:30 p.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.

PRESENTATIONS:

2. Academic Affairs Update
3. Test Optional Pilot Update

- Nathan Fuerst, Vice President for Enrollment, Planning & Management
- Morgaen Donaldson, Associate Dean for Research, Philip E. Austin Endowed Chair, Neag School of Education

ATTACHMENT

I

ACTION ITEMS:

4. Minutes of the Academic Affairs Committee Meeting of March 29, 2022 II
5. Minutes of the Joint Academic Affairs & Research, Entrepreneurship and Innovation Committee Meeting of March 23, 2022 III
6. Recommendations for Designation as Board of Trustees Distinguished Professors, Academic Year 2021-2022 8
7. Tenure at Hire 9
8. Promotion and Tenure 10
9. Designation of Emeritus Status 11

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| 10. Sabbatical Leave Recommendations | 12 |
| 11. Appointment of Professor Cuihong Li to the Robert Cizik Chair in Manufacturing and Technology Management in the School of Business | 13 |
| 12. Appointment of Professor Robert Day to the GE Capital Professor in Business in the School of Business | 14 |
| 13. Appointment of Professor Xinxin Li to the Treibick Family Chair in the School of Business | 15 |
| 14. Reappointment of Professor Mathew Singer to the Alan R. Bennett Honors Professorship in Political Science in the College of Liberal Arts and Sciences | 16 |
| 15. Undergraduate Major in Environmental and Natural Resource Economics (College of Agriculture, Health and Natural Resources) | 17 |
| 16. Undergraduate Major in Economics of Sustainable Development and Management (College of Agriculture, Health and Natural Resources) | 18 |
| 17. Proposed Changes to the <i>By-Laws of the University of Connecticut</i> | |
| • Article XII – The Institutes and Centers in Academic Affairs | 19 |
| • Article XIV.K – Retirement | 20 |
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INFORMATIONAL ITEMS:

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| 18. Academic Program Inventory | A |
| 19. Tenure Track Reappointments | B |

ATTACHMENT A

April 27, 2022

TO: Members of the Board of Trustees

FROM: Carl W. Lejuez, Ph.D.
Provost and Executive Vice President for Academic Affairs

RE: Academic Program Inventory



BACKGROUND:

The Office of Higher Education maintains an inventory of approved academic programs offered by public and independent colleges and universities in Connecticut. Those listings are available to the general public through the Office's web site and provide the most accurate up-to-date information about programs of study in our state.

The information on the Inventory of Approved Academic programs is an important resource and is used to convey educational information to a broad range of constituencies, both in Connecticut and across the country. Additionally, in order for veterans to receive their earned educational benefits, they must be enrolled in a program that is accredited.

The following non-substantive changes and updates are provided to the Board for informational purposes.

Non-Substantive Changes and Updates:

- Name change from Master of Fine Arts in Digital Media and Design *to* Master of Fine Arts in Digital Media Design
- Name change from Master of Arts in Digital Media and Master *to* Bachelor of Arts in Digital Media Design
- Concentration name change: MA, Ph.D. and 6th Year Certificate in Educational Psychology from Cognition Instruction and Learning Technology concentration *to* Learning Sciences

ATTACHMENT B

UNIVERSITY OF CONNECTICUT
TENURE TRACK REAPPOINTMENTS
PRESENTED TO THE BOARD OF TRUSTEES FOR INFORMATION - April 27, 2022

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|--------------------------|---------------------|--|---|
| Andersen, Catherine | Associate Professor | Nutritional Sciences | Agriculture, Health and Natural Resources |
| Blackman Carr, Loneke | Assistant Professor | Nutritional Sciences | Agriculture, Health and Natural Resources |
| Brandt, Jessica | Assistant Professor | Natural Resources and the Environment | Agriculture, Health and Natural Resources |
| Choi, Sangyong | Assistant Professor | Nutritional Sciences | Agriculture, Health and Natural Resources |
| Colon-Semenza, Cristina | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Connolly, Cristina | Assistant Professor | Agricultural and Resource Economics | Agriculture, Health and Natural Resources |
| Cooksey Stowers, Kristen | Assistant Professor | Allied Health Sciences | Agriculture, Health and Natural Resources |
| Earp, Jacob | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Fragomeni, Breno | Assistant Professor | Animal Science | Agriculture, Health and Natural Resources |
| Fragomeni, Mariana | Assistant Professor | Plant Science and Landscape Architecture | Agriculture, Health and Natural Resources |
| Glaviano, Neal | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Harrison, Steven | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Knighton, James | Assistant Professor | Natural Resources and the Environment | Agriculture, Health and Natural Resources |
| Kwon, Oh Sung | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Lee, Dong-Hun | Assistant Professor | Pathobiology and Veterinary Science | Agriculture, Health and Natural Resources |
| McCaffery, Jeanne | Associate Professor | Allied Health Sciences | Agriculture, Health and Natural Resources |
| Mishra, Neha | Assistant Professor | Pathobiology and Veterinary Science | Agriculture, Health and Natural Resources |
| Park, Sohyun | Assistant Professor | Plant Science and Landscape Architecture | Agriculture, Health and Natural Resources |
| Shrestha, Roman | Assistant Professor | Allied Health Sciences | Agriculture, Health and Natural Resources |
| Srinivasan, Sudha | Assistant Professor | Kinesiology | Agriculture, Health and Natural Resources |
| Steinbach, Sandro | Assistant Professor | Agricultural and Resource Economics | Agriculture, Health and Natural Resources |
| Tao, Haiying | Assistant Professor | Plant Science and Landscape Architecture | Agriculture, Health and Natural Resources |
| Upadhyay, Abhinav | Assistant Professor | Animal Science | Agriculture, Health and Natural Resources |
| Xu, Ran | Assistant Professor | Allied Health Sciences | Agriculture, Health and Natural Resources |
| Zhu, Zhe | Assistant Professor | Natural Resources and the Environment | Agriculture, Health and Natural Resources |
| Bai, Miao | Assistant Professor | Operations and Information Management | Business |
| Bao, Weining | Assistant Professor | Marketing | Business |
| Brown, Stephen | Assistant Professor | Accounting | Business |
| Cardonha, Carlos | Assistant Professor | Operations and Information Management | Business |
| Chen, Wei | Assistant Professor | Accounting | Business |
| Coles, Ryan | Assistant Professor | Management | Business |
| Deng, Yao | Assistant Professor | Finance | Business |

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|-------------------------|---------------------|---------------------------------------|------------------------------|
| Gao, Meng | Assistant Professor | Finance | Business |
| Hock, Stefan | Assistant Professor | Marketing | Business |
| Kan, Christina | Assistant Professor | Marketing | Business |
| Liang, Chen | Assistant Professor | Operations and Information Management | Business |
| Liu, Jing | Assistant Professor | Finance | Business |
| Lou, Bowen | Assistant Professor | Operations and Information Management | Business |
| Lu, Tao | Assistant Professor | Operations and Information Management | Business |
| Murphy, Francis | Assistant Professor | Accounting | Business |
| Murphy, Shane | Assistant Professor | Finance | Business |
| Oh, Kyoungjo | Assistant Professor | Management | Business |
| Peng, Jing | Assistant Professor | Operations and Information Management | Business |
| Rheinhardt, Alexandra | Assistant Professor | Management | Business |
| Tran, Anh | Assistant Professor | Finance | Business |
| Vakil, Tara | Assistant Professor | Accounting | Business |
| Van de Minne, Alexander | Assistant Professor | Finance | Business |
| Xu, Nina | Assistant Professor | Accounting | Business |
| Zheng, Xiang | Assistant Professor | Finance | Business |
| Zhou, Ying | Assistant Professor | Accounting | Business |
| Zou, Youli | Assistant Professor | Accounting | Business |
| Anglin, Kylie | Assistant Professor | Educational Psychology | Education |
| Brown, Tiffany | Assistant Professor | Educational Leadership | Education |
| Caemmerer, Jacqueline | Assistant Professor | Educational Psychology | Education |
| Chen, Chen | Assistant Professor | Educational Leadership | Education |
| Davidesco, Ido | Assistant Professor | Educational Psychology | Education |
| Filipiak, Danielle | Assistant Professor | Curriculum and Instruction | Education |
| Freidus, Alexandra | Assistant Professor | Educational Leadership | Education |
| Lynch, Kathleen | Assistant Professor | Educational Psychology | Education |
| Player, Grace | Assistant Professor | Curriculum and Instruction | Education |
| Shin, NaRi | Assistant Professor | Educational Leadership | Education |
| Aguiar, Derek | Assistant Professor | Computer Science & Engineering | Engineering |
| Almashaqbeh, Ghada | Assistant Professor | Computer Science & Engineering | Engineering |
| Beykal, Burcu | Assistant Professor | Chemical & Biomolecular Engineering | Engineering |
| Bilal, Osama | Assistant Professor | Mechanical Engineering | Engineering |
| Biyikli, Necmi | Assistant Professor | Electrical & Computer Engineering | Engineering |
| Carbone, Francesco | Assistant Professor | Mechanical Engineering | Engineering |
| Cerrai, Diego | Assistant Professor | Civil & Environmental Engineering | Engineering |
| Ding, Caiwen | Assistant Professor | Computer Science & Engineering | Engineering |

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|-----------------------------|---------------------|-------------------------------------|------------------------------|
| Dori-Hacohen, Shiri | Assistant Professor | Computer Science & Engineering | Engineering |
| Dutta, Abhishek | Assistant Professor | Electrical & Computer Engineering | Engineering |
| Filipovska, Monika | Assistant Professor | Civil & Environmental Engineering | Engineering |
| Frame, Lesley | Assistant Professor | Materials Science & Engineering | Engineering |
| Han, Martin | Associate Professor | Biomedical Engineering | Engineering |
| He, Suining | Assistant Professor | Computer Science & Engineering | Engineering |
| Imani, Farhad | Assistant Professor | Mechanical Engineering | Engineering |
| Jankovic, Jasna | Assistant Professor | Materials Science & Engineering | Engineering |
| Kang, SeungYeon | Assistant Professor | Mechanical Engineering | Engineering |
| Kim, Kyungjin | Assistant Professor | Mechanical Engineering | Engineering |
| Krawec, Walter | Assistant Professor | Computer Science & Engineering | Engineering |
| Matheou, Georgios | Assistant Professor | Mechanical Engineering | Engineering |
| Miao, Fei | Assistant Professor | Computer Science & Engineering | Engineering |
| Morgan, Kristin | Assistant Professor | Biomedical Engineering | Engineering |
| Nkounkou, Brittany | Assistant Professor | Computer Science & Engineering | Engineering |
| Ortalan, Volkan | Associate Professor | Materials Science & Engineering | Engineering |
| Pena Mendez, Malaquias | Associate Professor | Civil & Environmental Engineering | Engineering |
| Poludnenko, Alexei | Associate Professor | Mechanical Engineering | Engineering |
| Posada-Quintera, Hugo | Assistant Professor | Biomedical Engineering | Engineering |
| Shahbazmohamadi, Sina | Assistant Professor | Biomedical Engineering | Engineering |
| Song, Dongjin | Assistant Professor | Computer Science & Engineering | Engineering |
| Stuber, Matthew | Assistant Professor | Chemical & Biomolecular Engineering | Engineering |
| Tarakanova, Anna | Assistant Professor | Mechanical Engineering | Engineering |
| Vanden Berg-Foels, Wendy S. | Assistant Professor | Biomedical Engineering | Engineering |
| Wang, Xueju (Sophie) | Assistant Professor | Materials Science & Engineering | Engineering |
| Wang, Zongjie | Assistant Professor | Electrical & Computer Engineering | Engineering |
| Xu, Hongyi | Assistant Professor | Mechanical Engineering | Engineering |
| Yang, Qian | Assistant Professor | Computer Science & Engineering | Engineering |
| Zhang, Wei | Assistant Professor | Computer Science & Engineering | Engineering |
| Zhang, Yi | Assistant Professor | Biomedical Engineering | Engineering |
| Zhu, Jin | Assistant Professor | Civil & Environmental Engineering | Engineering |
| Zhu, Yuanyuan | Assistant Professor | Materials Science & Engineering | Engineering |
| Acevedo, Stefanie | Assistant Professor | Music | Fine Arts |
| Athens, Elizabeth | Assistant Professor | Art & Art History | Fine Arts |
| Benson, Clare | Assistant Professor | Art & Art History | Fine Arts |
| Cassano, Heather | Assistant Professor | Digital Media & Design | Fine Arts |
| Coltrain, James | Assistant Professor | Digital Media & Design | Fine Arts |

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|---------------------------|---------------------|------------------------------------|------------------------------|
| Degges, Douglas | Assistant Professor | Art & Art History | Fine Arts |
| Falconi, Jose | Assistant Professor | Art & Art History | Fine Arts |
| Foh, Julie | Assistant Professor | Dramatic Arts | Fine Arts |
| Guo, Miao | Assistant Professor | Digital Media & Design | Fine Arts |
| Harper, Steve | Assistant Professor | Digital Media & Design | Fine Arts |
| Huang, Sue | Assistant Professor | Digital Media & Design | Fine Arts |
| Larned, Emily | Assistant Professor | Art & Art History | Fine Arts |
| Lindemann, Anna | Assistant Professor | Digital Media & Design | Fine Arts |
| Moore, Kathryn | Assistant Professor | Art & Art History | Fine Arts |
| Olschan, Samantha | Assistant Professor | Digital Media & Design | Fine Arts |
| Ozdemir, Tanju | Assistant Professor | Digital Media & Design | Fine Arts |
| Sancomb, Christopher | Assistant Professor | Art & Art History | Fine Arts |
| Scapetis-Tycer, Jennifer | Assistant Professor | Dramatic Arts | Fine Arts |
| Shao, Sophie | Assistant Professor | Music | Fine Arts |
| Smith, Andre | Assistant Professor | Music | Fine Arts |
| Woodward, Alexander | Assistant Professor | Dramatic Arts | Fine Arts |
| de Perio Wittman, Jessica | Associate Professor | | Law |
| Humber, Nadiyah | Associate Professor | | Law |
| Pantin, Travis | Associate Professor | | Law |
| VanCleave, Anna | Associate Professor | | Law |
| Zubrzycki, Carleen | Associate Professor | | Law |
| Acebo, Nathan | Assistant Professor | Anthropology | Liberal Arts and Sciences |
| Aksenov, Alexander | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Amador, Emma | Assistant Professor | History | Liberal Arts and Sciences |
| Andrews, Talbot | Assistant Professor | Political Science | Liberal Arts and Sciences |
| Angles-Alcazar, Daniel | Assistant Professor | Physics | Liberal Arts and Sciences |
| Battersby, Cara | Assistant Professor | Physics | Liberal Arts and Sciences |
| Booten, Kyle | Assistant Professor | English | Liberal Arts and Sciences |
| Brooks, Nina | Assistant Professor | Public Policy | Liberal Arts and Sciences |
| Burton, Christopher | Assistant Professor | Geography | Liberal Arts and Sciences |
| Carpentieri, Nicola | Assistant Professor | Literatures, Cultures, & Languages | Liberal Arts and Sciences |
| Chaney, Kimberly | Assistant Professor | Psychological Sciences | Liberal Arts and Sciences |
| Chen, Jacqueline | Assistant Professor | Psychological Sciences | Liberal Arts and Sciences |
| Chen, Xiang (Peter) | Assistant Professor | Geography | Liberal Arts and Sciences |
| Choi, Sung Hoon | Assistant Professor | Economics | Liberal Arts and Sciences |
| Comay del Junco, Elena | Assistant Professor | Philosophy | Liberal Arts and Sciences |
| Crawford, Amanda | Assistant Professor | Journalism | Liberal Arts and Sciences |

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|-------------------------|---------------------|-------------------------------------|------------------------------|
| Dhillon, Carla | Assistant Professor | Sociology | Liberal Arts and Sciences |
| Erceg, Jelena | Assistant Professor | Molecular and Cell Biology | Liberal Arts and Sciences |
| Evers, Miles | Assistant Professor | Political Science | Liberal Arts and Sciences |
| Faesi, Christopher | Assistant Professor | Physics | Liberal Arts and Sciences |
| Feng, Ran | Assistant Professor | Geography | Liberal Arts and Sciences |
| Fosdick, Julie | Assistant Professor | Geosciences | Liberal Arts and Sciences |
| Fulger, Aurel | Assistant Professor | Mathematics | Liberal Arts and Sciences |
| Gabriel, Dexter | Assistant Professor | History | Liberal Arts and Sciences |
| Garr-Schultz, Alexandra | Assistant Professor | Psychological Sciences | Liberal Arts and Sciences |
| Gilmore, Kerry | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Granby, Martine | Assistant Professor | Journalism | Liberal Arts and Sciences |
| Gu, Yuwen | Assistant Professor | Statistics | Liberal Arts and Sciences |
| Hanlon, Stacy | Assistant Professor | Molecular and Cell Biology | Liberal Arts and Sciences |
| Heaslip, Aoife | Assistant Professor | Molecular and Cell Biology | Liberal Arts and Sciences |
| Hintz, Elizabeth | Assistant Professor | Communication | Liberal Arts and Sciences |
| Hird, Sara | Assistant Professor | Molecular and Cell Biology | Liberal Arts and Sciences |
| Hohman, James Nathan | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Jin, Luchang | Assistant Professor | Physics | Liberal Arts and Sciences |
| Jones, Briona | Assistant Professor | English | Liberal Arts and Sciences |
| Kalinowski, Jolaade | Assistant Professor | Human Development & Family Sciences | Liberal Arts and Sciences |
| Kienzler, Michael | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Kim, Yusun | Assistant Professor | Public Policy | Liberal Arts and Sciences |
| Knutie, Sarah | Assistant Professor | Ecology & Evolutionary Biology | Liberal Arts and Sciences |
| LaRusso, Maria | Assistant Professor | Human Development & Family Sciences | Liberal Arts and Sciences |
| Le, Anh-Thu | Assistant Professor | Physics | Liberal Arts and Sciences |
| Li, Sean | Assistant Professor | Mathematics | Liberal Arts and Sciences |
| Llanera, Tracy | Assistant Professor | Philosophy | Liberal Arts and Sciences |
| Lombardi, Caitlin | Assistant Professor | Human Development & Family Sciences | Liberal Arts and Sciences |
| Lupton, Robert | Assistant Professor | Political Science | Liberal Arts and Sciences |
| Malmendier, Andreas | Associate Professor | Mathematics | Liberal Arts and Sciences |
| Mani, Tomoyasu | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Maruyama, Hana | Assistant Professor | History | Liberal Arts and Sciences |
| Matassa, Catherine | Assistant Professor | Marine Sciences | Liberal Arts and Sciences |
| McAlhany, Joseph | Assistant Professor | History | Liberal Arts and Sciences |
| McCarron, Daniel | Assistant Professor | Physics | Liberal Arts and Sciences |
| Menrisky, Alexander | Assistant Professor | English | Liberal Arts and Sciences |
| Milligan-Myhre, Kathryn | Assistant Professor | Molecular and Cell Biology | Liberal Arts and Sciences |

| <u>NAME</u> | <u>TITLE</u> | <u>DEPARTMENT</u> | <u>SCHOOL/COLLEGE</u> |
|--------------------------|---------------------|--------------------------------------|------------------------------|
| Mingarelli, Chiara | Assistant Professor | Physics | Liberal Arts and Sciences |
| Mozeiko, Jennifer | Assistant Professor | Speech, Language, & Hearing Sciences | Liberal Arts and Sciences |
| Munoz Arbelaez, Santiago | Assistant Professor | History | Liberal Arts and Sciences |
| Newport, Melanie | Assistant Professor | History | Liberal Arts and Sciences |
| Orozco Mendoza, Elva | Assistant Professor | Political Science | Liberal Arts and Sciences |
| Ostroff, Linnaea | Assistant Professor | Physiology & Neurobiology | Liberal Arts and Sciences |
| Page, Tyler | Assistant Professor | Communication | Liberal Arts and Sciences |
| Paxton, Alexandra | Assistant Professor | Psychological Sciences | Liberal Arts and Sciences |
| Perkoski, Evan | Assistant Professor | Political Science | Liberal Arts and Sciences |
| Pryma, Jane | Assistant Professor | Sociology | Liberal Arts and Sciences |
| Quardokus, Rebecca | Assistant Professor | Chemistry | Liberal Arts and Sciences |
| Ritter, Patricia | Assistant Professor | Economics | Liberal Arts and Sciences |
| Rocha, Cesar | Assistant Professor | Marine Sciences | Liberal Arts and Sciences |
| Romero, Leonel | Assistant Professor | Marine Sciences | Liberal Arts and Sciences |
| Sarkar, Debapriya | Assistant Professor | English | Liberal Arts and Sciences |

Financial Affairs

AGENDA

Meeting of the
FINANCIAL AFFAIRS COMMITTEE
April 26, 2022, 10:00 a.m.
University of Connecticut

Meeting held by Telephone

Public Call In Number:
(415) 655-0002 US Toll
Access Code: 2621 872 9653

Public Access Link: <https://ait.uconn.edu/bot>

(A recording of the meeting will be posted on the Board website <https://boardoftrustees.uconn.edu/> within seven days of the meeting.)

Call to order at **10:00 a.m.**

1. Public Participation*

* If members of the public wish to address the Committee during the Public Participation Portion of the meeting, you must submit a request in writing 30 minutes prior to the start of the meeting (by 9:30 a.m.) to the following email address: BoardCommittees@uconn.edu. Please indicate your name, telephone number, and topic to be discussed. Per the University By-Laws, the Board may limit public comment. As an alternative, you may also submit your comments via email which will be shared with the Board.

2. Executive Session (*As Needed*)

ACTION ITEMS:

TAB

- | | |
|---|----|
| 3. Approval of the Minutes of the Financial Affairs Committee Meeting of March 29, 2022, as circulated. | A |
| 4. Contracts and Agreements for Approval | 1 |
| 5. Quali Financials Migration to the Cloud | 22 |
| 6. Fiscal Year 2023 Student Fees for the University of Connecticut, Storrs, and Regional Campuses | 23 |

CAPITAL PROJECT BUDGETS FOR APPROVAL:

STORRS BASED PROGRAMS

| | <u>Phase</u> | <u>Budget</u> | |
|---|---------------------|----------------------|---|
| 7. North Eagleville Road and Discovery Drive Intersection Improvements | Revised Final | \$3,000,000 | 2 |
| 8. Main Campus Substation Switchgear Relay Replacement AET 5P-14G SCADA | Revised Final | \$592,000 | 3 |
| 9. Facilities Operations Building Merger of Parking Services | Revised Final | \$682,000 | 4 |
| 10. Andover Infrastructure and Software Upgrade Phases I, II & III | Final | \$3,346,000 | 5 |

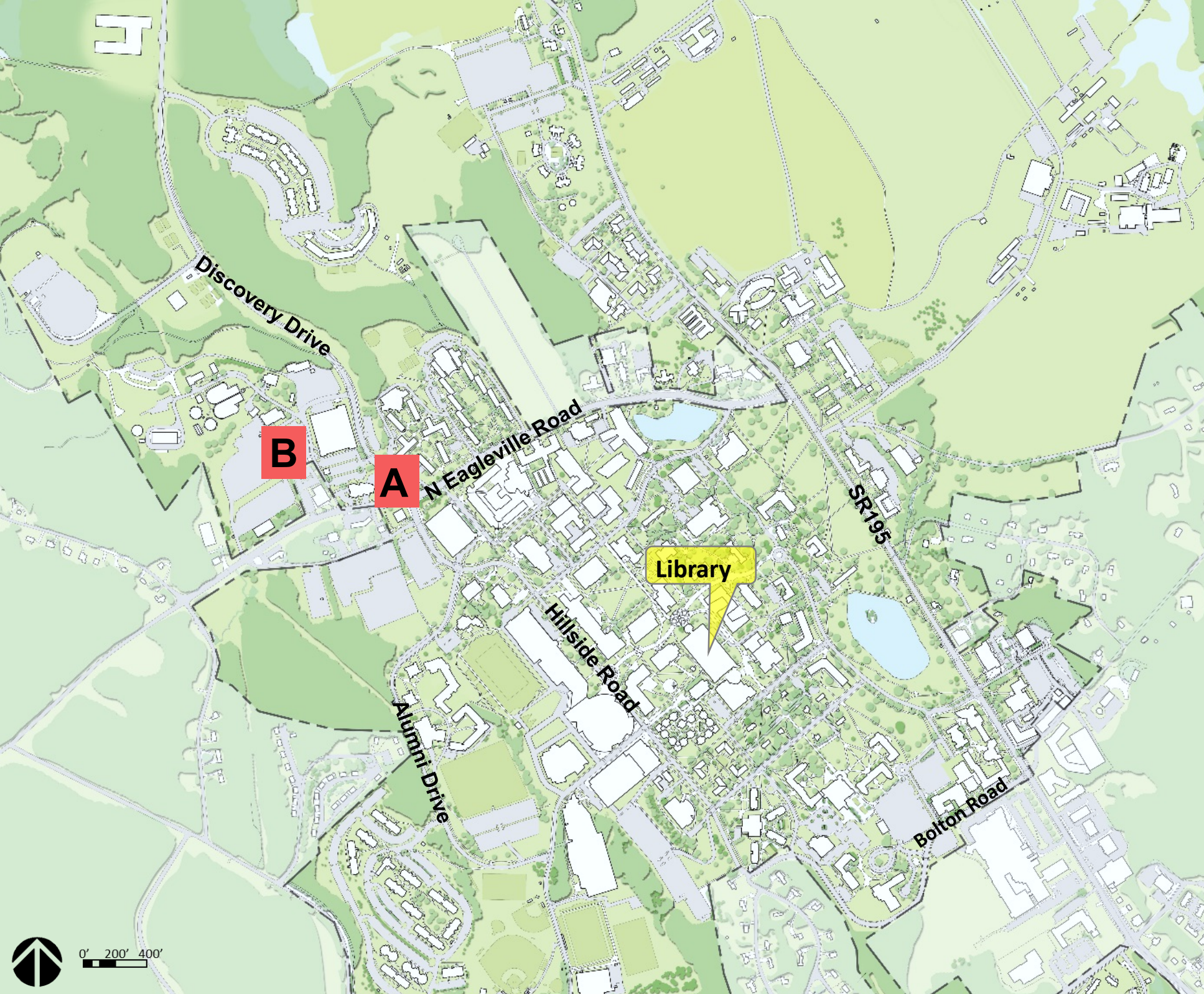
UCONN HEALTH BASED PROGRAMS

| | <u>Phase</u> | <u>Budget</u> | |
|---|---------------------|----------------------|---|
| 11. 836 Hopmeadow Street, Simsbury Clinical Practice Relocation | Final | \$4,297,000 | 6 |

INFORMATION ITEMS:

- | | |
|---|---|
| 12. Project Budget Map | B |
| 13. Contracts and Agreements for Information | C |
| 14. Construction Project Status Report: https://bpir.uconn.edu/wp-content/uploads/sites/1441/2022/04/Construction-Status-Report-4.27.22.pdf | |
| 15. Other Business | |
| 16. Adjournment | |

ATTACHMENT A



KEY TO PROJECTS

- Final / Revised Final
- A. North Eagleville Road and Discovery Drive Intersection Improvements
 - B. FACOPS Building- Merger of Parking Services
 - * Main Campus Substation Switchgear Relay Replacement AET 5P-14G SCADA
 - * Andover Infrastructure and Software Upgrade Phases I, II, and III

Design / Revised Design
None

Planning / Revised Planning
None

* *Note: Campus-Wide. Location not shown on map.*

ATTACHMENT B

**CONTRACT AGREEMENTS
FOR INFORMATION
April 27, 2022**

PROCUREMENT - NEW* FOR INFORMATION

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review, if applicable.*

FIXED FEE ARCHITECT SERVICES - BRIDGING ARCHITECT

| No. | Contractor | Contract No. | Approval Amount | Term | Fund Source | Program Director | Purpose |
|-----|-------------------------|--------------|-----------------|-----------------------|------------------|--|--|
| 1 | Sasaki Associates, Inc. | 300200 | \$4,797,940 | 02/24/22 - Completion | Multiple Sources | Joseph Thompson, Associate Vice President and Chief Procurement Officer | Provide architectural design services for South Campus Residence Hall Project No. 300200 located on the Storrs Campus. [Design Phase approved 12/08/21 - \$6,500,000] |

PROCUREMENT - AMENDMENTS* FOR INFORMATION

**The Administration is seeking approval to enter into contracts based on the material terms and conditions identified below, subject to final legal review, if applicable.*

FIBER OPTIC CABLES

| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
|-----|--------------------|----------------------|---|-------------------|------------------|---|-----------------------------------|-------------------|-------------------|--|
| 2 | Crown Castle Fiber | 20ITZ0021MA B-00-021 | \$150,000 <i>(Previous Contract Value \$510,000; Total New Contract Value \$660,000)</i> | 07/01/01-06/30/39 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$505,768 | \$123,862 | \$49,985 | Leasing of fiber optic cables for multiple facilities at all University campuses. Amend to increase contract value by \$150,000, for total new contract value of \$660,000. Contract term remains the same. Sourced through a State of Connecticut contract. Future extensions may be exercised at the discretion of the State. The \$150,000 requested will cover renewal costs for the upcoming fiscal year. |

INFORMATION TECHNOLOGY SOFTWARE, EQUIPMENT & SERVICES

| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
|-----|------------------|--------------|---|-------------------|------------------|---|-----------------------------------|-------------------|-------------------|--|
| 3 | Everbridge, Inc. | GS-35F-0692P | \$300,000 <i>(Previous Contract Value \$499,999; Total New Contract Value \$799,999)</i> | 07/19/04-07/18/24 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$468,113 | \$98,341 | \$98,341 | Information technology software, equipment and services for all University campuses. Amend to increase contract value by \$300,000, for total new contract value of \$799,999. Contract term remains the same. Sourced through a General Services Administration (GSA) governmental contract. Future extensions may be exercised by the government. The \$300,000 requested will cover software maintenance renewals for the mass notification software which is utilized by the University for weather and emergency alerts on all platforms. |

**CONTRACT AGREEMENTS
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| LONG DISTANCE TELEPHONE SERVICES | | | | | | | | | | |
|---|--------------------------|---------------|---|---------------------|------------------|--|-----------------------------------|-------------------|-------------------|--|
| No. | Contractor | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 4 | Windstream Corporation | SO-18106 | \$250,000 <i>(Previous Contract Value \$675,000; Total New Contract Value \$925,000)</i> | 07/01/18-06/30/23 | Multiple Sources | Michael Mundrane Vice President and Chief Information Officer | \$660,514 | \$153,412 | \$148,651 | Long distance telephone services for the Storrs campus. Sourced through a Cooperative Agreement with Connecticut State Colleges & Universities (CSCU). Amend to increase contract value by \$250,000, for total new contract value of \$925,000. Contract term remains the same. Three extensions of one year each remain. The \$250,000 requested will cover renewal costs through the remainder of the current term. |
| STANDARD FIXED-FEE ARCHITECTS' CONTRACTS | | | | | | | | | | |
| No. | Architect | Contract No. | New Approval Amount | Term | Fund Source | Program Director | Total Expenditures as of 03/01/22 | Expenditures FY21 | Expenditures FY20 | Purpose |
| 5 | JCJ Architecture, PC. | 300133 | \$414,974 <i>[Contract Value Previously \$2,278,241; Total New Contract Value \$2,693,215]</i> | 09/09/20-Completion | Multiple Sources | Joseph Thompson, Associate Vice President and Chief Procurement Officer | \$310,518 | \$1,598,068 | \$679,125 | Provide additional design services for Project No. 300133 UConn Hockey Arena located at the Storrs Campus. (Final Budget approved 04/27/21 - \$70,000,000) Increase is requested for additional geotechnical and environmental testing, and for additional construction administration services. This is a CT-based business. |
| 6 | Payette Associates, Inc. | 300050/901802 | \$226,062 <i>[Contract Value Previously \$17,697,306; Total New Contract Value \$17,933,368]</i> | 01/01/21-06/30/23 | Multiple Sources | Joseph Thompson, Associate Vice President and Chief Procurement Officer | \$704,275 | \$555,711 | \$1,850,756 | Provide additional design services for Project 901802/300050 New STEM Research Center - Science 1 located at the Storrs Campus. [Final Budget approved 04/29/20 - \$220,000,000] Increase is requested for research lab design, structural corrective action, enhanced Contract Administration services, traffic protection at existing emergency generator, bollard protection, sidewalk and apron design, and vehicle charging station protection. |

**CONTRACT AGREEMENTS
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| | | | | | | | | | | |
|---|-------------------------------------|--------|---|-----------------------|------------------|--|-----------|-----------|-----------|--|
| 7 | Richard Turlington Architects, Inc. | 300025 | \$61,729 [Contract Value Previously \$5,212,334; Total New Contract Value \$5,274,062] | 02/22/22 - Completion | Multiple Sources | Joseph Thompson, Associate Vice President and Chief Procurement Officer | \$602,434 | \$540,893 | \$726,497 | <p>Provide additional structural engineering services for Project No. 300025 Northwest Science Quad Supplemental Utility Plant located at Storrs Campus. (Final Budget approved 02/26/20 - \$67,000,000)</p> <p>Increase is requested for LEED Design Review, structural engineering services, and additional commissioning services.</p> <p>This is a CT-based business.</p> |
|---|-------------------------------------|--------|---|-----------------------|------------------|--|-----------|-----------|-----------|--|